

MARYSVILLE CITY COUNCIL RETREAT

March 26, 1993 - Tulalip Inn

PRESENT:

- Mayor David Weiser
- Councilmember Ken Baxter
- Councilmember Otto Herman
- Councilmember Mike Leighan
- Councilmember Dave McGee
- Councilmember John Myers
- Councilmember Donna Pedersen
- Councilmember Donna Wright

COE AND SEE 4/12/93  
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GUEST SPEAKERS:

- John Thorsen, President of Economic Development Council
- Art Day, Vice-President of Smokey Point Chamber of Commerce
- Caldie Rogers, Executive Director of Marysville Chamber of Commerce
- Ron Beams, President of Downtown Merchants Association
- Steve Leifer, Representative of Northwest Annexation

STAFF:

- David Zabell, City Administrator
- Mary Swenson, Assistant to City Administrator
- Gloria Hirashima, City Planner
- Steven Wilson, Finance Director
- Lillie Lein, Recording Secretary

OTHERS PRESENT:

- Ron Lageson, Liuna Local 292
- Norm Penney, Dairy Farmer
- Dean Running, Carpenters Union
- Mike Smail, Consultant
- George Wilcox, City Planning Commission
- Margaret Natterstad

MEMORANDUM 3/26/93  
 To: [unclear]

**CITY COUNCIL RETREAT**  
March 26, 1993 - Tulalip Inn

Mayor Weiser opened the meeting at 9:05 a.m.. Everyone introduced themselves.

In his opening remarks Mayor Weiser commented that Marysville is emerging as the center of economic development in North Snohomish County. He then introduced those who were to be the guest speakers for the day: John Thorsen, President of Snohomish County Economic Development Council; Art Day, Vice-President of Smokey Point Chamber of Commerce; Caldie Rogers, Executive Director of Greater Marysville Chamber of Commerce; Ron Beams, Marysville businessman; and Steve Leifer, lifelong resident of Marysville and major proponent of the Northwest Annexation.

**John Thorsen** was the first speaker and began by announcing that there is an initiative in the County to develop a "Strategic Economic Plan and Strategic Investment Plan" to take the County into the year 2000. Among approximately 44 people on this committee are County Executive Bob Drewel and General Manager of Boeing Jim Johnson.

He stated that corporate leadership is frustrated by (1) a general lack of understanding by the public that economic stability is the plan for the day and, (2) the attitude to over regulate (over litigate) - companies are paying to expand and provide jobs. Many other areas would pay companies to come in and create jobs. He emphasized this by stating, "The best economic stability is a job."

This committee is divided up into sub-committees charges with studying specific areas of economic development. Those sub-committees are:

- Emerging Technology - Where do we want to go? What can we do to get there? Where will we be if we do nothing?
- Basic Technology - Basic manufacturing historically completed in the area are aerospace and electronics. Where should these be located.
- Basic Industry - Agriculture, Forestry, and Fishing.
- Service Based Industry - Health; Senior Medical Needs, Financial/Real Estate (Microsoft would be included in this sector).
- Permitting and Regulations
- Workforce - K-12 Education, Training, and Retraining

The ultimate goal of this committee is to paint a picture of where we are today and where we want to be in the year 2000 in regard to jobs, investments, etc.

Mr. Thorsen then gave a review of Marysville by area.

**Northend:** The best advantage here is land.

- Zoning - The ag land that is there needs to be protected. However, Marysville needs to look to the future. If the land is not producing the jobs needed, then a change may have to happen. Adding value to the ag land can be done by developing a plan of use in a smaller area.
- Look of Area Today - Good. Northwest Composite is a good example of the future look of the area.
- Infrastructure - Marysville needs to dispel the misconception that they have a problem with water and sewer availability.
- Cost of Development - Is advantage but Marysville needs to balance the issue of front-end cost for hook ups versus long term cost of usage.
- Close to Workforce - The Economic Development Council is concerned with traffic. There is a need to get people to work closer to home. Current figures show that King County has 1.5 employment opportunities per household; Pierce County - 1.3 and; Snohomish County less than 1.
- Positive Attitude - Within the City, there is a positive attitude toward economic development.
- Navy - Can be both a positive or negative. This will create employment opportunities at the off-site facility. Also, service companies such as insurance and credit card companies like to locate near military facilities. They are generally not affected by the large turn over of employees. However, some industry may be opposed to locating next to a commissary or off-site facility.

**Central Area:** This is a retail area.

- Predicted that Marysville will surpass Edmonds in the retail area by the year 2000.
- Cost of property is reasonable.
- The 88th Street exchange is vital to this area's expansion.

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Mr. Thorsen stated that he has been having discussions with several mega stores such as Home Base, Costco, and Eagle Hardware. They are looking to expand in the Everett area and he has advised them that they need to go north of Everett. He suggested that if Marysville could put together 58 acres, they could possibly get all three stores to locate on that space. The Central area is best for retail because retailers look to where the people are living now. Art Day interjected that the demographics are not there yet. He did a study based on postal service and came up with a 44% higher demographic result than current studies based on traffic patterns. There is a perception problem in that retailers are reluctant to cross the river. Ken Baxter pointed out that a lot of the market and income would come from Mount Vernon and Burlington areas. John Thorsen agreed that people in this area seemed to be South-oriented despite the proximity of north opportunities. While Ron Beams agreed with Art Day and John Thorsen that the opportunity for growth was to the North of Everett, he noted that he had worked for large box companies who did go out and build stores in growing areas but they were not successful. The successful stores were in well-established areas. Norm Penney felt the best way may be the old way of building where the current growth trend is.

**Downtown Area:** A jewel in the rough.

- There is a need to mentally make the leap from rural community to a city along the I-5 corridor.
- The Welco/Geddes property has some potential.
- Entrances to the City is a problem - not convenient or aesthetically inviting.
- Marysville has a perception problem as being a secondary marketplace.

**Suggestions:** There are local development matching funds available. Do a study on the waterfront property or take another look at old study done before the mall was built. Marysville needs to either make it easier for people to come in or decide to stay the way it is now. The Snohomish County Economic Development Council is available to help Marysville decide:

- What do they want to do?
- Where do they want to be?
- Where do they want to go?

**Art Day** was the next scheduled speaker. He began by stating that whatever Marysville does there has to be predictability:

- Permit Time Frames
- Mitigation Fees
- Planning
- Regulations must be closed in - Developers can't get financing where there is not predictability.



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There is a need to look at up-front capital improvement costs. Lower utility rates is an advantage to the user but not to the developer who will be putting out the up-front costs. Financing is difficult as every dollar counts. There needs to be a better balance. Current developers are irritated by getting hit with past mistakes, i.e. paying for improvements occurring from previous growth rather than just their impact (traffic mitigation, etc.). Most realize they will have to pay mitigation fees. The key is: are they reasonable? If not, they will look to develop elsewhere.

Mr. Day suggested the City institute Road Improvement districts as was done in the north-end where everyone pays. Steve Leifer felt this was not necessarily a popular decision. The consensus was that there is a need to:

- find ways to fund infrastructure;
- educate the public involved in a U.L.I.D.;
- find a balance between high users and those who use very little water and sewer - Many developers feel Marysville's mitigation fees are too high. Ken Baxter pointed out that many are benefitting from good plans when water lines were placed years earlier.

Mr. Day suggested the City get small groups together to promote improvements among themselves.

Mr. Day pointed out that the city needs a good commercial base. Of all services - police, fire, etc., residential property taxes only pays about 80 cents per dollar of service spent while commercial pays about \$4.00 for every \$1.00 spent. A well planned community will provide the comfort level needed to draw investors. Marysville has a good retail-zoned area but a lot of it needs to be redeveloped.

He concluded by stating that many people in the Smokey Point area did not want to be in a tug-of-war between Arlington and Marysville in their Urban Growth Plans. They want to feel they are in some control of their own destinies. Norm Penney added that the County is looking at Smokey Point, not as a separate entity, but an area where they can be a sub-region planning area.

**Caldie Rogers** spoke next on economic development from the Chamber of Commerce point of view. She stated that Economic Development needed to focus not only on new avenues of expansion but also on current assets. The City needs to consider the needs of many versus a few. Along these lines the City needs to consider whether the infrastructure can support growth. Also, she pointed out that historically people were motivated to relocate based on income opportunity. Today, people look more to the quality of life, i.e., senior centers, parks, day care, education. The Downtown area promotes a sense of community which speaks to quality of life. A vital aspect for prospective employers.

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Suggestions for expanding current assets are:

- Develop waterfront area;
- Hotel on the waterfront - convention center;
- Walk-ways to park-like wetlands - increased foot traffic increases retail activity which increases tax revenues;
- Attract major tenants to Mall - J.C. Penneys;
- Relocate the Visitor's Information Center (which needs to be moved) to Marysville - studies indicate that, if visible from I-5, people will stop and in turn will access our restaurants and shops.
- Workforce Readiness - Education is a key element and needs to be enthusiastically supported.
- When recruiting businesses, they need to make a long term commitment to support their employees and families so they don't become a human service problem.

Ms. Rogers stated that historically, only a small portion of the labor force comes with a relocation. A few key people maybe but the majority are hired at the new location. Mr. Thorsen added that with growth will come an expanded economy in the form of smaller business/start ups with some relocations to support them. He added that productivity in this country is increasing and the work ethic in the Marysville area is very high. Ms. Rogers said the Chamber actively encourages growth but not at the expense of our "quality of life".

Ms. Rogers concluded by announcing that in cooperation with the City, County, the Economic Development Council, and renown artist Bernie Webber, the Chamber is beginning work on a full color, comprehensive community profile that will be used as an economic development marketing tool, a relocation service guide, an overview of our community, its history, parks, programs, festivals, clubs and organizations, and a business directory.

Assistant to City Administrator Swenson distributed charts showing the increase in licensed businesses between January and March 15 1992 and the total number of new business licenses for January - March 15, 1993. It was noted that these charts reflect only businesses in the City limits and, it was explained that the difference between 1992 and 1993 was largely due to the Northwest Annexation.

Don Beams from Downtown Merchants Association was introduced next. He stated that there was a mind set by the City and, more specifically, WSDOT, to move traffic through the City without providing any place to stop and shop. Along with his concern for moving traffic, he gave several suggestions for getting people to stop and get out of their cars to shop:

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- Develop the Geddes area;
- Cultural Events that would bring people out.

Mr. Beams noted that small business people are crisis oriented because they don't have time and energy to follow current events until it is directly affecting them.

Mr. Thorsen asked, "Who shops downtown?" Mr. Beams noted that the newsletter he publishes for his business goes out to approximately 2000 people of which 60% live in Marysville. The average shopper goes into several stores when they stop. They are designation-oriented and then shop the surrounding stores. They like shopping in Marysville not Everett mainly due to personal service; the store owners know them. This led to a discussion of the Marysville Mall. It was commented that the Mall seems impersonal and the cement wall is not appealing. The Mall does not attract people to stop there.



Mr. Beams stated that most of the stores on Third Street are leased with absentee owners. The store owners are looking towards beautification but noted that they have limited resources for this effort. He did state, however, that a mural was being painted at the Towne Centre Square.

Another concern of the Downtown Merchants is the feeling that they would like to see the tribal reservation integrated into the City. They feel Marysville is missing part of its culture. Suggestions for doing this include: Contacting the tribe for "Home Grown Days" and possibly soliciting them to sell their products in Marysville, i.e. they have a small shop on the reservation with a good variety of products that would be nice to bring into the community. The Downtown Merchants Association, however, does not have the resources (time) to further expand on this idea.

Mr. Beams also stated that he personally has been impressed and overwhelmed by the City response to their concerns and problems. He appreciates it and knows many of the other members of the Association do too.

**Steve Leifer** was the final guest speaker for the afternoon. He stated that he felt the City needs to take steps to insure our children have the opportunity for future employment in Marysville. His suggestions for continued economic growth were:

- The City Council needs to take care not to alienate builders and developers:
  - Need to process permits concurrently, in one department, to expedite process.
  - Builders and developers need to know exact requirements up front without changes mid-stream.
  - Feels the City should be responsible for studies designating areas of study rather than duplicating every step for each development.

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- Additional problems are delays due to increased workloads. His suggestion is to hire out to professional engineers for temporary help rather than hire new staff for heavy workloads that may fluctuate.
- Mr. Leifer feels that R.I.Ds. were a good idea during the sewer moratorium but do not work now. He feels there should be fixed costs to be divided equally rather than have large up-front costs.
- Feels businesses should not be penalized for impacting the City - revenue from the construction of facilities will off-set the cost of improvements over time. Suggests securing the City's investment by placing a lien on the property.

On a personal note, Mr. Leifer stated that he grew up in Marysville on a farm and would like to see the area remain the way it was when he was a boy. However, Marysville is no longer a rural community. The rural base no longer works to support the community. Marysville needs to change with the times which means increasing its industrial/commercial base - especially, on the Northend.

Councilmember Herman asked where the revenue comes from at the time of improvements. Mr. Leifer responded from the tax revenues. City Administrator Zabell explained that this is Tax Increase Financing and that already developed property is not a good candidate for this type of financing. Mayor Weiser added that the other problem is the lag time between the time the infrastructure goes in and the time the new structure is developed. Mike Smail stated that bond counsel is not financing on tax increase financing.

Norm Penney stated that the County can't keep up with developments and is losing tax revenues from annexations precipitated by cities' abilities to process developer's projects. Mr. Leifer noted that local government can give better service than the County.

At this point, Mayor Weiser thanked the panelists for their participation and input.

**City Planner Hirashima** next addressed the Council by pointing out that Marysville has seen so many annexations because the County does not have a process in place for developments. Year-to-date, the City has had 18 applications for commercial permits. Some are for larger additions to existing business. Her department has seen an increase in inquiries since the Northwest Annexation.

City Planner Hirashima explained that commercial plan checks are contracted out to Pacific Rim while most residential plan checks are in-house. When a building permit is issued, there needs to be a coordinated effort between planning and engineering to insure adequate funds are available for improvements necessary to the new development.

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When the Northwest Annexation occurred, ordinances were created which included such things as commercial landscaping. The City needs to get business owners affected by changes involved in developing changes. The City is working on parking ordinances for commercial zones, i.e. compact stalls and handicapped parking and commercial landscaping. City Planner Hirashima noted that some review are made through executive determinations regarding intent of code. This is a support system which helps to speed the review process.

Mayor Weiser began a discussion of Capital Improvement Fees by asking, "Can we change rates? Does Marysville need a tier rate structure to allow for those who have already paid high up-front costs?" Possible suggestions:

- Stretch out length of time for repaying costs:
  - Could we wait to collect the money?
  - Would this be legal or constitute the City lending money?
- A tier system of collection may be reasonable.
- Some cities cover the cost through higher user fees.

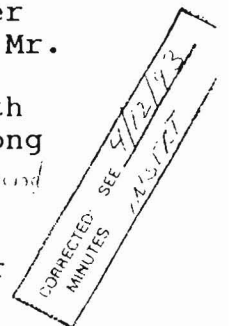
City Planner Hirashima stated that she is meeting with a group of 15-20 builders and contractors as a forum to see what Marysville is doing versus other cities and the County. City Administrator Zabell said the City has received a request for more parks and landscaping. Councilmember Pedersen stated she would like to see a more aesthetic appearance at both entrances to the City. City Planner Hirashima has received comments that the City needs consistency in such things as fences within a particular area or neighborhood.

Mayor Weiser brought up the other important issue of mitigation costs. Currently everyone pays 2.14% real estate excise tax which is used for such things as Mother Nature's Window and other matching funds. Two things need to be considered when reviewing mitigation fees: (1) Cost directly related to the project and, (2) Benefit directly related to the project. City Administrator Zabell pointed out that the City needs to consider if the project is bringing in new jobs. Another suggestion would be flex hours to help with the traffic issues. Mr. Leifer stated that the County has a program for massive road improvement projects but collects the money and spends it in South County. He reminded everyone that there are positive impacts along with the negative.

*transportation, road management, and*

Mayor Weiser stated that there are new laws concerning parking requirements. Councilmember Herman stated that there is help for cities and employers for complying with these requirements.

Mr. Leifer stated that the City needs an overall plan. City Administrator Zabell stated that the City requires developers put in improvements. A discussion ensued regarding the look of an industrial park. It was stated that rolled curbing provided traffic control. Also consensus was that while metal buildings were affordable and would bring in jobs, they did not look good.





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City Planner Hirashima stated that under the Snohomish County Tomorrow Planning Vision 20-20 Plan, Marysville has been designated as follows:

- Industrial Employment Center (Northend - Only 1 other city had this designation.)
- Urban Center (together with Everett, Lynnwood, Mt. Lake Terrace)
- Small Town (Just about all towns were designated as small.)

Under this plan, the County will be identifying corresponding density targets. They recognize Marysville as high activity for both residential and growth.

The Planning Department will be working with population standards to see what Marysville will be like in 20 years in terms of Urban Growth. They will also be looking at individual features such as John Thorsen referred to for the Northend, Central, & Downtown areas.

City Planner Hirashima pointed out that the County vision does not necessarily agree with Marysville City Council's vision. The City is considering the following:

- Urban Standards - Need for Mall to add facade to West side of building and possibly some landscaping.
- Sub Area Plan for Waterfront Development.
- Does City see a larger industrial density in the Northend?
- Will the City put together a piece by piece plan or overall picture of the plan?
  - A. There are a lot of negative perceptions about Marysville.
  - B. The advantage of an overall plan is it would show how an industrial center would be integrated into the City.

Donna Wright asked if the City would be looking at ag land for viability and how it fits in the City's plan?

Norm Penney stated that the Puget Sound Regional Council requires land, whether it be agricultural or timberland, to be productive. The farms and dairies in the Northend are closing down. This would be prime industrial/commercial land. Most farm lending agencies deal in long term financing (30-40 years) and he feels they would not see that area as a long term agricultural area.

City Planner Hirashima asked what direction the Council wanted Staff to go. This was followed by general statements of opinion from Councilmembers, staff, and guests:

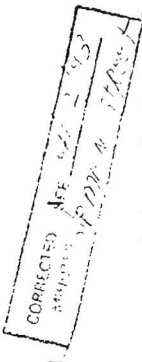
- Councilmember Baxter - Go back to old plan for downtown development and review it for possible options.

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- Councilmember Pedersen - Take advantage of EDCs offer to help with planning ideas; Work with Caldie Rogers & John Thorsen.
- Councilmember Myers - Investigate how to improve the mall/downtown areas; Develop industrial/commercial areas in the Northend.
- Norm Penney - Industry is not compatible with residential areas. If Marysville retains the bedroom community name, the residential properties will not support infrastructure. Industry will balance it out and the Northend is the ideal spot.
- Mike Smail - The best social program is "jobs". This starts with a good land capacity analysis.
- Mayor Weiser - Felt the City needed to go beyond the 20 year plan required by the GMAC. City Administrator Zabell agreed that 20 years was really shortsighted for utilities infrastructure planning. Mayor Weiser also felt that land should not sit unused whether it is agricultural or commercial.
- Councilmember Myers - Felt making the downtown/mall area more appealing is good but does not feel it is the City's job or that improving the downtown area has anything to do with the northend commercial/industrial area. Councilmember Baxter stated he felt that way several years ago until he learned that to draw others to Marysville, you have to make it appealing. Councilmember Pedersen added that the City may draw more people who will, in turn, help to defer costs elsewhere in the City.
- City Administrator Zabell stated the City's role of development or redevelopment is a response to citizen demand. The City needs to find out what the demand is and to dispel the false notion that Marysville has infrastructure problems. Also, the City needs to let the public know that it is looking for economic development/growth.

Mike Smail - There is a program available called "The Mainstream Program". It is a rigorous program to follow but suggested the City might want to get the materials to use as a guideline for getting the public involved.

Councilmember Myers stated that the City needs to be advertised as a whole. City Administrator Zabell said the Chamber of Commerce brochure is a first step.



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Councilmember Pedersen stated that we pay annual dues to the Economic Development Council and should take advantage of their services. City Administrator Zabell replied that one of the City's goals is to be more active in the E.D.C. Mike Smail suggested the City might be interested in attending the Land Use Meetings held every Friday morning, 7:30 a.m., at the Economic Development Council office.

Councilmember Herman felt the City should target business that tends to be high paying. This type of business would have lower social costs connected with social services to persons with low paying jobs. Councilmember Baxter warned against one company, using Boeing as an example, establishing an economic standard of living it can't sustain. Councilmember Herman cautioned that the City needs to be aware of the need to diversify the economic development base.

Norm Penney suggested the need to avoid high water use and high wastewater. City Administrator Zabell stated that we have the infrastructure now but that industries may need to be educated regarding the treatment of their wastewater.

Margaret Natterstad stated that if the City is looking for businesses like Microsoft, it needs to support education, vocational education, and programs such as Odyssey of the Mind to fill the demand for an intellectual workforce.

A short discussion followed on rail and air transportation of the future, all of which is still in the planning stages.

The meeting was adjourned for dinner at 5:00 p.m.

Following dinner Council resumed the meeting in Suite 216 of the Tulalip Inn.

There was a discussion regarding the Urban Growth Boundaries versus the utility boundaries. There was a great deal of discussion on how the City will deal with areas that are outside of RUSA but within the Critical Water Service area.

It was suggested that the RUSA Ordinance be amended so the sewer service boundary be different than the water boundary. The difficulties of separating water from sewer were discussed.

Councilmember Baxter suggested that some items that currently require variance could be handled by staff administratively. It was decided that specific criteria would be required so staff has a definite procedure to follow.



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Following further discussion it was decided that staff will work on a proposal and bring it to Council in the near future.

Councilmember Pedersen asked for an update on the Mother Natures Window project. Mayor Weiser stated that the County allocated funds but not enough for complete funding. The County is currently working with the property owners.

City Administrator Zabell informed the Council that following the recent wind storm, trees on City owned property within the plat of Brookwood were leaning. Following coordination with the Planning Department, the Park & Recreation Department arranged to have the trees removed.

Councilmember Pedersen requested an update on items that the Planning Commission is currently working on. City Planner Hirashima stated that the Planning Commission is working on the Transportation module of the Comprehensive Plan, Sight distance requirements, and the subdivision Ordinance (which includes short plats and Boundary Line Adjustments).

Councilmember Baxter briefly mentioned that Mike Robinson is working with the Department of Fisheries on creek planting plans for Cedarcrest Golf Course.

Mayor Weiser asked if the Planning Commission is considering anything for tree preservation. City Planner Hirashima stated that they are considering investigating a tree preservation ordinance that would also include a landscaping element.

Councilmember Pedersen asked about the status of the Golf Course financial analysis. Mayor Weiser stated that Finance Director Wilson is in the process of developing financial background analysis for the past few years.

Councilmember Baxter stated that this should be a priority item and he would like to see a five year analysis. The driving range (that failed several years ago) file should include important information.

Councilmember Baxter advised the Council that the Ordinance on the golf course operation conflicts with the Golf Pro's contract. This is causing some problems. There was a discussion regarding golf course dress code, signing, etc.

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Mayor Weiser stated that the Regional Transit Project is scheduled for the April 12th agenda. Councilmember Herman recommended that Ray Lloyd from Community Transit be invited to the meeting. It was noted that Ross Kane has indicated that he will be in attendance.

The meeting adjourned at approximately 8:00 p.m.

Accepted this 12<sup>th</sup> day of April, 1993.

*David Weiser*  
MAYOR

*Mary D. Johnson*  
CITY CLERK

*Beth Ann Lane*  
RECORDING SECRETARY



City of Marysville  
City Council Retreat  
March 26, 1993

Economic Development

Tulalip Inn  
Tulalip Room

Invited Guests:

John Thorsen     Director, Snohomish County Economic Development Council  
Caldie Rogers    Marysville Chamber of Commerce  
Art Day            Smokey Point Chamber of Commerce  
Ron Beams        Downtown Merchants' Association  
Steve Leifer     N.W. Annexation Representative

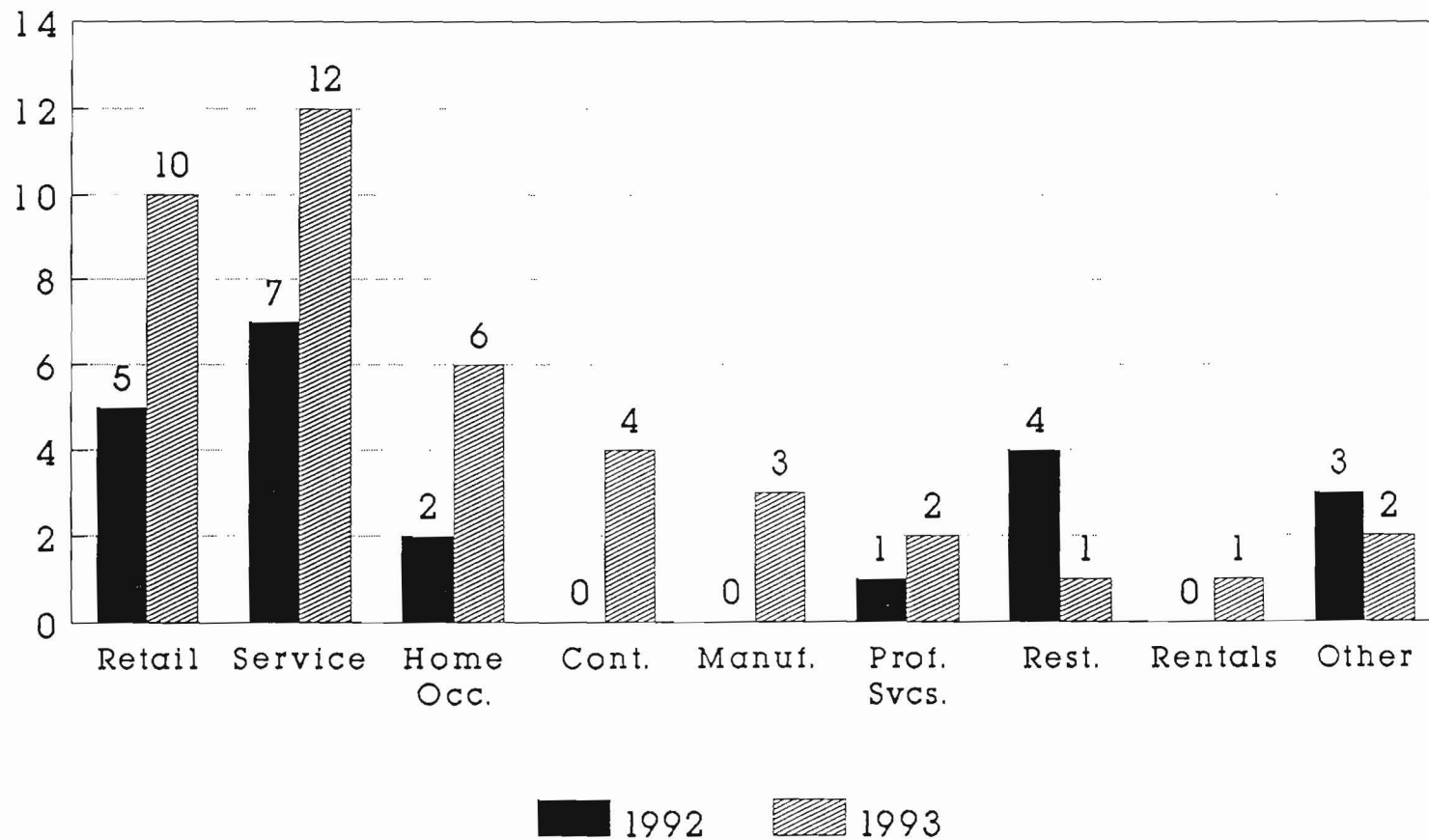
AGENDA

9:00 a.m.        Mayor Weiser - Kick-off and Introductions  
9:15 a.m.        John Thorsen - Snohomish County Economic Outlook,  
Marysville's Advantages and Disadvantages  
9:45 a.m.        Art Day - Smokey Point Chamber, Looking North  
10:00 a.m.        Caldie Rogers - Where the Chamber Fits In, Partnership  
for Growth  
10:15 a.m.        Ron Beams - Retention of Existing Commercial Activities  
10:30 a.m.        Break and Refreshments  
10:45 a.m.        Steve Leifer - From the Perspective of an Investor,  
What are the Roadblocks?  
11:00 a.m.        Gloria Hirashima - Development Permitting  
Process/Commercial, Industrial Permit Activity  
11:15 a.m.        Roundtable Discussion with Participants  
12:15 p.m.        Lunch  
1:15 p.m.        Gloria Hirashima - Economic Development Comprehensive  
Plan Element  
1:30 p.m.        Recap - Council Discussion of Options, Interests and  
Alternatives; Development of Staff Directives  
5:30 p.m.        End Session  
  
Dinner  
  
(Room 216 will be available for an after dinner  
session, if necessary.)

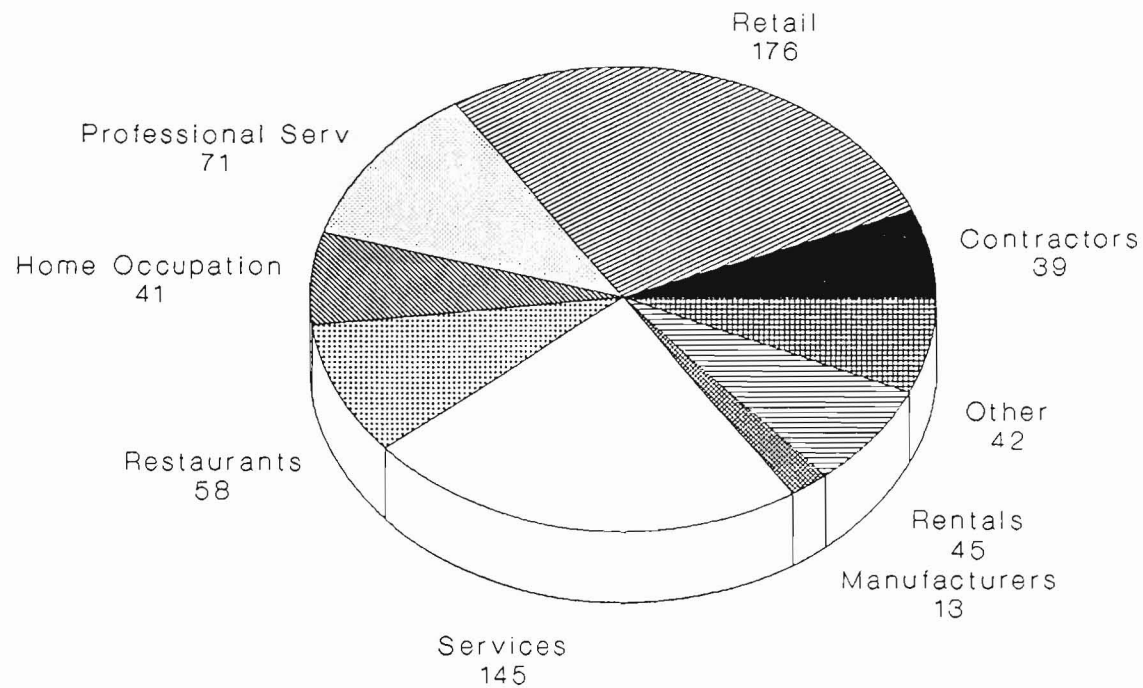
At our pre-meeting, the presenters made it clear they anticipate  
interactive sessions.

514 Delta Ave. ♦ Marysville Washington ♦ 98270 ♦ (206) 659-8477 ♦ Fax (206) 653-9751

# New Business Licenses January 1 through March 15



# Total 1993 Licensed Businesses as of March 15, 1993



# Sign In

Council Retreat:

March 26, 1993

NAME	ORGANIZATION	PHONE #
DAVE ZABELL	CITY	659-8477
Dave Weiden	City	659-8477
ART DAY	SNKY. PA CHAMBER	455-8500
Ronn Beams	Merchants Assoc.	659-8455
STEVE LEIFER	NW ANNEX. REP.	659-3322
David McVee	City Council	659-8477
RON LAGESON	LIUNA LOCAL 292	259-5097
JOHN THORSEN	EDC	743-4567
CALBIE ROGERS	GREATER MARYSVILLE CHAMBER	659-7700
NORM PENNEY	16329-51st CHEV. M. TP	659-3584
Ken Baxter	City Council	659-5577
Donna Pedersen	"	659-0808
Gloria Hirashima	City	659-8470
OTTO HERMAN	City Council	659-7721
JOHN MYERS	CITY COUNCIL	659-0177
DEAN RUNNING	CARRIERS UNION	259-7255
DONNA WRIGHT	Council	659-1271
Little		
Mary		
Me - 3		
Mike Lengua		
Mike S. <del>man</del>	consultant	334-3615
Lee West		
Marion + Interstad		