TECHNICAL MEMORANDUM

DATE:	June 14, 2024
TO:	Jesse Hannahs, PE / Jesse Birchman, PE, PTOE City of Marysville, WA
FROM:	Spenser Haynie / Chris Forster, PE TENW
SUBJECT:	Updated Limited Traffic Impact Analysis Chick-fil-A Soper Hill Road – Marysville, WA TENW Project No. 2023-197



This technical memorandum documents the limited traffic impact analysis (TIA) completed for the proposed *Chick-fil-A Soper Hill Road* project and is based on scoping discussions with the City of Marysville. This traffic assessment includes a project description, trip generation estimate, project peak hour trip distribution and assignment, drive-through queuing analysis, and estimation of impact fees. This is an update to our previous traffic analysis dated December 1, 2023 to reflect an updated weekday PM peak hour trip generation estimate for White Barn development for the purposes of comparing to the previously approved TIA.

Project Description

The proposed *Chick-fil-A Soper Hill Road* site is located on the northeast corner of 87th Ave NE and Soper Hill Road in Marysville, WA, as shown in the **Attachment A** Vicinity Map. The project proposal includes a 5,773 square foot (SF) Chick-fil-A fast-food restaurant with drive-through on a pad site within the White Barn Development that is currently vacant. Vehicular access to the adjacent public streets is proposed via two driveways (one on Soper Hill Road and one on 87th Ave NE shared with other uses within the White Barn Development). A preliminary site plan is shown in **Attachment B**.

Project Trip Generation

The net new weekday PM peak hour trip generation estimate for the proposed project was based on methodology documented in the Institute of Transportation Engineers (ITE) *Trip Generation Manual*, 11th Edition for Land Use Code (LUC) 934 (Fast Food Restaurant with Drive-Thru). Adjustments to the trip generation estimates were made to account for internal and pass-by trips.

Pass-by trips are trips that are made by vehicles that are already on the adjacent streets and make intermediate stops at a commercial use on route to a primary destination (i.e., on the way from work to home). The passby reduction is based on studies documented in the appendices of the ITE *Trip Generation Manual*, 11th Edition.

Internal trips are made by people making multiple stops within a development without generating new trips onto the adjacent street system, such as trips between the proposed Chick-fil-A and other uses on the White Barn development site. The internal trip adjustments were based on the methodology established in the ITE Trip Generation Handbook, 3rd Edition (2017).

Table 1summarizes the net new weekday PM peak hour trip generation with detailed trip generationcalculations provided in Attachment C.

Table 1 Trip Generation Summary

	Net New Trips Generated							
Weekday Time Period	In	Out	Total					
PM Peak Hour	34	15	49					

Trip Generation Comparison to White Barn TIA

As requested by the City, below is a comparison of the weekday PM peak hour trip generation estimates documented in the original SEPA-approved White Barn TIA with the trip generation estimates associated with the known constructed and proposed development uses/businesses. As of the date of this study, below are the known constructed or proposed development uses/businesses on the White Barn site:

- Everett Clinic
- White Barn Gas Station
- Kids N Us
- White Barn Medical Office Building
- Soper Hill Road Chick-fil-A (this project)
- Brown Bear Car Wash

Table 2 summarizes the new weekday PM peak hour trip generation totals for the constructed or proposed developments and compares them to the total trip generation analyzed in the approved White Barn TIA. Note that the latest trip generation estimates for the overall White Barn development, including adjustments for internal capture and pass-by as approved by the City, were completed by Kimley-Horn and are included in **Attachment C**.

mp Generation Companson			
	Weekd	ay PM Pe	<u>ak Hour</u>
Use	In	Out	Total
Everett Clinic	28	66	94
White Barn Gas Station	23	39	62
Kids N Us	9	17	26
White Barn MOB	18	14	32
Chick-fil-A	34	15	49
Brown Bear Car Wash	31	37	68
Total Constructed/Proposed	143	188	331
Original Approved White Barn TIA	143	199	342

Table 2 Trip Generation Comparison

Project Trip Distribution and Assignment

The distribution of weekday PM peak hour project-generated trips was estimated based on trip distribution patterns documented in the TIA prepared for the White Barn Development (dated February 2021) and traffic model distribution figures as provided by the City of Marysville.

The estimated distribution percentages were used to assign the weekday PM peak hour project trips generated by the *Chick-fil-A Soper Hill Road* project to the adjacent street network. In accordance with the *Snohomish County Traffic Worksheet and Traffic Study Requirements for Developments in the City of Marysville*, project trip impacts at Snohomish County key intersections were identified. Weekday PM peak hour trip distribution and assignment figures were prepared consistent with these guidelines and are included in **Attachment D**.

Drive-Through Queuing

A drive-through queuing analysis was conducted for the proposed drive-through lanes including a summary of the proposed drive-through lane storage capacity and an estimate of the 95th percentile queues based on service time information provided by Chick-fil-A.

Drive-Through Operations and Storage

Based on the current site plan, the proposed *Chick-fil-A Soper Hill Road* project includes two (2) drive-through lanes with approximately 1,015 total feet of queuing storage (41 vehicles) from the pick-up window to the entrance of the drive-through lanes.

Drive-Through Queue Analysis

A drive-through queuing analysis was conducted to estimate future queuing in the drive-through with the proposed *Chick-fil-A Soper Hill Road* project. The queue analysis was based on standard queue theory equations that relate the rate of vehicle arrivals to the rate of vehicle departures (service time), which are both based on a Poisson distribution (M/M/s) queue regime).

Queue analysis is based on the fact that a queue will form when vehicles arrive at a faster rate than they can be served. The key inputs in the model are (1) the arrival rate of vehicles during the peak hour, and (2) the service rate of the drive-through. The use of the Poisson distribution assumes arrival times are independent of each other and that the arrival time of one vehicle has no impact on the arrival time of the next vehicle, which is a reasonable assumption at a fastfood drive-through window where vehicle arrival rates fluctuate through the peak hour. The model also assumes that departure rates can vary (some customers take longer to order).

To estimate future queues in the proposed drive-through lanes, the queuing formula based on the M/M/s queuing regime was used. The M/M/s queuing regime assumes random (exponentially distributed) arrivals and departures and uses average arrival and departure rates.

<u>Arrival Rate</u>

The arrival rate at the drive-through was based on the forecasted future AM peak hour and PM peak hour project trip generation and information provided by Chick-Fil-A related to drive-through usage. Based on data provided by Chick-fil-A, approximately 65 percent of arriving customers are estimated to utilize the drive-through. During the weekday AM peak hour, 132 vehicles (gross project trip generation) are estimated to enter the *Chick-fil-A Soper Hill Road* site. Assuming 65 percent of the vehicles would use the drive-through, this would result in 86 vehicles in the drive-through lane. During the weekday PM peak hour, 99 vehicles (gross project trip generation) are estimated to enter the *Chick-fil-A Soper Hill Road* site. Assuming 65 percent of the vehicles would use the drive-through to enter the *Chick-fil-A Soper Hill Road* site. Assuming 65 percent of the vehicles would use the drive-through to enter the *Chick-fil-A Soper Hill Road* site. Assuming 65 percent of the vehicles would use the drive-through lane. During the weekday PM peak hour, 99 vehicles (gross project trip generation) are estimated to enter the *Chick-fil-A Soper Hill Road* site. Assuming 65 percent of the vehicles in the drive-through lane.

Departure Rate

The average service (departure) rate was based on information provided by Chick-fil-A. Per Chick-fil-A, on average, it takes approximately 60 seconds per vehicle at the order window and 30 seconds per vehicle at the pay/pick-up window. It should be noted that the average service time does not include queue "move-up" time, or the time it takes for the next vehicle in line to move forward. With the assumption of 5 seconds for "move-up" time, the average service rate would be conservatively estimated at <u>65 seconds</u> (60 seconds per

vehicle for ordering + 5 seconds move-up time) at the order point and <u>35 seconds</u> (30 seconds per vehicle at each of the pay/pick-up window + 5 seconds move-up time) at the pay/pick-up window. Based on this information, the order point is the critical component of the drive-through operations and the cause for potential queuing. Therefore, the queuing analysis described next is for the queuing at the order point.

Drive-Through Queue Estimate

Queues were calculated at the order point based on the estimated drive-through volumes during the weekday AM and PM peak hours and the average service (departure) rate as provided by Chick-fil-A. Based on 86 entering vehicles utilizing the drive-through during the AM peak hour, 64 entering vehicles utilizing the drive-through during the PM peak hour, a service rate of 65 seconds per vehicle, and two (2) order points, a 95th percentile queue of 11 vehicles during the AM peak hour and 6 vehicles during the PM peak hour is estimated at the order point. The 95th percentile queues during the weekday peak hours would be accommodated within the drive-through lane storage provided (approximately 20 vehicles measured from the order point to the drive-through entrance). The detailed queue calculations are shown in **Attachment E**.

Mitigation

The following summarizes the measures proposed to mitigate the transportation impacts of the proposed *Chick-fil-A Soper Hill Road* project.

City of Marysville

The City of Marysville requires payment of transportation impact fees to help fund planned roadway improvements throughout the City. The City of Marysville's currently adopted transportation impact fee rate is \$2,220 per PM peak hour trip. The proposed *Chick-fil-A Soper Hill Road* project is estimated to generate 49 net new PM peak hour trips. As a result, the estimated City of Marysville transportation impact fee is **\$108,780** (\$2,220 x 49 PM peak hour trips). Actual impact fees will be calculated by the City based on the proposed land uses and trip generation rates in effect at the time of building permit issuance.

Additionally, based on the interlocal agreement between City of Marysville and the City of Lake Stevens, the City of Marysville is collecting fees to fund improvements to Soper Hill Road between SR 9 and 83rd Avenue NE. The City of Marysville is currently collecting an impact fee of \$1,700 per PM peak hour trip impacting the new 87th Ave NE/Soper Hill Road roundabout. Based on the horizon year weekday PM peak hour trip distribution and assignment shown in **Attachment D**, the proposed *Chick-fil-A Soper Hill Road* project is anticipated to send 17 trips through the 87th Ave NE/Soper Hill Road roundabout resulting in an impact fee of **\$28,900** (\$1,700 x 17 PM peak hour trips).

Snohomish County

The project is also subject to the requirements of an Interlocal Agreement between the City of Marysville and Snohomish County. Pursuant to this agreement, the project is required to evaluate potential impact fees to fund improvements in nearby unincorporated areas of Snohomish County. TENW reviewed the interlocal agreement requirements and based on the location of the nearest roadway improvements identified in the Snohomish County *Transportation Needs Report* (Appendix D), no impact fee projects are anticipated to be impacted by at least 3 directional peak hour trips. Therefore, we believe that no impact fees will be due to Snohomish County. The Snohomish County Traffic Worksheet and Traffic Mitigation Offer forms will be submitted separately.

If you have any questions regarding the information presented in this limited Traffic Impact Analysis (TIA), please contact me at (206) 390-7253 or spenser@tenw.com.

- cc: Steve Schwartz Chick-fil-A, Inc Andrew Hunt – 4G Development & Consulting
- Attachments: A. Project Site Vicinity
 - B. Preliminary Site Plan
 - C. Trip Generation Calculations
 - D. Weekday PM Peak Hour Project Trip Distribution and Assignment
 - E. Drive-Through Queuing Analysis

ATTACHMENT A

Vicinity Map





ATTACHMENT B

Preliminary Site Plan



scheme: PSP10

PROJECT DATA:	
GROSS:	2.08 AC
BUILDING FOOTPRINT: BUILDING USE:	90,528 SF 5,028 SF
GROSS:	6% 6%
<pre>PARKING REQUIRED:</pre>	30 STALLS 30 STALLS
PARKING PROVIDED: AUTO:	106 STALLS
<i>REQ. ACCESSIBLE</i> DT STACK: OP CANOPY	<u>5 STALLS</u> 49 CARS
DEVELOPMENT STANDARDS: ZONING: <u>CB-V</u>	<u>VR</u> ¹
MAX. HEIGHT: 55	FT
BUILDING SETBACKS: FRONT: 0	FT ²
SIDE:0REAR:0	FT ³ FT ³
LANDSCAPE SETBACKS: FRONT: SIDE: REAR:	5 4 4
LANDSCAPE REQ.: 15	5% ⁶
OFF-STREET PARKING: STANDARD: 8.5X COMPACT: TE COMPACT %: TE DRIVE AISLE: 22 FIRE LANE: 26 OVERHANG: 2	18 [°] 3D 3D FT FT FT
REQ. PARKING RATIO BY USE: RESTAURANT: DRIVE-THROUGH: 1/75	⁸ SF ⁷
NOTES: 1 Community Business - Whiskey Ridge Subarea Plan 2 Subject to sight distance review at driveways and street intersections.	
 3 A 25-foot setback is required on property lines adjoining residentially designated property. 4 20 ft L1 landscaping buffer between commercial use and property designated single-family by the Marysville comprehensive plan. 10 ft L2 landscaping buffer between commercial use and property designated multiple-family by the Marysville comprehensive plan. 	
5 Required landscaping setbacks for developments on the n side of Soper Hill Road are 25 ft from the edge of sidewa If the drive-through lane is abutting a street: (a) 10 ft set required from a public right-of-way or private access roa setback area shall be landscaped to the L3 standard; see 22C.120 MMC, Landscaping and Screening. (b) 15 ft setback required from a public arterial right-of-	orth Ik. back d. The Chapter way.
The setback area shall be landscaped to the L3 standard; Chapter 22C.120 MMC, Landscaping and Screening. (Or § 10 (Exh. A), 2011). 6 Maximum impervious surface: 85% 7 A stacking lane shall be an area measuring a minimum o wide by 20 feet deep. For each service lane of a drive-thr	see d. 2852 f 8'-6" ough
restaurant, a minimum of 7 stacking spaces shall be prov For high volume drive-through restaurants up to 12 stack spaces may be required. 8 If < 4,000 SF, 1 per 200 SF gross floor area; if > 4,000 plus 1 per 100 SF gross floor area over 4,000 SF 9 Biovele parking facilities shall be provided for any new up	ided. ing SF, 20
requires 20 or more automobile parking spaces. The num required bicycle parking spaces shall be 5% of the numbe required off-street auto parking spaces. When any covere automobile parking is provided, all bicycle parking shall covered.	ber of er of d pe
Slasta Riuge Pair Stevenson street and a start of the sta	
Lennar at Autumn Vista Community Gardens	Sunnycrest S

29th PI NE

Native growth opposite protection area

Crosswater 💽

PNW Fresh Air 💽

Soper Hill Road

33rd PI NE

Conceptual Site Plan

Soper Hill Rd & SR 9, Marysville, WA 98258

WARE MALCOMB

Elementary Schoo

26th St NE

Community Garden

150

ATTACHMENT C

Trip Generation Calculations

White Barn PM Peak Hour Trip Generation Calculation

Lot	Proiect								Gross Trip	S		Internal Trips ²			External Trips			Pass-By Trips				Primary Trips		;
(Submittal)	· · · , · · ·	Land Use	Setting	Size	Units	Rate ¹	Inbound %	Inbound	Outbound	Subtotal	In	Out	Total	%	In	Out	Total	%	In	Out	Total	Inbound	Outbound	Total
Lot 9 (Submittal 1)	Everett Clinic	Medical Office (720) PM Peak Hour	General Urban/Suburban	33,748	sf	3.46	28%	33	84	117	5	18	23	20%	28	66	94		-	-	-	28	66	94
Lot 2 (Submittal 2)	Gas Station	Gas Station (945) PM Peak Hour	General Urban/Suburban	12	vfp	26.90	50%	161	162	323	45	30	75	23%	116	132	248	75%	93	93	186	23	39	62
Lot 8 (Submittal 3)	Kids N Us	Day Care Center (565) PM Peak Hour	General Urban/Suburban	12,100	sf	11.12	47%	63	72	135	16	13	29	21%	47	59	106	75%	38	42	80	9	17	26
Lot 6 (Submittal 4)	Medical Office	Medical Office (720) PM Peak Hour	General Urban/Suburban	10,000	sf	3.93	57%	22	17	39	4	3	7	19%	18	14	32		-	-	-	18	14	32
Lots 1 & 7 (Submittal 5)	Chick Fil A	Fast Food Restaurant PM Peak Hour	General Urban/Suburban	5,773	sf	33.03	52%	99	92	191	34	48	82	43%	65	44	109	55%	31	29	60	34	15	49
		Automated Car Wash (9 PM Peak Hour	948) General Urban/Suburban	1	tunnels	77.50	50%	39	39	78	11	7	18	23%	28	32	60	40%	12	12	24	16	20	36
Lots 3 & 4 (Submittal 6)	Brown Bear	Touchless Car Wash PM Peak Hour	General Urban/Suburban	5	bays	13.68	51%	35	33	68	10	6	16	24%	25	27	52	40%	10	10	20	15	17	32
Future	Future	TBD PM Peak Hour	General Urban/Suburban	0	sf			0	0	0	0	0	0		0	0	0			-	-		0	0
Future	Future	TBD PM Peak Hour	General Urban/Suburban	0	sf			0	0	0	0	0	0		0	0	0			-	-		0	0
F	•	<u>Subtotal</u> PM Peak Hour						452	499	951	125	125	250	26%	327	374	701		184	186	370	143	188	331
Notes:																			Origi	nal Ap diffe	proval erence:	143 0	<u>199</u> -11	342 -11

1. Trip rates based on Institute of Transportation Engineers' (ITE) Trip Generation Manual (11th Edition).

2. Internal Capture per ITE's *Trip Generation Handbook* (3rd Ed).

3. Pass-by rates per ITE's *Trip Generaiton Manual* (11th Ed).

NCHRP 8-51 Internal Trip Capture Estimation Tool									
Project Name:	White Barn		Organization:	Transpo Group					
Project Location:	Marysville		Performed By:						
Scenario Description:	Development submitted to date		Date:	7-May					
Analysis Year:			Checked By:						
Analysis Period:	PM Street Peak Hour		Date:						

	Table 1-P: Base Vehicle-Trip Generation Estimates (Single-Use Site Estimate)									
Land Liss	Developme	ent Data (<i>For In</i>	formation Only)		Estimated Vehicle-Trips					
Land Ose	ITE LUCs ¹	Quantity	Units		Total	Entering	Exiting			
Office					156.3	55	101.3			
Retail					468.8	235	233.8			
Restaurant					190.68219	99	91.68219			
Cinema/Entertainment					135	63	72			
Residential					0	0	0			
Hotel					0	0	0			
All Other Land Uses ²					0	0	0			
Total					950.78219	452	498.78219			

	Table 2-P: Mode Split and Vehicle Occupancy Estimates									
Land Llas	Entering Trips					Exiting Trips				
Lanu Ose	Veh. Occ.	% Transit	% Non-Motorized		Veh. Occ.	% Transit	% Non-Motorized			
Office										
Retail										
Restaurant										
Cinema/Entertainment										
Residential										
Hotel										
All Other Land Uses ²										

	Table 3-P: Average Land Use Interchange Distances (Feet Walking Distance)											
Origin (From)		Destination (To)										
Oligin (From)	Office	Retail	Restaurant	Cinema/Entertainment	Residential	Hotel						
Office												
Retail												
Restaurant												
Cinema/Entertainment												
Residential												
Hotel												

	Table 4-P: Internal Person-Trip Origin-Destination Matrix*										
Origin (From)				Destination (To)							
	Office	Retail	Restaurant	Cinema/Entertainment	Residential	Hotel					
Office		19	2	0	0	0					
Retail	5		29	9	0	0					
Restaurant	3	38		7	0	0					
Cinema/Entertainment	1	9	3		0	0					
Residential	0	0	0	0		0					
Hotel	0	0	0	0	0						

Table 5-P	: Computatio	ons Summary	Table 6-P: Internal	Table 6-P: Internal Trip Capture Percentages by Land Use				
	Total	Entering	Exiting	Land Use	Entering Trips	Exiting Trips		
All Person-Trips	951	452	499	Office	16%	21%		
Internal Capture Percentage	26%	28%	25%	Retail	28%	18%		
				Restaurant	34%	52%		
External Vehicle-Trips ³	701	327	374	Cinema/Entertainment	25%	18%		
External Transit-Trips ⁴	0	0	0	Residential	N/A	N/A		
External Non-Motorized Trips ⁴	0	0	0	Hotel	N/A	N/A		

¹ Land Use Codes (LUCs) from Trip Generation Informational Report, published by the Institute of Transportation Engineers.						
otal estimate for all other land uses at mixed-use development site-not subject to internal trip capture computations in this estimator						
Vehicle-trips computed using the mode split and vehicle occupancy values provided in Table 2-P						
⁴ Person-Trips						
*Indicates computation that has been rounded to the nearest whole number.						
Estimation Tool Developed by the Texas Transportation Institute						

Project Name:	White Barn
Analysis Period:	PM Street Peak Hour

Table 7-P: Conversion of Vehicle-Trip Ends to Person-Trip Ends								
Land Line	Table 7-P (D): Entering Trips				Table 7-P (O): Exiting Trips			
Land Use	Veh. Occ.	Vehicle-Trips	le-Trips Person-Trips*		Veh. Occ.	Vehicle-Trips	Person-Trips*	
Office	1.00	55	55		1.00	101.3	101	
Retail	1.00	235	235		1.00	233.8	234	
Restaurant	1.00	99	99		1.00	91.68219	92	
Cinema/Entertainment	1.00	63	63		1.00	72	72	
Residential	1.00	0	0		1.00	0	0	
Hotel	1.00	0	0		1.00	0	0	

Table 8-P (O): Internal Person-Trip Origin-Destination Matrix (Computed at Origin)										
	Destination (To)									
Oligili (FIOIII)	Office	Office Retail Restaurant Cinema/Entertainment Residential								
Office		20	4	0	2	0				
Retail	5		68	9	61	12				
Restaurant	3	38		7	17	6				
Cinema/Entertainment	1	15	22		6	1				
Residential	0	0	0	0		0				
Hotel	0	0	0	0	0					

Table 8-P (D): Internal Person-Trip Origin-Destination Matrix (Computed at Destination)										
Origin (From)	Destination (To)									
Oligili (FIOIII)	Office	Retail	Restaurant	Cinema/Entertainment	Residential	Hotel				
Office		19	2	1	0	0				
Retail	17		29	16	0	0				
Restaurant	17	118		20	0	0				
Cinema/Entertainment	3	9	3		0	0				
Residential	31	24	14	0		0				
Hotel	0	5	5	0	0					

Table 9-P (D): Internal and External Trips Summary (Entering Trips)								
Destination Land Llas	P	erson-Trip Estima	ates		External Trips by Mode*			
Destination Land Ose	Internal	External	Total		Vehicles ¹	Transit ²	Non-Motorized ²	
Office	9	46	55		46	0	0	
Retail	66	169	235	1	169	0	0	
Restaurant	34	65	99	1	65	0	0	
Cinema/Entertainment	16	47	63		47	0	0	
Residential	0	0	0		0	0	0	
Hotel	0	0	0		0	0	0	
All Other Land Uses ³	0	0	0		0	0	0	

	Table 9-P (O): Internal and External Trips Summary (Exiting Trips)								
Origin Land Lleo	P	erson-Trip Estima	ates		External Trips by Mode*				
Origin Land Ose	Internal	External	Total		Vehicles ¹	Transit ²	Non-Motorized ²		
Office	21	80	101		80	0	0		
Retail	43	191	234		191	0	0		
Restaurant	48	44	92		44	0	0		
Cinema/Entertainment	13	59	72		59	0	0		
Residential	0	0	0		0	0	0		
Hotel	0	0	0		0	0	0		
All Other Land Uses ³	0	0	0		0	0	0		

¹Vehicle-trips computed using the mode split and vehicle occupancy values provided in Table 2-P ²Person-Trips

³Total estimate for all other land uses at mixed-use development site-not subject to internal trip capture computations in this estimator *Indicates computation that has been rounded to the nearest whole number.

ATTACHMENT D

Weekday PM Peak Hour Project Trip Distribution and Assignment

Attachment D1: PM Peak Hour Project Trip Distribution and Assignment (Year of Opening)

Attachment D2: PM Peak Hour Project Trip Distribution and Assignment (Horizon Year)

Attachment D3: PM Peak Hour Project Trip Assignment at Snohomish County Key Intersections

ATTACHMENT E

Drive-Through Queuing Analysis

Chick-fil-A Soper Hill Rd	Entering Vehicles	132
Weekday AM Peak Hour Queue Estimate	% Drive-Through	65%
M/M/s Queuing Model		

Order Point

Arrival Rate (λ)		Departure Ra	ate (μ)			
86 veh/hr		65.0	sec			
0.0239 veh/sec		0.0154	veh/sec			
Inputs:	Pro	bability Calcs:			Legend:	
$\lambda = 0.0239$	n	Pn	Prob <= n Vehicles	Vehicles (n)	$\lambda =$	mean arrival rate
$\mu = 0.0154$	0	0.12587959	12.6%	0	μ=	mean service rate
s = 2	1	0.19546304	32.1%	1	s =	# of servers
	2	0.15175533	47.3%	2	ρ =	traffic intensity
Outputs:	3	0.11782115	59.1%	3	L =	expected number of customers in system
$\rho = 0.77639$	4	0.09147503	68.2%	4	L _q =	expected number of customers in the queue
	5	0.07102020	75.3%	5	W =	expected waiting time of customer in system
L = 3.9 veh	6	0.05513929	80.9%	6	W _q =	expected waiting time of customer in queue
L _q = 2.4 veh	7	0.04280953	85.1%	7	P ₀ =	probability of 0 cars in the system
	8	0.03323685	88.5%	8	Pn =	probability of n cars in the system
W = 163.63716	9	0.02580472	91.0%	9		
W _q = 98.63716	10	0.02003450	93.0%	10	0.3	0
	11	0.01555456	94.6%	11	0.0	
	12	0.01207639	95.8%	12		
	13	0.00937597	96.7%	13	1 iii 0.2	
	14	0.00727940	97.5%	14	bat	
	15	0.00565165	98.0%	15	P 0.1	
	16	0.00438788	98.5%	16		
	17	0.00340670	98.8%	17	0.0	
	18	0.00264492	99.1%	18	0.0	0 ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~
	19	0.00205349	99.3%	19		Number of Customers in System
	20	0.00159431	99.4%	20		Number of Customers III System

Chick-fil-A Soper Hill Rd	Entering Vehicles	99
Weekday PM Peak Hour Queue Estimate	% Drive-Through	65%
M/M/s Queuing Model		

Order Point

Older Folint							
Arrival Rate (λ)			Departure Ra	ite (μ)			
64 veh/hr			65.0	sec			
0.0178 veh/sec			0.0154	veh/sec			
	ſ						
Inputs:		Prob	ability Calcs:			Legend:	
$\lambda = 0.0178$		n	Pn	Prob <= n Vehicles	Vehicles (n)	$\lambda =$	mean arrival rate
$\mu = 0.0154$		0	0.26760563	26.8%	0	μ =	mean service rate
s = 2		1	0.30923318	57.7%	1	s =	# of servers
		2	0.17866806	75.6%	2	ρ =	traffic intensity
Outputs:		3	0.10323043	85.9%	3	L =	expected number of customers in system
$\rho = 0.57778$		4	0.05964425	91.8%	4	L _q =	expected number of customers in the queue
		5	0.03446112	95.3%	5	W =	expected waiting time of customer in system
L = 1.7 veh		6	0.01991087	97.3%	6	W _q =	expected waiting time of customer in queue
L _q = 0.6 veh		7	0.01150406	98.4%	7	P ₀ =	probability of 0 cars in the system
		8	0.00664679	99.1%	8	Pn =	probability of n cars in the system
W = 97.57228		9	0.00384037	99.5%	9		
W _q = 32.57228		10	0.00221888	99.7%	10	0.40	
		11	0.00128202	99.8%	11	0.40	
		12	0.00074072	99.9%	12	0.30	
		13	0.00042797	99.9%	13	oility	
		14	0.00024727	100.0%	14	teg 0.20	
		15	0.00014287	100.0%	15	2 4	
		16	0.00008255	100.0%	16	0.10	
		17	0.00004769	100.0%	17	0.00	
		18	0.00002756	100.0%	18	0.00	0 ~ 7 3 * 9 6 1 8 9 0 1 2 3 1
		19	0.00001592	100.0%	19		Number of Customers in System
		20	0.0000920	100.0%	20		Number of Customers in System

10 10 1 10 10 10