# 2015—2016 BIENNIAL BUDGET



## CITY OF MARYSVILLE WASHINGTON

Experience Marysville - Live, Work, Play

Prepared by:

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## **OFFICE OF THE MAYOR**

Jon Nehring

1049 State Avenue Marysville, Washington 98270 Phone (360) 363-8000 Fax (360) 651-5033 marysvillewa.gov

## . Mayor's 2015/2016 Preliminary Budget Message

Date: November 3, 2014

To: Citizens of Marysville and City Councilmembers

From: Honorable Mayor Jon Nehring

I am pleased to present to the citizens of Marysville and the City Council the sixth balanced budget of my administration and the city's first biennial budget.

The City's financial condition continues to strengthen—the result of a recovering economy, growing community and careful financial planning. I am proud of our progress and believe that the current budget maintains financial prudence and discipline, while allowing progress on strategic initiatives that are important to our community.

The biennial budget requires us to develop a planning budget spanning two years, and encourages us to anticipate both opportunities and challenges in the years ahead. I believe that longer term planning will further enhance our financial stability and allow us to better serve our community.

#### Looking Forward

We must make progress on several key initiatives to respond to community needs. These are priorities that are critical to our community's growth and progress. These include solutions to train traffic, downtown revitalization, street maintenance, replacement and expansion of aging city facilities, and promoting public safety and security. We continue to seek outside funding sources from the state and federal government, but recognize that many of these challenges will entail city resources.

The increased train traffic from coal and oil trains have hampered mobility in Marysville. This biennial budget provides funding for the design and permitting of an interchange at SR529 and I-5 to improve traffic flow as well as provide a critical access point unimpaired by trains. The construction has a price tag of \$30 to \$50 million and we are working hard to find state and federal funding sources.

Downtown revitalization and waterfront access has been identified as a community priority for many years. The city has continued to assemble properties and pursue cleanup to enable shoreline access and redevelopment on these sites. In addition, we have worked on attracting people into the downtown through civic improvements and development of recreational opportunities. The biennial budget continues this initiative with progress on trails, downtown spaces and property assembly and cleanup.

Street maintenance is a clear priority for our citizens. Last April, voters in Marysville approved a Transportation Benefit District, funded by a .2% increase in sales tax within the city that will be dedicated to street maintenance and improvements. This budget provides additional resources for maintaining our rights of way in order to promote safety, mobility and street image within our community.

Our city facilities are in need of attention. Most dire is the Public Safety building, built 27 years ago with a community 1/10th our current size. The Public Safety building provides space for Police, Fire, Investigations, jail, records and evidence. This biennial budget includes funds to determine future needs of this facility.

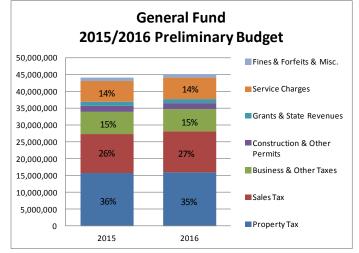
Earlier this year the City adopted a biennial budget process to assist with future planning and capitalize on efficiencies. The budget I present to you is a two year budget for 2015 and 2016.

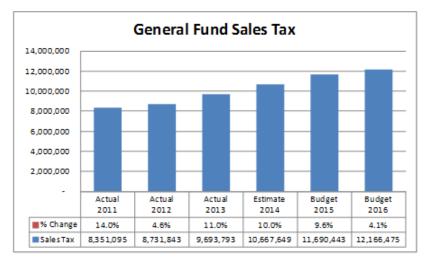
|                   |                        |             |             |             | 2015 Prior | 2016 Prior |
|-------------------|------------------------|-------------|-------------|-------------|------------|------------|
|                   |                        | Amended     | Preliminary | Preliminary | Year %     | Year %     |
| Fund Type         | Description            | 2014 Budget | 2015 Budget | 2016 Budget | Change     | Change     |
| General           | General                | 42,388,524  | 44,102,196  | 45,099,153  | 4.0%       | 2.3%       |
|                   | General Reserves       | -           | 1,400,000   | -           |            | -100.0%    |
| Special Revenue   | Streets                | 4,268,541   | 4,212,114   | 4,362,965   | -1.3%      | 3.6%       |
|                   | Arterial Streets       | -           | 2,100,000   | 1,600,000   |            | -23.8%     |
|                   | Marysville TBD         | 600,000     | 1,604,008   | 1,604,008   | 167.3%     | 0.0%       |
|                   | Other Special Revenue  | 1,798,850   | 2,168,854   | 2,179,740   | 20.6%      | 0.5%       |
| Debt Service      | LTGO                   | 3,994,495   | 3,348,315   | 3,296,889   | -16.2%     | -1.5%      |
| Capital Projects  | Streets Construction   | 5,505,836   | 9,780,139   | 1,157,164   | 77.6%      | -88.2%     |
|                   | Parks Construction     | 707,207     | 921,386     | 146,987     | 30.3%      | -84.0%     |
|                   | LID 371                | 200,000     | -           | -           | -100.0%    |            |
| Enterprise        | Water/Sewer Operating  | 25,492,225  | 26,344,943  | 26,123,929  | 3.3%       | -0.8%      |
|                   | Utility Construction   | 9,718,000   | 8,235,000   | 3,595,000   | -15.3%     | -56.3%     |
|                   | Solid Waste Management | 7,249,782   | 7,777,758   | 8,433,122   | 7.3%       | 8.4%       |
|                   | Golf Course Operating  | 1,274,175   | 1,258,855   | 1,278,551   | -1.2%      | 1.6%       |
|                   | Water/Sewer Debt Svc.  | 12,777,918  | 10,203,260  | 5,319,188   | -20.1%     | -47.9%     |
| Internal Service  | Fleet Services         | 2,314,013   | 3,315,649   | 4,107,959   | 43.3%      | 23.9%      |
|                   | Facilities Maintenance | 317,936     | 319,264     | 333,873     | 0.4%       | 4.6%       |
|                   | Information Services   | 858,213     | 1,004,266   | 1,036,398   | 17.0%      | 3.2%       |
| Total Operating B | udget                  | 119,465,715 | 128,096,007 | 109,674,926 | 7.2%       | -14.4%     |

#### **Assumptions**

#### Revenues

The 2015/2016 Preliminary Biennial budget continues to take a conservative approach to revenue estimates. The retail base has seen a gradual climb most recently with the additions of Walmart, O'Brien Honda, and Walgreens. This increase assists with diversifying the city's funding sources, increasing our financial stability.





Property tax assessments are estimated to rise for the 2015 tax year, the second year after a long, steep, downhill slide. 2015 and 2016 estimates remain conservative. Sales tax has taken some leaps with new retail and construction this past year. We have estimated 9.6% growth for 2015, and 4.1% for 2016 which we believe are realistic projections based on current retail openings and development permitting.

Revenue assumptions for the 2015/2016 Biennial continue

under the same guidelines that have been exercised over the past several years. This budget proposal does not anticipate the state allowed increase of 1% for property tax levy. It does anticipate the Emergency Management Services levy allowance of a 1% increase. We have included a 2% increase for water/sewer/storm as allowed per city code to construct necessary capital improvements in the utility system, while maintaining rate stability. The solid waste management rates will remain at 2014 rates until the rate review completion in the 2015/2016 biennium.

#### Expenses/Expenditures

In response to the funding shortfalls caused by the Great Recession, the City delayed infrastructure replacement and maintenance for our fleet, facilities, and technology. The 2014 budget helped reestablish maintenance and replacement funds and I am pleased to say that technology will be back on track by year end 2015. Facilities maintenance is improving and fleet replacement is now our priority. For the 2015/2016 Biennial Budget I am recommending a larger contribution to ensure that our police, utility workers and other employees have safe and suitable vehicles and equipment to fulfill their responsibilities.

**General Assumptions** 

- A 2% authorized cost-of-living adjustment, for each year, under the Marysville Police Officers Association (MPOA) union contract, and a COLA with performance pay budgeted for non-represented personnel. The Teamster union contract remains under negotiation.
- Employee premium health benefit rates are estimated to increase 6% as the city continues with our provider using a self-insured approach and wellness program to discount premium rates by 2%.
- A 21% increase in costs related to state legislation changing the contribution rates for public employee retirement pensions that takes effect July 1, 2015. The full impact of these rate increases will affect all cities in 2016.

#### Highlights

In 2011 we reduced our employee staff levels by 29 positions from 2010's budgeted level of 277 FTEs. This occurred at the same time our city population increased by 20,000 citizens, representing an almost 50% increase in citizens served. The proposed budget provides for a number of positions to address increased community and regulatory requirements. Even with these positions, the City's total staffing for 2015 is 270 FTE's and for 2016 it is budgeted at 276 FTE's. This is still below the 2010 approved levels, prior to the Recession. Many of these positions will be fee funded, generate offsetting revenues, or are expenditure-neutral from prior years due to reducing outside contractor expenditures. A valuable lesson to the City from staffing cutbacks in prior years was to carefully consider employee hire decisions to ensure they bring long-term value to the taxpayers of this community. I would not recommend these

positions unless I felt this test was met. Even with these positions, Marysville continues to operate lean with employee-to-citizen ration of 4.4 FTEs per 1,000 of citizens. In comparison Washington cities similar in size have staffing levels between 8 to 14 full-time employees per 1,000 citizens.

I am proposing several initiatives in the 2015/2016 biennial budget that will enable us to advance our goals for economic development, transportation infrastructure and other key service priorities:

• **Pavement preservation** – \$500,000 in 2015 to enhance the newly formed Marysville Transportation Benefit District (TBD) passed by voters this April election. The TBD, funded by 0.2% sales tax, will provide much needed funding to transportation mobility in Marysville. Pavement preservation for the 2015/2016 Biennium:

> 100<sup>th</sup> Street NE from State Avenue to 48<sup>th</sup> Drive NE 67<sup>th</sup> Avenue NE from 88<sup>th</sup> Street NE to 100<sup>th</sup> Street NE 60<sup>th</sup> Avenue NE from Grove Street to 93<sup>rd</sup> Place NE Sunnyside Blvd. from 51<sup>st</sup> Avenue NE to 52<sup>nd</sup> Street NE 116<sup>th</sup> Street NE from State Avenue to 47<sup>th</sup> Drive NE 128<sup>th</sup> Street NE from State Avenue to 43<sup>rd</sup> Avenue NE 122<sup>nd</sup> Street NE from State Avenue to 38<sup>th</sup> Avenue NE Beach Avenue from Grove Street to Short Street Sunnyside Blvd. from 46<sup>th</sup> Street NE to 71<sup>st</sup> Avenue NE

- Capital Facility Maintenance Plan \$300,000 to fund a capital facility maintenance plan.
- **Downtown revitalization** \$150,000 dedicated for downtown revitalization efforts to create a downtown and waterfront area that is a more vibrant, attractive and pedestrian-friendly place for visitors and shoppers The City will continue to improve infrastructure, fixtures, landscaping and signage, as well as support police and code enforcement measures designed to make downtown more beautiful and crime-free.
- Code enforcement community cleanup \$30,000 for multiple cleanup activities deployed as part of Clean Sweep Week activities, a cost-effective, successful community cleanup event last year that rallied community volunteers, merchants and City employees for a once-over spring cleaning.
- Park trails construction \$100,000 for a future extension of Bayview Trail, south of SR528.
- **Consulting Services** \$150,000 for analysis of specific city services including Courts and Jail to review current practices for efficiency and cost effectiveness.
- **Economic Development** \$50,000 to expand services and contact to the business community.
- **Transportation** \$1,400,000 to continue the design of an interchange at SR529 and I-5. \$7,726,000 for improvements along State Avenue, 67<sup>th</sup>, 88<sup>th</sup>, and various locations through-out the city. These funds along with the TBD funding of over \$3 million for the biennium provides for a substantial boost to address the City's transportation needs.

#### **Economic development**

In addition to the continued focus we will place on downtown revitalization, our emphasis on creating a regional manufacturing, light industry job center for Marysville in the Smokey Point area will be an equally strong long-term endeavor. We signed a joint resolution between Marysville, Arlington and the Tribes supporting regional coordination of a manufacturing and industrial center to support The Boeing Company and manufacturing and supplier expansion in North Snohomish County. The Smokey Point area is master planned with the potential to create thousands of jobs in aerospace, technology and other light industry and manufacturing. In 2015 and 2016 the City will be working to identify industry needs in order to establish a stronger relationship with our business partners.

#### Transportation improvements completed

The completion of key transportation projects in 2014 assisted with improving driver and pedestrian safey while easing some congestion.

Key transportation projects competed in 2014:

- Signalization at 53<sup>rd</sup> and SR528
- Pavement Preservation
  - 108<sup>th</sup> Street NE from 51<sup>st</sup> Avenue NE to 67<sup>th</sup> Avenue NE Grove Street from 73<sup>rd</sup> St. NE to 79<sup>th</sup> Dr. NE State Avenue from 88<sup>th</sup> Street NE to 92<sup>nd</sup> Street NE 44<sup>th</sup> Avenue NE from Grove Street to 76<sup>th</sup> Street NE

Transportation remains one of our top priorities and we continue to maximize local resources, including transportation mitigation fees and REET, to leverage outside funding from state and federal grant sources. Our energetic and resourceful team of engineers and project managers have established a successful track record of acquiring grants and using taxpayer resources efficiently to maintain streets and to construct improvements that will improve travel for Marysville residents and businesses.

#### Summary

This spending plan seeks to maintain our City's status as a desirable community in which to live, work and play while maintaining the sound economic foundation our Citizens have come to expect. We are committed to prudent fiscal management, effective service delivery, and providing our Citizens with the highest quality of life possible.

This preliminary biennial budget builds on our priorities and community values, but it needs your voice. I invite you to become a part of the budget process by joining us for a public hearing to share your input on the preliminary biennial budget scheduled for 7 p.m. Monday, Nov. 10th in the Council Chambers in City Hall, 1049 State Ave., Marysville, Wash.

I would like to thank the Finance Director, Department Directors and Staff for their efforts in making this proposed budget possible. I would also like to thank the City Council for providing clear courses of action for developing the budget, and I look forward to the discussions ahead.

I encourage your questions and suggestions on the community issues important to you, and the services your City provides. You can contact me by telephone at (360) 363-8089 or email jnehring@marysvillewa.gov.

I look forward to working with Citizens and the Council in the coming year.

Respectfully,

Jon Nehring

## **CITY OFFICIALS**

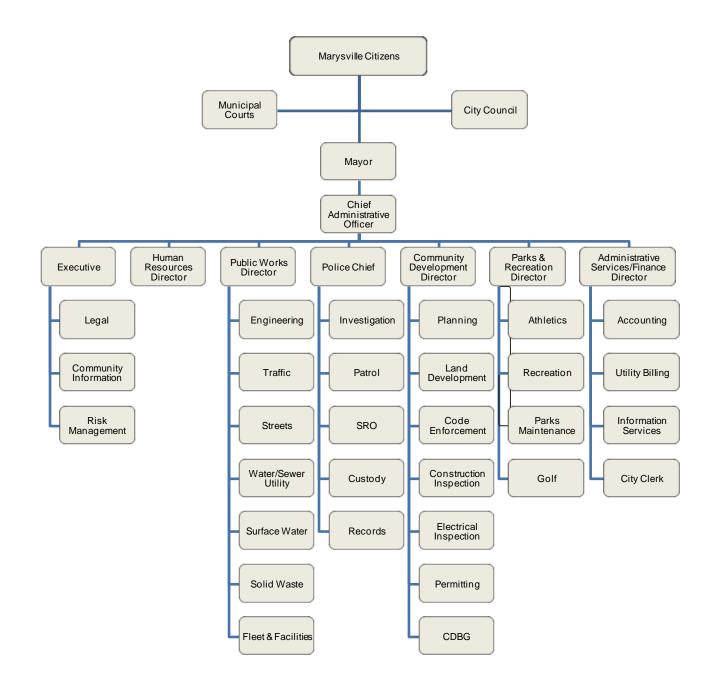
## **ELECTED OFFICIALS**

| Jon Nehring                  | Mayor        | 12/31/15 |
|------------------------------|--------------|----------|
| 9                            | CITY COUNCIL |          |
| Jeff Vaughan (Mayor Pro Tem) | Position 1   | 12/31/17 |
| Donna Wright                 | Position 2   | 12/31/17 |
| Jeff Seibert                 | Position 3   | 12/31/17 |
| Michael Stevens              | Position 4   | 12/31/17 |
| Rob Toyer                    | Position 5   | 12/31/15 |
| Stephen Muller               | Position 6   | 12/31/15 |
| Kamille Norton               | Position 7   | 12/31/15 |
|                              | JUDGE        |          |
| Fred Gillings                |              | 12/31/17 |
| Lori Towers                  |              | 12/31/17 |

## ADMINISTRATIVE STAFF

| Chief Administrative Officer/CD Director<br>Administrative Services/Finance Director<br>City Attorney<br>Police Chief<br>Parks and Recreation Director<br>Public Works Director<br>Court Administrator |
|--|
| luman Resources Director   |
|  |

## CITY OF MARYSVILLE ORGANIZATIONAL CHART



### THE HISTORY OF MARYSVILLE

To trace the origins of Marysville, today a prosperous, diversified north Snohomish County city of 62,000, you need to return to 1872 and Marysville's humble beginnings as a saw mill town and trading post. James P. Comeford, proprietor of the original trading post and founder of Marysville, and wife Mary, first arrived in the area in 1872, and paved the way for many pioneer families to follow. The Comeford's lived on the neighboring Tulalip reservations for six years, traveling the waterways and seeing to the work of the 18 logging camps that were manned almost solely by Indians. The Marysville Historical Society tells that in 1878 John Stafford, Louis Thomas and Truman Ireland and Captain William Renton, traders in timber wanted to sell 1,280 acres, the land that became the town of Marysville, and Mr. Comeford was willing to buy. He paid \$450. He then built a store with living quarters attached and a small dock with a plank road called Front Street.

By 1879 education became a need of the small but growing community, and Mrs. Comeford began teaching classes in her home. A year later, Marysville opened a post office with Mr. Comeford as the first postmaster. Mr. Comeford designed the original town in 1894 and a year later the platted area encompassed nine blocks from the Tualilip Reservation to Liberty Street. The Comeford's and their family's store did good business with the loggers and Indians in the area, and additional settlers arrived by steamboat to farm or work in the busy mills that furnished the lumber for most early town buildings. The railroad tracks were laid through the town in 1889, which brought many new residents to Marysville. In 1891, James Comeford incorporated the town, and Mark Swinnerton was elected Marysville's first mayor.

From these modest roots, Marysville has developed into an ideally located economic center in north Snohomish County, one that offers residents and businesses a way of life that provides opportunities to prosper, while preserving the unhurried qualities we have all come to treasure in this fast-growing region. Led by a government that continues to demonstrate its commitment to customer service and to building a healthy infrastructure through major public improvements, Marysville is poised for a strong and sound future.

## **VISION STATEMENT**

#### Experience Marysville – Live, Work, Play

## **MISSION STATEMENT**

The City of Marysville partners with the community to provide quality, innovative and efficient municipal services which promote economic growth, thriving neighborhoods, healthful living, and financial sustainability for our residents and businesses.

## **CORE VALUES**

#### Integrity

We conduct our work in an atmosphere of honesty, respect, and courtesy recognizing the impact our actions have on the quality of life now and in the future.

#### Trust

We are committed to earn, maintain, and enhance the trust of each other and the community.

#### Teamwork

We nurture successful working relationships with all our partners.

#### Accountability:

In the performance of our duties, we are individually and collectively accountable to citizens, customer, and stakeholders. We are competent, responsible, and dedicated to providing effective and efficient services.

#### Innovation

We encourage and support new ideas and creative approaches.

#### Commitment

We provide quality services with a continuing focus on excellence.

#### Diversity

We value and respect the uniqueness of our employees and citizens.

#### **BUDGETS & BUDGETARY ACCOUNTING**

The budget document sets forth the City's financial plan for the 2015 fiscal year.

In the City of Marysville, annual budgeting begins with general direction provided by the City Council. The City budget process serves the function of creating a framework to implement the policies set forth by that body to administer the City organization and deliver the various services to the community. Under the general guidance of the Mayor and Chief Administrative Officer, Department Directors have primary responsibility for formulating budget proposals in line with the Mayor and City Council priorities.

Budgeting begins with an understanding of the needs and issues important to the community that the government serves. General goals and priorities are identified in order to apply the available financial resources of the City to specific funding proposals. Previous budgets are considered in this process, thereby providing continuity with previous programming.

The budgeted appropriations (expenditures) must, by law, be balanced with either revenues and/or unreserved fund balances. The budget document not only addresses operating expenditures for the budget year but also incorporates major capital outlays to be undertaken during the year. These major capital outlays, in many respects, set the course of the City for many years to come.

As necessary during the course of the year the budget may need to be amended. The City Administrative Officer/Mayor has the authority to transfer budgeted amounts between programs within any fund; however, City Council must approve any revisions that alter the total expenditures of a fund. When Council determines that it is in the City's best interest to increase or decrease the appropriation for a particular fund, it may do so by ordinance.

## BUDGET PROCESS

The budget process is the single most comprehensive analysis of available resources and the allocation of those resources to fund services for Marysville's citizens. The budget document is designed to illustrate clearly the resources that are available for appropriation, an analysis of the decisions about the allocation of resources, and the resulting budget plan.

This budget document is developed in a manner to study and review the direction of the City of Marysville. This document outlines the manner in which financial resources will be managed during the year. The course the City is taking can be changed through the allocation of financial resources. The major groups who participated in the budget process were the Mayor, City Council, Chief Administrative Officer, Department Directors, City staff and interested Marysville residents.

The City of Marysville's biennial budget is adopted by ordinance in accordance with the requirements and time limitations as mandated in state law Revised Code of Washington (RCW 35A.34). The budget must be adopted as a balanced budget and must be in place prior to the expenditure of any City funds. The calendar for the City of Marysville Budget process is as follows:

| BUDGET PROCESS STEPS  | JUL | AUG | SEP | OCT | NOV | DEC |
|---|-----|-----|-----|-----|-----|-----|
| <ol> <li>Estimates of Revenues and Expenditures<br/>prepared by departments.</li> </ol>                                   |     |     |     |     |     |     |
| 2. Estimates submitted to Finance for compilation.  |     |     |     |     |     |     |
| 3. Review of Program Requests by Directors,<br>Mayor & Chief Administrative Officer.                                      |     |     |     |     |     |     |
| 4. Budget workshops are held with City Council  |     |     |     |     |     |     |
| 5. Preliminary Budget submitted to City Clerk and made available to the public 60 days before the end of the fiscal year. |     |     |     |     |     |     |
| 6. Public hearings are held at council meetings.  |     |     |     |     |     |     |
| 7. Council approves budget by December 31   |     |     |     |     |     |     |

## FINANCIAL STRUCTURE

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. Each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses, as appropriate. The City's resources are allocated to and accounted for in individual funds depending on what they are to be spent for and how they are controlled. The city budgets each fund individually.

Accounting for the flow of dollars in and out of accounts varies depending upon whether the fund is of the governmental or proprietary type. Government funds are designed to measure those financial resources on hand at the end of a period that are available to be spent or appropriated in future periods. Proprietary funds, on the other hand, are designed to reflect the overall economic health of the fund.

The following are the fund types and account groups used by the City of Marysville:

#### GOVERNMENTAL FUND TYPES:

All governmental funds are presented using the flow of current financial resources measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Governmental fund operating statements focus on measuring changes in financial position, rather than net income; they present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. The unreserved fund balance is a measure of resources available to be spent.

#### General & Cumulative Reserve Funds

The **General Fund 001** is the primary operating fund of the City. It accounts for all financial resources and transactions except those required to be accounted for in another fund. This fund accounts for expenditures incurred by the council, the municipal court, the executive department, the finance department, the legal department, the community development department, police, fire, parks and recreation, library, engineering and the public safety building. Its primary revenues are taxes and other charges including charges for services provided by individual departments to other funds. In a separate fund **Cumulative Reserve Fund 005**, money is reserved for future capital needs.

#### Special Revenue Funds

These funds account for revenues derived from specific taxes, grants, or other sources which are designated to finance particular activities of the City. The Street Fund 101 provides for road maintenance and its revenues are shared sales tax with the General Fund and shared gas tax from the State of Washington. The Arterial Street Fund 102 provides for all of the street overlay projects. The Drug Enforcement Fund 103 accounts for money and assets seized in illegal drug trafficking. These resources are to be spent on enhancing drug enforcement. The Tribal Gaming Fund 104 accounts for funds provided by the Tulalip Tribes to the City for the impacts of gambling activities on local law enforcement. The Hotel/Motel Tax Fund 105 accounts for tourism promotion funds collected by the Hotel/Motel tax. The Marysville Technology Infrastructure Fund 108 was established in 2004 to account for the fees collected in association with the cable franchise agreement. The Community Development Block Grant (CDBG) Fund **109** was established to receive and administer federal grant funds associated with the CDBG program. The Ken Baxter Community Center Appreciation Fund 106 accounts for private donations to support the Community Center. The REET Funds 110 and 111 are reserved for the receipt and transfer of real estate excise taxes to the appropriate capital project funds. The Transportation Benefit District Fund 114 was established to collect the .2% voted increase in sales tax which is used to fund ongoing street preservation projects

#### Debt Service Funds

These funds account for the accumulation of resources to pay principal, interest and related costs on certain general long-term debt. The debt service funds include the LTGO Bonds and PWTFL Debt Fund 206 which pays debt on the purchase and remodel of the new City Hall, Public Safety Building remodel, State Avenue renovation project, the Waterfront Park project, the Courthouse and other City properties as well as debt service on bond issues providing funding for a number of street construction projections. The LID 71 Fund 271 was established to collect the payments assessed on the properties within the boundaries of the LID and to make the annual debt service payment. The LID Guaranty Fund 299 carries reserves funded by assessments and would be used only in the case of a LID assessment default. The City does not budget for this fund.

#### Capital Projects Funds

These funds account for financial resources which are designated for the acquisition or construction of general government capital improvements. Fund's 305 & 310 account for major street and park capital improvements. Revenue sources are real estate excise tax and mitigation fees. Fund LID 371 – 156<sup>th</sup>

Overpass was established to account for the design and construction costs associated with the LID portion of this project.

#### **PROPRIETARY FUND TYPES:**

Proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities (whether current or non-current) associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and retained earnings components. Proprietary fund operating statements present increases (revenues and gains) and decreases (expenses and losses) in net total assets. Proprietary funds disclose cash flows by a separate statement that presents their investing and financing activities.

#### Enterprise Funds

These funds account for operations that provide goods or services to the general public and are supported primarily through user charges (or where the governing body has decided that periodic determination of net income is needed). Fund 401 Water/Sewer/Surface Water Operations accounts for billed water, sewer services and surface water. Its revenues pay for maintenance and operation of the water and sewer system. Fund 402 accounts for major water/sewer system capital improvements and capital improvements for surface water drainage. The revenue for this fund comes from water and sewer capital improvement charges. The Solid Waste Fund 410 provides solid waste collection services and is funded by user fees. Fund 420, Cedarcrest Golf Course provides golf recreation and is funded by user fees. Fund 450 Waterworks Debt Service accounts for water/sewer debt service and is funded through transfers from Fund 401.

#### Internal Service Funds

These funds account for operations that provide goods or services to other departments or funds of the city or to other governmental units on a cost-reimbursement basis. Fund 501, Fleet Services is funded by interfund service charges for maintenance and replacement of the City's vehicles. Fund 502, Facilities Maintenance is funded by interfund charges for building maintenance. Fund 503, Information Services is funded by an interfund charge to all using departments for computer support and equipment replacement.

#### FIDUCIARY FUND TYPES:

Fiduciary funds account for assets held by the city on behalf of individuals, private organizations, other governments, and other funds. The city does not budget for Fiduciary Funds.

#### Expendable Trust Funds

These funds earn revenue and make expenditures on behalf of the parties for which a trust was established. The entire income and principal of an expendable trust may be disbursed in the course of its operations; accordingly, expendable trust funds are accounted for in essentially the same manner as governmental funds. The city does not have any expendable trust funds.

#### Non-expendable Trust Funds

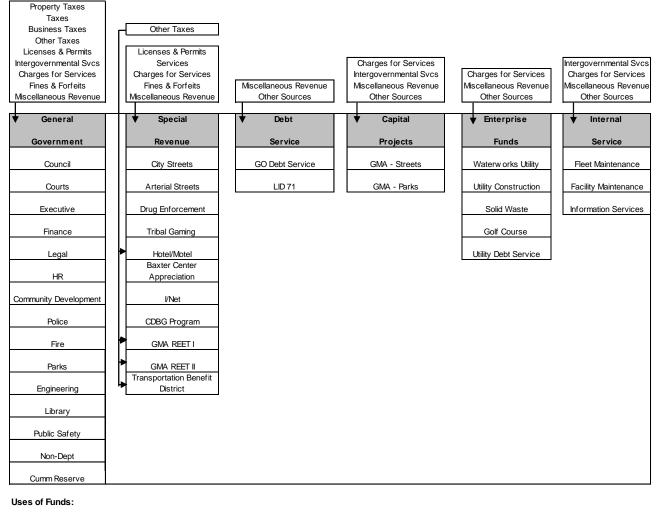
These funds earn revenue on behalf of the parties for which the trust was established, but the principal of the trust must remain intact. Non-expendable trust funds are accounted for in essentially the same manner as proprietary funds, since capital maintenance is a primary consideration. The city does not have any nonexpendable trust funds.

#### Agency Funds

These funds are custodial in nature (assets equal liabilities) and do not involve the measurement of results of operations.

#### FLOW OF FUNDS STRUCTURE

#### **Revenue Sources:**



| General Operational<br>Expenditures | General Operational<br>Expenditures | Bond Principal<br>and Interest | General Operational<br>Expenditures | General Operational<br>Expenditures | General Operational<br>Expenditures |
|-------------------------------------|-------------------------------------|--------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| Capital                             | Capital                             |                                | Park Improvements                   | Bond Principal<br>and Interest      | Capital                             |
|                                     | Road & Street                       |                                | Road & Street                       |                                     |                                     |
| Interfund Contributions             | Construction                        |                                | Construction                        | Utility Construction                | Interfund Contributions             |
|                                     | Interfund Contributions             |                                |                                     | Interfund Contributions             |                                     |
|                                     |                                     |                                |                                     |                                     |                                     |

## **BUDGET VS. ACCOUNTING BASIS**

**<u>ACCOUNTING</u>**: Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The Comprehensive Annual Financial Report (CAFR) reports the status of the City's finances in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The accrual basis of accounting is used for all funds except the governmental fund types, expendable trust funds and agency funds, which use the modified accrual basis of accounting.

The modified accrual basis differs from the accrual basis in the following ways:

- 1. Purchases of capital assets are considered expenditures.
- 2. Redemptions of long-term debt are considered expenditures when due.
- 3. Revenues are recognized only when they become both measurable and available to finance expenditures of the current period. Revenues that are measurable but not available are recorded as receivable and offset by deferred revenues.
- 4. Inventories and prepaid items are reported as expenditures when purchased.
- 5. Interest on long-term debt is not accrued but is recorded as an expenditure when due.
- 6. Accumulated unpaid vacation and sick pay and other employee benefits are considered expenditures when paid.
- 7. Depreciation is recorded on an accrual basis only.

**BUDGET BASIS**: The Governmental Fund types (i.e., the General Fund, Special Revenues, Debt Service, and Construction Fund) are budgeted on a modified accrual basis and can be directly compared to the fund operating statements in the City annual report. The Proprietary fund types are budgeted on a modified accrual basis and are depicted in the annual report using an accrual basis; therefore, these funds are not directly comparable between the two reports.

## **DEPARTMENT BUDGET NARRATIVES**

Each department in the City is responsible for preparing budget narratives for all of the funds that the department manages. Although the budget narratives are presented in a fund number order, the Council budget hearings are scheduled by department. Below is a list of all of the departments and the funds that belong to each.

| FUND   | FUND NAME                         | DEPARTMENT<br>HEAD             |
|--------|-----------------------------------|--------------------------------|
|        |                                   |                                |
| 001.01 | Council                           | Chief Administrative Officer   |
| 001.02 | Municipal Courts                  | Court Administrator            |
| 001.03 | Executive                         | Chief Administrative Officer   |
| 001.04 | Finance                           | Finance Director               |
| 001.05 | Legal                             | Chief Administrative Officer   |
| 001.06 | Human Resources                   | HR Director                    |
| 001.07 | Community Development             | Community Development Director |
| 001.08 | Police                            | Police Chief                   |
| 001.09 | Fire                              | Finance Director               |
| 001.10 | Parks                             | Parks Director                 |
| 001.11 | Engineering                       | Public Works Director          |
| 001.12 | Library Facility                  | Public Works Director          |
| 001.13 | Public Safety Building            | Police Chief                   |
| 001.99 | Non-Departmental                  | Finance Director               |
| 005    | General Cumulative Reserve        | Finance Director               |
|        | -                                 |                                |
| 101    | Streets                           | Public Works Director          |
| 102    | Arterial Streets                  | Public Works Director          |
| 103    | Drug Enforcement                  | Police Chief                   |
| 104    | Tribal Gaming                     | Police Chief                   |
| 105    | Hotel/Motel Tax                   | Finance Director               |
| 106    | Baxter Center Appreciation        | Parks Director                 |
| 108    | l/Net                             | Communications Officer         |
| 109    | Community Development Block Grant | Chief Administrative Officer   |
| 110    | GMA REET I                        | Finance Director               |
| 111    | GMA REET II                       | Finance Director               |
| 114    | Transportation Benefit District   | Finance Director               |
|        |                                   |                                |
| 206    | Debt Service                      | Finance Director               |
| 271    | LID 71 Debt Service               | Finance Director               |
|        |                                   |                                |
| 305    | GMA-Streets                       | Public Works Director          |
| 310    | GMA-Parks                         | Parks Director                 |
|        |                                   |                                |
| 401    | Waterworks Utilities              | Public Works Director          |
| 402    | Utility Construction              | Public Works Director          |
| 410    | Solid Waste                       | Public Works Director          |
| 420    | Golf Course Operations            | Parks Director                 |
| 450    | Utility Debt Service              | Finance Director               |
| ·      |                                   |                                |
| 501    | Fleet Services                    | Public Works Director          |
| 502    | Facilities Maintenance            | Public Works Director          |
| 503    | Information Services              | Finance Director               |

## BUDGET POLICIES

#### Strategic Planning

The City of Marysville employs a strategic budgeting model that allows policies to be formulated and tested in a budgetary context spanning a period of five years. The strategic model demonstrates the City's ability to accomplish long-term goals by showing the consequences of any given budget decision. Virtually all new General Government services are "tested" within the framework of the strategic budget model prior to implementation. In this manner, policy makers can examine the probable long-term outcome of many possible decisions and select the one that serves the interests of Marysville's citizens most effectively.

The Strategic outlook identifies fund balances, revenue patterns, and expense trends which are subject to constant change. The Strategic Outlook does not illustrate future budgets, services, or programs in any detail. The dynamic nature of local government, as well as historical precedent, suggest that even the current year's Operating Budget will be altered several times before the close of the year.

#### Fund Balance Policy

Fund Balance is defined as the excess of assets over liabilities, which is an unreserved, undesignated resource that remains part of the General Government budget. The City desires to maintain a prudent level of financial resources to guard its citizens against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. The Fund Balance has been accumulated to meet this purpose, to provide stability and flexibility to respond to unexpected adversity and/or opportunities.

**General Fund Balance:** It is the policy of the City to establish and maintain a General Fund Balance of at least ten percent (10%) of the total General Fund budgeted revenue, excluding the beginning fund balance and identified one-time revenues. Any and all expenditures from the General Fund Balance Reserve account shall require a super majority vote of the entire City Council.

#### Balancing the Operating Budget

RCW 35.33.07 requires that the City adopt a balanced budget based on the following requirement: "Appropriations shall be limited to the total estimated revenues contained therein including the amount to be raised by ad valorem taxes and the unencumbered fund balances estimated to be available at the close of the current fiscal year."

The City adopts a *statutorily* balanced budget, but also seeks to adopt a *structurally* balanced budget. A budget is statutorily balanced when total estimated resources (beginning fund balance plus revenues) equal the total appropriation (expenditures plus ending fund balance). In a statutorily balanced budget, beginning fund balance may be used as a revenue source. In contrast, in a *structurally* balanced budget, the total expenditure appropriation is limited to the annual estimated revenues. In a structurally balanced budget, beginning fund balance may <u>not</u> be used as a revenue source.

It is not uncommon for cities to rely upon the beginning fund balance as a "revenue" source. But, as previously stated, it is Marysville's strategic goal to attain structural balance, thereby eliminating reliance on these funds to supplement current income. Any uncommitted operating surpluses (revenues that exceed expenditures) that occur at year-end may be held in reserve or reappropriated to a capital reserve, long term obligation, or debt service fund, rather than used as a supplemental source of revenue required to balance the budget each year.

It is the intent of this policy that the budget be structurally balance (a) at the time of adoption, (b) throughout the budget year.

In the event that adjustments are necessary to bring the budget into balance in the course of the fiscal period, the administration will bring a budget amendment forward for approval by the City Council.

## ASSET POLICIES

#### Cash Management

It is the policy of the City of Marysville to invest all of its surplus funds to maximize yield while preserving security of principal and meeting the city's cash flow requirements.

Funds of the City will be invested in accordance with the RCW 35.39, these policies and written administrative procedures. The City's investment portfolio shall be managed in a manner to attain a market rate of return throughout budgetary and economic cycles while preserving and protecting capital in the overall portfolio.

Funds held for future capital projects (i.e., bond proceeds), shall, whenever possible, be invested to produce enough income to offset increases in construction costs due to inflation. Where possible, prepayment funds for long-term debt service shall be invested to ensure a rate of return at least equal to the interest being paid on the bonds.

### LIABILITY POLICIES

#### Debt Management Policy

The Debt Policy for the City of Marysville (City) is established by Resolution 2348 to help ensure that all debt is issued both prudently and cost effectively. The Debt Policy sets forth guidelines for the issuance and management of all financings of the City. Adherence to the policy is essential to ensure that the City maintains a sound debt position and protects the credit quality of its obligations while providing flexibility and preserving financial stability.

1.0 Uses of Debt

1.1 City of Marysville uses debt as a mechanism to equalize the costs of needed capital improvements for the benefit of both present and future citizens;

1.2 City of Marysville uses debt as a mechanism to reduce the immediate costs of substantial public improvements.

1.3 The City of Marysville will not use long-term debt to support current operations.

1.4 Non-capital furnishings, supplies, and personnel will not be financed from bond proceeds.

1.5 Interest, operating, and/or maintenance expenses may be capitalized for enterprise activities; and will be strictly limited to those expenses incurred prior to actual operation of the facilities.

1.6 Interest may be capitalized for general activities when necessary to align timing of new revenues with debt service, or to avoid duplicative expenditures (i.e., rent and bond payments) when providing for replacement facilities.

#### 2.0 Debt Limits

2.1 Legal Limits:

2.1.1 The general obligation debt of Marysville will not exceed an aggregated total of 7.5% of the assessed valuation of the taxable property within the City. RCW 39.36.020 2.1.2

The following individual percentages shall not be exceeded in any specific debt category:

- General Debt 2.5% of assessed valuation
- Non-Voted 1.5% Limited Tax General Obligation (LTGO) Bonds
- Voted 2.0% Unlimited Tax General Obligation (UTGO) Bonds
- Utility Debt 2.5% of assessed valuation
- Open Space and Park Facilities 2.5% of assessed valuation

2.2 Public Policy Limits:

2.2.1 The City will establish and implement a comprehensive multi-year Capital Improvement Program (CIP). 2.2.2 Financial analysis of funding sources will be conducted for all proposed capital improvement projects.

2.2.3 Debt will be issued in accordance with the CIP as necessary.

2.2.4 Where borrowing is recommended, the source of funds to cover debt service requirements must be identified.

2.3 Financial Limits:

2.3.1 The City's policy is to plan and direct the use of debt so that debt service payments will be a predictable and manageable part of the Operating Budget.

2.3.2 The City will conduct a debt affordability analysis to evaluate the City's ability to support debt. The analysis will review available resources for the amount of debt the City can initiate each year, and project the effects of that financing through six years of the CIP.

#### 3.0 Allowable Types of Debt

3.1 Short Term Obligations: Short-term borrowing will only be used to meet the cash flow needs of a project for which long-term financing has been approved but not yet secured. The City may issue interfund loans rather than outside debt instruments to meet short-term cash flow needs. Interfund loans will be permitted only if an analysis of the affected fund indicates excess funds are available and the use of the funds will not impact the fund's current operations. All interfund loans will be subject to Council approval, will bear interest based upon prevailing rates and have terms consistent with state guidelines for interfund loans.

3.2 Assessment/ LID Bonds: Assessment bonds will be considered in place of general obligation bonds, where possible, to assure the greatest degree of public equity. Local Improvement District (LID) Bonds represent debt that is repaid by the property owners who benefited from the capital improvement through annual assessments paid to the City. LID's are formed by the City Council after a majority of property owners agree to the assessment.

3.3 General Obligation Bonds Limited Tax: General Obligation debt is backed by the full faith and credit of the City and is payable from General Fund revenues and taxes collected by the City. Limited Tax General Obligation (LTGO) Bonds can be issued with the approval of the City Council and will only be issued if: A project requires funding not available from alternative sources; Matching fund monies are available which may be lost if not applied for in a timely manner; or Emergency conditions exist.

3.4 General Obligation Bonds Unlimited Tax: Unlimited Tax General Obligation (UTGO) Bonds are payable from excess tax levies and is subject to voter approval by 60% of the voters. UTGO Bonds will be used for projects with broad community impact and appeal, and when the excess tax levy is necessary and appropriate for payment of the debt service, subject to voter approval.

3.5 Revenue Bonds: Revenue bonds are used to finance construction or improvements to facilities of enterprise systems operated by the City in accordance with the Capital Improvement Program and are generally payable from the enterprise. No taxing power or general fund pledge is provided as security. Unlike general obligation bonds, revenue bonds are not subject to the City's statutory debt limitation nor is voter approval required.

3.6 Leases: Lease purchase or financing contracts are payment obligations that represent principal and interest components which are general obligations of the City. Leases will be considered only after comparison of the overall borrowing cost with alternatives, such as interfund loans or general obligation bonds.

#### 3.7 Other Loan Programs:

3.7.1 Public Works Trust Fund Loans are loans from the Public Works Board, authorized by state statute, RCW 43.155 to loan money to repair, replace, or create domestic water systems, sanitary sewer systems, storm sewer systems, roads, streets, solid waste and recycling facilities, and bridges.

3.7.2 The Local Option Capital Asset Lending (LOCAL) Program is a financing contract with the Office of the State Treasurer under RCW 39.94. It is an expanded version of the state agency lease/purchase program that allows pooling funding needs into larger offerings of securities. This program allows local government agencies the ability to finance equipment needs through the State Treasurer's office, subject to existing debt limitations and financial consideration.

3.7.3 Other state funded programs.

3.8 Alternative types of debt: No variable-rate debt or derivative products shall be utilized.

4.0 Debt Structuring Practices

4.1 Maximum term, Payback Period and Average maturity:

4.1.1 The issuance of bonds shall be financed for a period not to exceed a conservative estimate of the asset's useful life with the average life of the bonds less than or equal to the average life of the assets being financed.

4.1.2 General Obligation bonds will be issued with maturities of 20 years or less unless otherwise approved by Council. The maximum term for general obligation bonds shall be 30 years.

4.1.3 The maturity of all assessment bonds shall not exceed statutory limitations. RCW 36.83.050.

4.2 Debt Service Structure:

4.2.1 Unless otherwise justified and deemed necessary, debt service should be structured on a level or declining repayment basis.

4.3 Criteria for issuance of advance refunding and current refunding bonds

4.3.1 The City will use refunding bonds, where appropriate, when restructuring its current outstanding debt. A debt refunding is a refinance of debt typically done to take advantage of lower interest rates. Unless otherwise justified, such as a desire to remove or change a bond covenant, a debt refunding will not be pursued without a sufficient net present value benefit after expenses. Generally, the City may undertake refinancing with net present value savings are 3.5 to 5.0% of the par amount of the bonds to be refunded. For current refunding (i.e., refunding in which the outstanding bonds will be called within 90 days of the refunding), the savings threshold may be lower.

4.4 Other structuring practices:

4.4.1 Bond amortization schedules will be structured to minimize interest expense with the constraints of revenues available for debt service. The bonds should include call features to maximize the City's ability to advance refund or retire the debt early. However, call features should be balanced with market conditions to ensure that the total cost of the financing is not adversely affected.

5.0 Debt Issuance Practices

5.1 Council Approval: City Council approval is required prior to the issuance of debt.

5.2 Analytical Review: An analytical review shall be conducted prior to the issuance of debt including but not limited to, monitoring of market opportunities and structuring and pricing of the debt.

5.3 Use of credit ratings, minimum bond ratings, determination of the number of ratings and selection of rating services: The City will continually strive to maintain its bond rating by improving financial policies, budget, forecasts and the financial health of the City so its borrowing costs are minimized and its access to credit is preserved. The City will maintain good communication with bond rating agencies about its financial condition, coordinating meetings, and presentations in conjunction with a new issuance as necessary.

5.4 Compliance with Statutes and Regulations: The Finance Director, City Attorney and bond counsel shall coordinate their activities and review all debt issuance to ensure that all securities are issued in compliance with legal and regulatory requirements by the State of Washington and the Federal Government's laws, rules and regulations.

5.5 Selection and use of professional service providers:

5.5.1 The City's Finance and Administration Department shall be responsible for the solicitation and selection of professional services that are required to administer the City's debt program.

5.5.2 Bond Counsel: All debt issued by the City will include a written opinion by bond counsel affirming that the City is authorized to issue the proposed debt. The opinion shall include confirmation that the City has met all city and state constitutional and statutory requirements necessary for issuance, a determination of the proposed debt's federal income tax status and any other components necessary for the proposed debt.

5.5.3 Financial Advisor: A Financial Advisor(s) may be used to assist in the issuance of the City's debt. The Financial Advisor will provide the City with the objective advice and analysis on debt issuance. This includes, but is not limited to, monitoring of market opportunities, structuring and pricing of debt, and preparing official statements of disclosure. The City's Financial Advisor may not participate in underwriting of the City's bonds.

5.5.4 Underwriters: An Underwriter(s) will be used for all debt issued in a negotiated or private placement sale method. The Underwriter is responsible for purchasing negotiated or private placement debt and reselling the debt to investors. The Underwriter may not serve as Financial Advisor to the City.

5.5.5 Fiscal Agent: A Fiscal Agent will be used to provide accurate and timely securities processing and timely payment to bondholders. In accordance with RCW 43.80, the City will use the Fiscal Agent that is appointed by the State.

5.6 Criteria for determining sales method and investment of proceeds:

5.6.1 The Director of Finance shall determine the method of sale best suited for each issue of debt.

5.6.2 The City will generally issue its debt through a competitive process. For any competitive sale of debt, the City will award the issue to the underwriter offering to buy the bonds at a price and interest rates that provides the lowest True Interest Cost (TIC).

5.6.3 The City will provide for the sale of debt through a negotiated process (i.e., negotiating the terms and conditions of sale) when necessary to minimize the cost and risks of borrowing under the following conditions:

- The bond issue is, or contains, a refinancing that is dependent on market/interest rate timing.
- At the time of issuance, the interest rate environment or economic factors that affect the bond issue are volatile.
- The nature of the debt is unique and requires particular skills from the underwriter(s) involved.
- The debt issued is bound by a compressed time line due to extenuating circumstances such that time is of the essence and a competitive process cannot be accomplished.

5.6.4 The City may consider a direct placement with a bank when it is expected to provide a reduced cost of capital, market conditions are such that the City will benefit from locking in an interest rate, and/or the timing is of the essence and can best be met through a placement without adding significant costs.

5.7 Bond Insurance: For each issue, the City may evaluate the costs and benefits of bond insurance or other credit enhancements. Any credit enhancement purchases by the City shall be competitively procured and evaluated by the City's financial advisor.

#### 6.0 Debt Management Practices

6.1 Investment of Bond Proceeds: The City shall comply with all applicable Federal, State and contractual restrictions regarding the investment of bond proceeds, including City of Marysville Investment Policy.

6.2 Continuing Disclosure: The City shall provide annual disclosure information to established national information repositories and maintain compliance with disclosure statements as required by state and national regulatory bodies. Disclosure shall take the form of the Comprehensive Annual Financial Report (CAFR) unless information is required by a particular bond issue that is not necessarily contained within the CAFR.

6.3 Arbitrage Rebate monitoring and filing: The City will, unless otherwise justified, use bond proceeds within the established time frame pursuant to the bond ordinance, contract or other documents to avoid arbitrage. Arbitrage is the interest earned on the investment of the bond proceeds above the interest paid on the debt. If arbitrage occurs, the City will follow a policy of full compliance with all arbitrage rebate requirements of the federal tax code and Internal Revenue Service regulations, and will perform (internally or by contract consultants) arbitrage rebate calculations for each issue subject to rebate. All necessary rebates will be filed and paid when due in order to preserve the tax-exempt status of the outstanding debt.

6.4 Federal and state law compliance practices: Discussed in Debt Issuance Practices sections 5.3 and 5.4 and Debt Management Practices sections 6.1 and 6.3.

6.5 Market and investor relations efforts: The City shall endeavor to maintain a positive relationship with the investment community. The City shall communicate through its published Budget, Capital Improvement Program and Comprehensive Annual Financial Statements the City's indebtedness as well as its future financial plans.

6.6 Periodic review: The City's debt policy shall be adopted by City Council. The policy shall be reviewed every four years by the Council Finance Committee and modifications shall be submitted to and approved by City Council.

## **REVENUE POLICIES**

#### **General Revenue Policies**

Revenue forecasts will be neither overly optimistic nor overly conservative. They will be as realistic as possible based on the best available information. Should economic downturns develop which could result in revenue shortfalls or fewer available resources, the City will make adjustments in anticipated expenditures to compensate.

Deficit financing and borrowing to support on-going operations will play on part in the City's responses to revenue shortfalls. Expenses will be reduced to conform to the long-term revenue forecast. Interfund loans are permissible to cover temporary gaps in cash flow.

#### Revenue Shortfall Policy

To ensure that service levels are maintained to meet the basic needs of the citizens during fluctuations in the economy, the City adopted through Resolution 2349 a Revenue Shortfall Policy. The policy establishes a tiered system of actions for different levels of revenue shortfalls where reserves are anticipated to be used.

Level I – Reserve reduction 1% but less than 10%

- Delay expenditures where possible
- Departments monitor budget to ensure only essential expenditures
- Council may consider delaying/post-pone capital improvement projects

Level II - Reserve reduction in excess of 10% but less than 25%

- Implement a status quo budget (same level as prior year)
- Intensify the review process for large expenditures
- Review vacant position for possible delay or use temporary hire

Level III – Reserve reduction in excess of 25% but less than 50%

- Require justification for large expenditures
- Defer capital expenditures
- Reduce CIP where appropriate
- Hire vacant positions only with special justification and authorization
- Close monitoring of expenditures, reduce travel and training

Level IV – Reserve reduction in excess of 50% but less than 100%

Implement hiring freeze

- Reduce temporary work force
- Defer wage increases
- Further reduction of capital expenditures
- Prepare a strategy for reduction in workforce
- Level V Reserve reduction at 100% and potential for a deficit is present
  - Implement reduction in workforce strategy
  - Eliminate programs
  - Eliminate capital improvements and expenditures

#### Fees and Charges

User fees will be imposed to cover the cost of services provided for unique or narrow segments of the community. Fees may be set at levels sufficient to cover the entire cost of service delivery, or the service may be subsidized as Council deems necessary.

The City will continuously maintain its sewer and water distribution and collection systems. To insure that the enterprise funds remain self-supporting, rate structures will fully fund the direct and indirect costs of operations, capital plan maintenance, debt service, depreciation, and moderate system extensions.

#### One-Time Revenues

All potential grants shall be carefully examined for matching requirements. Some grants may not be accepted if the local matching funds cannot be justified. Grants may also be rejected if programs must be continued with local resources after grant funds are exhausted.

## EXPENDITURE POLICIES

#### **General Expenditure Policies**

High priority is given to expenditures that will reduce future operating costs, such as increased utilization of technology and equipment and proven business methods.

An appropriate balance will be maintained between budget dollars provided for direct public service and dollars provided to assure good management and legal compliance.

Before the City undertakes any agreements that would create fixed ongoing expenses, the cost implications of such agreements will be estimated by current and future years with the aid of our strategic financial planning models.

Organizations that are not part of the City, but which receive funding from the City, shall not have their appropriation carried forward from year to year unless contractually authorized and directed by City Council. Annual review and reauthorization of funding is required.

All externally mandated services for which full or partial reimbursement is available will be fully allocated out to allow for recovery of expenses. The estimated direct costs of service will be budgeted and charged to the fund performing the service. Interfund service fees charged to recover these direct costs will be recognized as revenue to the providing fund.

#### **Operating/Capital Expenditure Accountability**

It is the City's policy to compare actual expenditures to budget, generally on a monthly basis. General government funds, capital funds and other funds are all analyzed periodically. If necessary, actions are taken to bring the budget into balance.

#### **Infrastructure**

GASB 34 established new reporting requirements for state and local governments which include recording and reporting infrastructure assets of the general government. The threshold for capitalizing infrastructure has been set at \$300,000 in concurrence with the dollar amount used to determine the difference between small and large contracts as defined in the Purchasing Policy (revised Resolution 2327, 7/9/12).

The City capitalizes the costs associated with new infrastructure which includes development, construction, improvements, restoration and rehabilitation, and preservation which includes repair/preserve, replace and resurface. General maintenance and repairs to the infrastructure are not capitalized.

#### **Capital Improvements**

Capital Improvements are any expenditure of public funds for the purchase, construction, rehabilitation, replacement or expansion of the physical assets of the city when the project is relatively large in size, expense-over \$5,000, long-term and permanent. Capital expenditures are financed from a variety of sources to include current revenues, long-term and short-term debt, and for one-time capital purchases, the fund balance can be used.

The following is a list of capital improvements that has been authorized in the budget.

#### CAPITAL IMPROVEMENT BY FUND

| 2015<br>Capital Improvement Program                                    | General<br>Government | Construction<br>Funds | Enterprise<br>Funds | Internal<br>Service        | Total                  |
|--|-----------------------|-----------------------|---------------------|----------------------------|------------------------|
| <u>Streets</u>   |                       |                       |                     |                            |                        |
| Pedestrian Safety System   | 15,000                | -                     | -                   | -                          | 15,0                   |
| Covered Storage for the Snow & Ice Units                               | 100,000               | -                     | -                   | -                          | 100,0                  |
|  | 115,000               | -                     | -                   | -                          | 115,0                  |
| Street Construction  |                       |                       |                     |                            |                        |
| First Street Bypass  | -                     | 50,000                | -                   | -                          | 50,0                   |
| SR9/SR92 Break in Access   | -                     | 10,000                | -                   | -                          | 10,0                   |
| 88th Street Improvements   | -                     | 200,000               | -                   | -                          | 200,0                  |
| State Ave 1st-88th   | -                     | 1,766,000             | -                   | -                          | 1,766,0                |
| 88th & 55th Intersection Improvements                                  | -                     | 35,000                | -                   | -                          | 35,0                   |
| SR529/I-5 & 4th/I-5 IJR  | -                     | 2,000,000             | -                   | -                          | 2,000,0                |
| State Ave 116th-136th  | -                     | 4,000,000             | -                   | -                          | 4,000,0                |
| SR528 Pedestrian Signal  | -                     | 200,000               | -                   | -                          | 200,0                  |
| 67th Ave NE Overlay  | -                     | 615,000               | -                   | -                          | 615,0                  |
| Total Street Construction  | -                     | 8,876,000             | -                   | -                          | 8,876,0                |
| Park Construction  |                       | 50.000                |                     |                            | 50.0                   |
| Bayview Trail System   | -                     | 50,000                | -                   | -                          | 50,0                   |
| Comeford Park  | -                     | 38,500                | -                   | -                          | 38,5                   |
| Qwuloolt Trail System  | -                     | 684,740               | -                   | -                          | 684,7                  |
| Jennings Park Restrooms  | -                     | 37,000                | -                   | -                          | 37,0                   |
| Mother Nature's Window Master Plan                                     | -                     | 15,000                | -                   | -                          | 15,0                   |
| Total Park Construction  | -                     | 825,240               | -                   | -                          | 825,2                  |
| <u>Waterworks Utility</u>  |                       |                       |                     |                            |                        |
| Dry Shed Storage   | -                     | -                     | 60,000              | -                          | 60,0                   |
| Decant Area Dome Storage   | -                     | -                     | 35,000              | -                          | 35,0                   |
| Water Capital Projects   | -                     | -                     | 5,570,000           | -                          | 5,570,0                |
| Sewer Capital Projects   | -                     | -                     | 2,380,000           | -                          | 2,380,0                |
| Surface Water Capital Projects   | -                     | -                     | 285,000             | -                          | 285,0                  |
| Total Waterworks Utility Funds   | -                     | -                     | 8,330,000           | -                          | 8,330,0                |
| Solid Waste  |                       |                       |                     |                            |                        |
| Covered Storage  | -                     | -                     | 30,000              | -                          | 30,0                   |
| Total Solid Waste Funds  | -                     | -                     | 30,000              | -                          | 30,0                   |
| Fleet  |                       |                       |                     |                            |                        |
| New - Mobile Heavy Lift  | -                     | -                     | -                   | 50,000                     | 50,0                   |
| New - Twin Post Lift   | -                     | -                     | -                   | 15,000                     | 15,0                   |
| New - Enclosed Step Van  | -                     | -                     | -                   | 80,000                     | 80,0                   |
| New - Skid Steer Grinder Attachment                                    | -                     | -                     | -                   | 22,000                     | 22,0                   |
| New - Light Duty Vehicle for Operations Manager                        | -                     | -                     | -                   | 30,000                     | 30,0                   |
| New - F550 with Dump Box   | -                     | -                     | -                   | 63,000                     | 63,0                   |
| New - Utility Van - Signal Technician/Electrician                      | -                     | -                     | -                   | 50,000                     | 50,0                   |
| Replace - Water Quality Vehicle #103                                   | -                     | -                     | -                   | 40,000                     | 40,0                   |
| Replace - CD Vehicle #336 - 4WD Chev Colorado PU                       | -                     | -                     | -                   | 30,000                     | 30,0                   |
| Replace - Engineering Van #504   | -                     | -                     | -                   | 25,000                     | 25,0                   |
| Replace - Operations Service Truck #531                                | -                     | -                     | -                   | 70,000                     | 70,0                   |
| Replace - Operations Forklift #540                                     | -                     | -                     | -                   | 40,000                     | 40,0                   |
| Replace - Operations 1-1/2 Ton Step Van #556                           | -                     | -                     | -                   | 100,000                    | 100,0                  |
| Replace - Water Quality Service Truck #561                             | -                     | -                     | -                   | 80,000                     | 80,0                   |
| Replace - Parks Equipment Trailer #811                                 | -                     | -                     | -                   | 10,000                     | 10,0                   |
| Replace - Parks Mulching Mower   | -                     | -                     | -                   | 19,000                     | 19,0                   |
| Replace - Police Detective Car #920                                    | -                     | -                     | -                   | 25,000                     | 25,0                   |
| Replace - Police Detective Car #922                                    | -                     | -                     | -                   | 25,000                     | 25,0                   |
| Replace - Police Detective Car #925                                    | -                     | -                     | -                   | 40,000                     | 40,0                   |
| Replace - Police Detective Car #955                                    | -                     | -                     | -                   | 62,000                     | 62,0                   |
| Replace - Street Sweeper #H002   | -                     | -                     | -                   | 280,000                    | 280,0                  |
| Replace - Solid Waste Front Load Truck #J006                           | -                     | -                     | -                   | 345,000                    | 345,0                  |
| Replace - Solid Waste Front Load Truck #J000                           | -                     | -                     | -                   | 345,000                    | 345,0                  |
| Replace - Police Patrol Car #P102                                      | -                     | -                     | -                   | 60,000                     | 60,0                   |
| Replace - Police Patrol Car #P102<br>Replace - Police Patrol Car #P109 | -                     | -                     | -                   | 62,000                     | 62,0                   |
|  | -                     | -                     | -                   | 62,000                     |                        |
| Replace - Police Patrol Car #P110                                      | -                     | -                     | -                   |                            | 62,0                   |
| Replace - Police Patrol Car #P115                                      | -                     | -                     |                     | 62,000<br>62,000           | 62,0                   |
| Replace - Police Patrol Car #P121                                      | -                     | -                     | -                   | 62,000                     | 62,0                   |
| Replace - Police Patrol Car #P138                                      | -                     | -                     | -                   | 62,000                     | 62,0                   |
| Replace - Operations Pick Up #V001                                     | -                     | -                     | -                   | 30,000                     | 30,0                   |
|  |                       |                       |                     |                            |                        |
| New - Detective  | -                     | -                     | -                   | 35,000                     |                        |
|  | -                     | -                     | -                   | 35,000<br><b>2,281,000</b> | 35,0<br><b>2,281,0</b> |

Note: These values are based off of the capital expenditure object code.

#### **CAPITAL IMPROVEMENT BY FUND**

| 2016<br>Capital Improvement Brogram  | General    | Construction | Enterprise<br>Funds | Internal          | Total        |
|--|------------|--------------|---------------------|-------------------|--------------|
| Capital Improvement Program  | Government | Funds        | Funas               | Service           | Total        |
| Streets  |            |              |                     |                   |              |
| Truck Mounted Reader Board   | 16,000     | -            | -                   | -                 | 16,00        |
| Thermo Plastic Kettle Pot  | 15,000     | -            | -                   | -                 | 15,00        |
| Pedestrian Safety System   | 15,000     | -            | -                   | -                 | 15,0         |
|  | 46,000     | -            | -                   | -                 | 46,0         |
| —  |            |              |                     |                   |              |
| Street Construction  |            | 50.000       |                     |                   |              |
| First Street Bypass  | -          | 50,000       | -                   | -                 | 50,0         |
| 88th Street Improvement  | -          | 200,000      | -                   | -                 | 200,0        |
| Total Street Construction  | -          | 250,000      | -                   | -                 | 250,0        |
| Park Construction  |            |              |                     |                   |              |
| Bayview Trail System   | -          | 50,000       | -                   | -                 | 50,0         |
| Total Park Construction  | -          | 50,000       | -                   | -                 | 50,0         |
| We to much little  |            |              |                     |                   |              |
| Waterworks Utility<br>Fiber Optic Communication  | -          | -            | 200,000             | -                 | 200,0        |
| Water Capital Projects   | _          | -            | 775,000             | -                 | 775.0        |
| Sewer Capital Projects   | _          | -            | 2,805,000           | -                 | 2,805,0      |
| Surface Water Capital Projects   | _          | _            | 2,005,000           | _                 | 2,005,0      |
| Total Waterworks Utility Funds   | -          | -            | 3,795,000           | -                 | 3,795,0      |
|  |            |              |                     |                   |              |
| Fleet  |            |              |                     | 10.000            | 10.0         |
| New - Tire Balancing Machine   | -          | -            | -                   | 10,000            | 10,0         |
| Replace - Transmission Flush Machine   | -          | -            | -                   | 8,000             | 8,0          |
| New - Two Residential Garbage Trucks w/curottos c  | -          | -            | -                   | 700,000           | 700,0        |
| New - Heavy Duty Service Truck w/Steel Dump Box<br>New - Upgrade Vehicle #502 to Utility Van | -          | -            | -                   | 90,000            | 90,0<br>20,0 |
| New - 7 yd Dump Truck w/Drop Axel  | -          | -            | -                   | 20,000<br>185,000 |              |
|  | -          | -            |                     |                   | 185,0        |
| New - Loader<br>Boplage - Operation Ford Tourus Soden #102                                   | -          | -            | -                   | 100,000           | 100,0        |
| Replace - Operation Ford Taurus Sedan #102<br>Replace - Operation 3/4 Ton Truck #220         | -          | -            | -                   | 30,000            | 30,0         |
|  | -          | -            |                     | 52,000            | 52,0         |
| Replace - Streets 1-1/2 Ton Ford Flatbed Truck #24   | -          | -            | -                   | 70,000            | 70,0         |
| Replace - Streets Boom Mower #253  | -          | -            | -                   | 150,000           | 150,0        |
| Replace - CD Pick up #436  | -          | -            | -                   | 30,000            | 30,0         |
| Replace - Engineering Car #438   | -          | -            | -                   | 25,000            | 25,0         |
| Replace - Operations 1 Ton Service Truck #502  | -          | -            | -                   | 75,000            | 75,0         |
| Replace - Water Quality Pick Up #517   | -          | -            | -                   | 30,000            | 30,0         |
| Replace - Police CSO Pick Up #914  | -          | -            | -                   | 35,000            | 35,0         |
| Replace - Police NITE Vehicle #964   | -          | -            | -                   | 62,000            | 62,0         |
| Replace - Police Detective Car #A002   | -          | -            | -                   | 25,000            | 25,0         |
| Replace - Freightliner Vactor Truck #H003  | -          | -            | -                   | 515,000           | 515,0        |
| Replace - Operations Ford Service Truck #J008  | -          | -            | -                   | 75,000            | 75,0         |
| Replace - Solid Waste Front Load Truck #J011   | -          | -            | -                   | 345,000           | 345,0        |
| Replace - Police Patrol Car #P119  | -          | -            | -                   | 62,000            | 62,0         |
| Replace - Police Patrol Car #P124  | -          | -            | -                   | 62,000            | 62,0         |
| Replace - Police Patrol Car #P131  | -          | -            | -                   | 62,000            | 62,0         |
| Replace - Police Patrol Car #P137  | -          | -            | -                   | 62,000            | 62,0         |
| Replace - Police Patrol Car #P141  | -          | -            | -                   | 62,000            | 62,0         |
| Replace - Police Patrol Car #P142  | -          | -            | -                   | 62,000            | 62,0         |
| Replace - Police Patrol Car #P144  | -          | -            | -                   | 62,000            | 62,0         |
| Total Fleet  | -          | -            | -                   | 3,066,000         | 3,066,0      |
| al CIP by Fund   | 46,000     | 300,000      | 3,795,000           | 3,066,000         | 7,207,0      |

Note: These values are based off of the capital expenditure object code.

## **BUDGET SUMMARY**



## 2015 BUDGET SUMMARY - ALL FUNDS

| DEPARTMENT                    | BEGINNING<br>FUND BALANCE | 2015 REVENUE   | 2015<br>EXPENDITURES | ENDING FUND<br>BALANCE |
|-------------------------------|---------------------------|----------------|----------------------|------------------------|
| 001 General Fund              | 6,602,287                 | 44,135,044     | 44,102,196           | 6,635,135              |
| 005 General Cum. Reserve      | 8,437,647                 | -              | 1,400,000            | 7,037,647              |
| 101 City Street               | -                         | 4,212,114      | 4,212,114            | -                      |
| 102 Arterial Street           | -                         | 2,100,000      | 2,100,000            | -                      |
| 103 Drug Enforcement          | 64,220                    | 10,150         | 25,000               | 49,370                 |
| 104 Tribal Gaming Fund        | 81,201                    | 250            | 25,000               | 56,451                 |
| 105 Hotel/Motel Tax Fund      | 56,950                    | 85,150         | 96,846               | 45,254                 |
| 106 Baxter Center Apprec.     | 9,061                     | 75             | 4,000                | 5,136                  |
| 108 I/NET                     | 80,495                    | 115,275        | 74,000               | 121,770                |
| 109 CDBG Program              | -                         | 350,000        | 350,000              | -                      |
| 110 GMAREETI                  | 44,724                    | 800,500        | 794,008              | 51,216                 |
| 111 GMAREET II                | 36,886                    | 800,500        | 800,000              | 37,386                 |
| 114 TBD                       | 79,243                    | 1,768,719      | 1,604,008            | 243,954                |
| 206 LTGO 2003                 | 24,215                    | 2,291,514      | 2,292,015            | 23,714                 |
| 271 LID 71 D/S                | 109,318                   | 1,000,000      | 1,056,300            | 53,018                 |
| 305 Street Capital Imprvmnts  | 477,987                   | 9,340,500      | 9,780,139            | 38,348                 |
| 310 Parks Capital Imprvmnts   | 328,825                   | 695,370        | 921,386              | 102,809                |
| 401 Water/Sewer Operating     | 9,256,145                 | 22,954,926     | 26,344,943           | 5,866,128              |
| 402 Utility Construction      | 120,809                   | 8,210,000      | 8,235,000            | 95,809                 |
| 410 Garbage & Refuse          | 3,760,453                 | 6,615,788      | 7,777,758            | 2,598,483              |
| 420 Golf Course Operating     | (0)                       | 1,258,855      | 1,258,855            | (0)                    |
| 450 Utility Debt Service Fund | 4,912,913                 | 5,724,010      | 10,203,260           | 433,663                |
| 501 Fleet Services            | 385,382                   | 3,346,773      | 3,315,649            | 416,506                |
| 502 Facilities Maintenance    | 36,128                    | 328,797        | 319,264              | 45,661                 |
| 503 Information Services      | 173,475                   | 986,492        | 1,004,266            | 155,701                |
| TOTAL ALL FUNDS               | 35,078,364                | 117,130,802    | 128,096,007          | 24,113,159             |
| TOTAL BUDGET                  |                           | \$ 152,209,166 |                      | \$ 152,209,166         |

## 2016 BUDGET SUMMARY - ALL FUNDS

| DEPARTMENT                    | BEGINNING<br>FUND BALANCE | 2016 REVENUE   | 2016<br>EXPENDITURES | Budget<br>Requests | ENDING FUND<br>BALANCE |
|-------------------------------|---------------------------|----------------|----------------------|--------------------|------------------------|
| 001 General Fund              | 6,635,135                 | 45,327,232     | 45,099,153           | 2,401,807          | 6,863,214              |
| 005 General Cum. Reserve      | 7,037,647                 | -              | -                    | -                  | 7,037,647              |
| 101 City Street               | (0)                       | 4,362,965      | 4,362,965            | 430,262            | (0)                    |
| 102 Arterial Street           | -                         | 1,600,000      | 1,600,000            | -                  | -                      |
| 103 Drug Enforcement          | 49,370                    | 10,150         | 25,000               | 25,000             | 34,520                 |
| 104 Tribal Gaming Fund        | 56,451                    | 250            | 25,000               | 25,000             | 31,701                 |
| 105 Hotel/Motel Tax Fund      | 45,254                    | 89,400         | 96,846               | -                  | 37,808                 |
| 106 Baxter Center Apprec.     | 5,136                     | 75             | 4,000                | -                  | 1,211                  |
| 108 I/NET                     | 121,770                   | 115,275        | 85,000               | 65,000             | 152,045                |
| 109 CDBG Program              | -                         | 350,000        | 350,000              | -                  | -                      |
| 110 GMAREETI                  | 51,216                    | 800,500        | 793,894              | -                  | 57,822                 |
| 111 GMAREET II                | 37,386                    | 800,500        | 800,000              | -                  | 37,886                 |
| 114 TBD                       | 243,954                   | 1,804,084      | 1,604,008            | -                  | 444,030                |
| 206 LTGO 2003                 | 23,714                    | 2,290,089      | 2,291,589            | -                  | 22,214                 |
| 271 LID 71 D/S                | 53,018                    | 1,000,000      | 1,005,300            | -                  | 47,718                 |
| 305 Street Capital Imprvmnts  | 38,348                    | 2,500,500      | 1,157,164            | -                  | 1,381,684              |
| 310 Parks Capital Imprvmnts   | 102,809                   | 277,500        | 146,987              | 50,000             | 233,322                |
| 401 Water/Sewer Operating     | 5,866,128                 | 22,933,926     | 26,123,929           | 833,762            | 2,676,125              |
| 402 Utility Construction      | 95,809                    | 3,510,000      | 3,595,000            | -                  | 10,809                 |
| 410 Garbage & Refuse          | 2,598,483                 | 6,615,788      | 8,433,122            | 1,507,076          | 781,149                |
| 420 Golf Course Operating     | -                         | 1,278,551      | 1,278,551            | 10,300             | -                      |
| 450 Utility Debt Service Fund | 433,663                   | 5,339,938      | 5,319,188            | -                  | 454,413                |
| 501 Fleet Services            | 416,506                   | 3,706,224      | 4,107,959            | 3,066,000          | 14,771                 |
| 502 Facilities Maintenance    | 45,661                    | 343,738        | 333,873              | -                  | 55,526                 |
| 503 Information Services      | 155,701                   | 1,037,346      | 1,036,398            | 156,282            | 156,649                |
| TOTAL ALL FUNDS               | 24,113,159                | 106,094,031    | 109,674,926          | 8,570,489          | 20,532,264             |
| TOTAL BUDGET                  | 24,113,139                | \$ 130,207,190 | 109,074,920          | 0,070,469          | 130,207,190            |

## **GENERAL FUND**

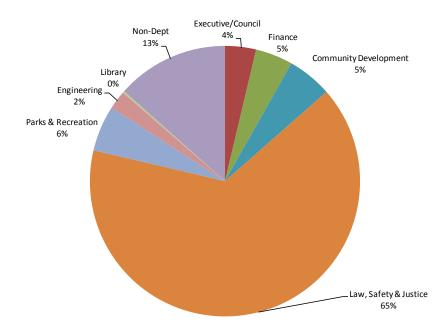


#### GENERAL FUND REVENUE SUMMARY 2015-2016 OPERATING BUDGET

| 01 GENERAL FUND                         | 2013       | 2014       | 2014<br>Amended | 2014       | 2015       | 2016       | % Change<br>2014 Amended/ | % Change<br>2015 Budget |
|---|------------|------------|-----------------|------------|------------|------------|---------------------------|-------------------------|
| EVENUE SOURCES:                         | Actual     | Budget     | Budget          | Estimated  | Budget     | Budget     | 2015 Budget               | 2016 Budget             |
| 311 General Property Taxes              | 15,253,574 | 15,178,214 | 15,178,214      | 15,178,214 | 15,682,495 | 15,848,063 | 3.3%                      | 1.1%                    |
| 313 Retail Sales & Use Taxes            | 9,693,793  | 9,168,690  | 9,168,690       | 9,168,690  | 11,690,443 | 12,166,475 | 27.5%                     | 4.19                    |
| 316 Business Taxes                      | 5,723,720  | 5,977,012  | 5,977,012       | 5,977,012  | 6,304,050  | 6,516,356  | 5.5%                      | 3.4%                    |
| 317 Excise Tax                          | 10,873     | 8,500      | 8,500           | 8,500      | 8,500      | 8,500      | 0.0%                      | 0.0%                    |
| 318 Other Taxes                         | 231,763    | 220,000    | 220,000         | 220,000    | 230,000    | 230,000    | 4.5%                      | 0.0%                    |
| 310 TAXES                               | 30,913,723 | 30,552,416 | 30,552,416      | 30,552,416 | 33,915,488 | 34,769,394 | 11.0%                     | 2.5%                    |
| 321 Business Licenses & Permits         | 1,051,623  | 1,030,450  | 1,030,450       | 1,030,450  | 1,051,341  | 1,084,806  | 2.0%                      | 3.2%                    |
| 322 Non-Business Licenses & Permits     | 1,051,797  | 905,108    | 905,108         | 905,108    | 841,448    | 745,748    | -7.0%                     | -11.49                  |
| 320 LICENSES AND PERMITS                | 2,103,420  | 1,935,558  | 1,935,558       | 1,935,558  | 1,892,789  | 1,830,554  | -2.2%                     | -3.3%                   |
| 331 Federal Grants - Direct             | 27,365     | -          | -               | -          | 11,000     | 11,000     | 100.0%                    | 0.0%                    |
| 333 Federal Grants - Indirect           | 9,147      | -          | -               | -          | -          | -          | 0.0%                      | 0.0%                    |
| 334 State Grants - Direct               | 49,000     | 3,900      | 3,900           | 3,900      | 3,900      | 3,900      | 0.0%                      | 0.0%                    |
| 335 State Shared Revenues               | 247,276    | 252,200    | 252,200         | 252,200    | 252,200    | 260,000    | 0.0%                      | 3.1%                    |
| 336 State Entitlements                  | 719,090    | 753,173    | 753,173         | 753,173    | 794,051    | 794,186    | 5.4%                      | 0.0%                    |
| 337 Interlocal Grants                   | 10,307     | 129,000    | 129,000         | 129,000    | 129,000    | 129,000    | 0.0%                      | 0.0%                    |
| 338 Intergovernmental Revenues          | -          | -          | -               | -          | -          | -          | 0.0%                      | 0.0%                    |
| 330 INTERGOV'T REVENUE                  | 1,062,185  | 1,138,273  | 1,138,273       | 1,138,273  | 1,190,151  | 1,198,086  | 4.6%                      | 0.7%                    |
| 341 Charges for Service - General Govt  | 1,058,733  | 1,120,776  | 1,120,776       | 1,120,776  | 1,102,072  | 1,120,302  | -1.7%                     | 1.7%                    |
| 342 Charges for Service - Public Safety | 816,528    | 787,200    | 787,200         | 787,200    | 794,577    | 826,820    | 0.9%                      | 4.1%                    |
| 343 Charges for Service - Environment   | 750        | 1,000      | 1,000           | 1,000      | 500        | 500        | -50.0%                    | 0.0%                    |
| 345 Charges for Service - Economic      | 947,444    | 1,159,823  | 1,159,823       | 1,159,823  | 890,000    | 890,000    | -23.3%                    | 0.0%                    |
| 347 Charges for Service - Recreation    | 358,802    | 371,964    | 371,964         | 371,964    | 321,500    | 342,200    | -13.6%                    | 6.4%                    |
| 349 Charges for Interfund Services      | 2,371,985  | 2,600,822  | 2,600,822       | 2,600,822  | 2,927,849  | 3,026,710  | 12.6%                     | 3.4%                    |
| 340 CHARGES FOR SERVICES                | 5,554,242  | 6,041,585  | 6,041,585       | 6,041,585  | 6,036,498  | 6,206,532  | -0.1%                     | 2.8%                    |
| 352 Civil Penalties                     | 3,969      | 4,000      | 4,000           | 4,000      | 4,000      | 4,000      | 0.0%                      | 0.0%                    |
| 353 Non-Parking Infractions             | 297,401    | 304,021    | 304,021         | 304,021    | 305,000    | 289,300    | 0.3%                      | -5.1%                   |
| 354 Parking Infraction Penalties        | 4,054      | 4,020      | 4,020           | 4,020      | 4,020      | 3,300      | 0.0%                      | -17.9%                  |
| 355 Criminal Traffic Misdemeanors       | 97,807     | 115,000    | 115,000         | 115,000    | 98,050     | 106,625    | -14.7%                    | 8.7%                    |
| 356 Non-Traffic Misdemeanors            | 78,095     | 84,633     | 84,633          | 84,633     | 78,000     | 84,000     | -7.8%                     | 7.7%                    |
| 357 Criminal Costs                      | 40,924     | 37,110     | 37,110          | 37,110     | 38,120     | 37,612     | 2.7%                      | -1.3%                   |
| 350 FINE & FORFEITS                     | 522,250    | 548,784    | 548,784         | 548,784    | 527,190    | 524,837    | -3.9%                     | -0.4%                   |
| 361 Interest Earnings                   | 144,648    | 110,000    | 110,000         | 110,000    | 167,986    | 189,596    | 52.7%                     | 12.9%                   |
| 362 Rents & Royalties                   | 213,649    | 214,605    | 214,605         | 214,605    | 222,000    | 257,248    | 3.4%                      | 15.9%                   |
| 367 Contributions from Private Sources  | 12,348     | 6,500      | 6,500           | 6,500      | 6,500      | 6,500      | 0.0%                      | 0.0%                    |
| 369 Other Miscellaneous Revenue         | 85,694     | 32,794     | 63,794          | 32,794     | 86,442     | 274,485    | 35.5%                     | 217.5%                  |
| 360 MISCELLANEOUS REVENUE               | 456,339    | 363,899    | 394,899         | 363,899    | 482,928    | 727,829    | 22.3%                     | 0.0%                    |
| 393 Insurance Recoveries                | -          | -          | -               | -          | -          | -          | 0.0%                      | 0.0%                    |
| 397 Operating Transfers                 | 94,368     | 88,451     | 93,451          | 88,451     | 90,000     | 70,000     | -3.7%                     | -22.2%                  |
| 390 TRANSFERS-IN                        | 94,368     | 88,451     | 93,451          | 88,451     | 90,000     | 70,000     | -3.7%                     | -22.2%                  |
| OTAL GENERAL FUND REVENUE               | 40.706.527 | 40,668,966 | 40,704,966      | 40,668,966 | 44,135,044 | 45,327,232 | 8.4%                      | 2.1%                    |

### GENERAL FUND EXPENDITURE SUMMARY 2015-2016 OPERATING BUDGET

| 001 GENERAL FUND                        | 2013       | 2014       | 2014<br>Amended | 2014       | 2015       | 2016       | % Change<br>2014 Amended/ | % Change<br>2015 Budget/ |
|---|------------|------------|-----------------|------------|------------|------------|---------------------------|--------------------------|
| EXPENDITURES/USES:                      | Actual     | Budget     | Budget          | Estimated  | Budget     | Budget     | 2015 Budget               | 2016 Budget              |
| 11 Regular Pay                          | 12,564,276 | 13,532,390 | 13,532,390      | 13,532,390 | 14,384,992 | 14,896,968 | 6.3%                      | 3.6%                     |
| 111 Seasonal Pay                        | 202.863    | 306.431    | 311,431         | 311.431    | 251.191    | 249.191    | -19.3%                    | -0.8%                    |
| 12 Overtime                             | 1,121,371  | 539,900    | 539,900         | 539,900    | 546,775    | 594,025    | 1.3%                      | 8.6%                     |
| 10 SALARIES                             | 13,888,510 | 14,378,721 | 14,383,721      | 14,383,721 | 15,182,958 | 15,740,184 | 5.6%                      | 3.7%                     |
|   |            |            |                 |            |            |            |                           |                          |
| 21 Social Security                      | 1,015,796  | 1,060,036  | 1,060,036       | 1,060,036  | 1,107,386  | 1,148,394  | 4.5%                      | 3.7%                     |
| 22 Retirement                           | 945,716    | 1,056,289  | 1,056,289       | 1,056,289  | 1,182,625  | 1,308,707  | 12.0%                     | 10.7%                    |
| 23 Group Health Insurance               | 2,593,562  | 2,819,998  | 2,819,998       | 2,819,998  | 3,048,093  | 3,282,538  | 8.1%                      | 7.7%                     |
| 24 Workman's Compensation               | 163,939    | 233,544    | 233,544         | 233,544    | 302,477    | 355,253    | 29.5%                     | 17.4%                    |
| 25 Unemployment Compensation            | 54,628     | 60,411     | 60,411          | 60,411     | 50,037     | 61,059     | -17.2%                    | 22.0%                    |
| 26 Uniforms and Clothing                | 118,256    | 129,930    | 129,930         | 129,930    | 134,430    | 130,780    | 3.5%                      | -2.7%                    |
| 20 BENEFITS                             | 4,891,897  | 5,360,208  | 5,360,208       | 5,360,208  | 5,825,048  | 6,286,731  | 8.7%                      | 7.9%                     |
| 31 Office & Operating Supplies          | 658,421    | 675,450    | 648,705         | 593,705    | 711,100    | 559,835    | 9.6%                      | -21.3%                   |
| 32 Fuel Consumed                        | 216,048    | 220,400    | 220,400         | 220,400    | 225,647    | 225,920    | 2.4%                      | 0.1%                     |
| 35 Small Tools                          | 43,774     | 24,200     | 24,200          | 24,200     | 38,100     | 81,540     | 57.4%                     | 114.0%                   |
| 30 SUPPLIES                             | 918,243    | 920,050    | 893,305         | 838,305    | 974,847    | 867,295    | 9.1%                      | -11.0%                   |
| 41 Professional Services                | 1,109,964  | 1,696,760  | 1,696,760       | 1,696,760  | 2,112,239  | 2,399,946  | 24.5%                     | 13.6%                    |
| 42 Communication                        | 154,610    | 162,951    | 162,951         | 162,951    | 173,461    | 173,461    | 6.4%                      | 0.0%                     |
| 43 Travel                               | 22,513     | 45,610     | 45,610          | 45,610     | 67,110     | 72,110     | 47.1%                     | 7.5%                     |
| 44 Advertising                          | 21,267     | 21,800     | 21,800          | 21,800     | 27,050     | 27,050     | 24.1%                     | 0.0%                     |
| 45 Operating Rentals & Leases           | 105,024    | 114,100    | 114,100         | 114,100    | 117,000    | 117,000    | 2.5%                      | 0.0%                     |
| 46 Insurance                            | 191,341    | 218,146    | 218,146         | 218,146    | 252,236    | 276,041    | 15.6%                     | 9.4%                     |
| 47 Public Utility Service               | 246,274    | 229,188    | 229,188         | 229,188    | 229,188    | 229,188    | 0.0%                      | 0.0%                     |
| 48 Repairs & Maintenance                | 306,164    | 545,970    | 675,970         | 675,970    | 515,970    | 545,970    | -23.7%                    | 5.8%                     |
| 49 Miscellaneous                        | 494,026    | 865,789    | 737,290         | 737,290    | 989,654    | 874,315    | 34.2%                     | -11.7%                   |
| 40 OTHER SERVICES & CHARGES             | 2,651,183  | 3,900,314  | 3,901,815       | 3,901,815  | 4,483,908  | 4,715,081  | 14.9%                     | 5.2%                     |
| 55 Inter-Governmental Service           | 10,765,524 | 11,281,454 | 11,409,953      | 11.409.953 | 11,414,234 | 11,622,911 | 0.0%                      | 1.8%                     |
| 53 External Tax & Operating Assessments | -          | -          | -               | -          | -          | ,=,=       | 0.0%                      | 0.0%                     |
| 50 INTERGOVERNMENTAL SERVICES           | 10,765,524 | 11,281,454 | 11,409,953      | 11,409,953 | 11,414,234 | 11,622,911 | 0.0%                      | 1.8%                     |
| 61 Land                                 |            |            |                 |            |            |            | 0.0%                      | 0.0%                     |
| 62 Building & Structures                |            |            |                 |            |            |            | 0.0%                      | 0.0%                     |
| 63 Other Improvements                   |            | 32.000     | 58,000          | 58,000     | _          | -          | -100.0%                   | 0.0%                     |
| 64 Machinery & Equipment                | 16,809     | 02,000     | 00,000          | 00,000     |            |            | 0.0%                      | 0.0%                     |
| 60 CAPITAL OUTLAYS                      | 16,809     | 32,000     | 58,000          | 58,000     | -          | -          | -100.0%                   | 0.0%                     |
| 82 Interest on Interfund Loans          | _          |            |                 |            | _          | _          | 0.0%                      | 0.0%                     |
| 85 Debt Registration Costs              |            | -          | -               | -          | -          | -          | 0.0%                      | 0.0%                     |
| 80 DEBT SERVICE INTEREST                |            |            |                 |            |            | -          | 0.0%                      | 0.0%                     |
|   |            |            |                 |            |            |            | 0.070                     | 0.070                    |
| 95 Interfund Rents                      | 13,562     | 13,562     | 13,562          | 13,562     | 13,562     | 13,562     | 0.0%                      | 0.0%                     |
| 98 Interfund Repairs & Maintenance      | 512,326    | 551,901    | 551,901         | 551,901    | 982,066    | 949,353    | 77.9%                     | -3.3%                    |
| 99 Other Interfund Services             | 547,440    | 570,889    | 570,889         | 570,889    | 704,675    | 741,894    | 23.4%                     | 5.3%                     |
| 90 INTERFUND                            | 1,073,328  | 1,136,352  | 1,136,352       | 1,136,352  | 1,700,303  | 1,704,809  | 49.6%                     | 0.3%                     |
| 0 Operating Transfers                   | 4,560,608  | 5,160,425  | 12,034,067      | 5,300,170  | 4,520,898  | 4,162,142  | -62.4%                    | -7.9%                    |
| TOTAL GENERAL FUND EXPENDITURES         | 38,766,103 | 42,169,524 | 49,177,421      | 42,388,524 | 44,102,196 | 45,099,153 | -10.3%                    | 2.3%                     |
|   |            | , 100,024  | 10,111,421      | .1,000,024 |            | 10,000,100 | .3.370                    | 2.5                      |



# **GENERAL FUND EXPENDITURES BY DEPARTMENT**

#### GENERAL FUND BY DEPARTMENT SUMMARY 2015 AND 2016 PRELIMINARY OPERATING BUDGET

| 001  | GENERAL FUND              |               |               | 2014          |               |               |               | % Change      | % Change     |
|------|---------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|
|      |                           | 2013          | 2014          | Amended       | 2014          | 2015          | 2016          | 2014 Amended/ | 2015 Budget/ |
| EXPE | NDITURES/USES:            | Actual        | Budget        | Budget        | Estimated     | Budget        | Budget        | 2015 Budget   | 2016 Budget  |
|      |                           |               |               |               |               |               |               |               |              |
| 01   | Council                   | 60,933        | 71,624        | 71,624        | 71,624        | 92,737        | 98,983        | 29.5%         | 6.7%         |
| 02   | Municipal Court           | 1,633,629     | 1,808,719     | 1,808,719     | 1,808,719     | 1,869,780     | 1,969,137     | 3.4%          | 5.3%         |
| 03   | Executive                 | 902,206       | 1,064,994     | 1,064,994     | 1,064,994     | 1,022,223     | 1,053,703     | -4.0%         | 3.1%         |
| 04   | Finance                   | 1,581,599     | 1,764,362     | 1,769,362     | 1,769,362     | 1,973,698     | 2,075,201     | 11.5%         | 5.1%         |
| 05   | Legal                     | 817,011       | 928,946       | 928,946       | 928,946       | 1,291,811     | 1,351,392     | 39.1%         | 4.6%         |
| 06   | Human Resources           | 478,161       | 501,842       | 501,842       | 501,842       | 519,897       | 544,129       | 3.6%          | 4.7%         |
| 07   | Community Development     | 1,804,146     | 2,189,551     | 2,189,551     | 2,189,551     | 2,355,835     | 2,378,713     | 7.6%          | 1.0%         |
| 08   | Police                    | 14,069,892    | 14,690,705    | 14,819,204    | 14,819,204    | 15,831,139    | 16,375,576    | 6.8%          | 3.4%         |
| 09   | Fire                      | 8,953,050     | 9,258,552     | 9,258,552     | 9,258,552     | 9,381,127     | 9,540,605     | 1.3%          | 1.7%         |
| 10   | Parks & Recreation        | 2,123,663     | 2,242,377     | 2,247,377     | 2,242,377     | 2,412,786     | 2,490,598     | 7.4%          | 3.2%         |
| 11   | Engineering               | 929,159       | 977,182       | 977,182       | 977,182       | 983,532       | 1,030,983     | 0.6%          | 4.8%         |
| 12   | Library                   | 89,849        | 94,158        | 94,158        | 94,158        | 93,796        | 95,078        | -0.4%         | 1.4%         |
| 13   | Public Safety Building    | 216,275       | 182,553       | 182,553       | 182,553       | 353,162       | 1,045,506     | 93.5%         | 196.0%       |
| 99   | Non-Departmental          | 5,106,529     | 6,393,959     | 13,263,357    | 6,479,460     | 5,920,673     | 5,049,549     | -55.4%        | -14.7%       |
| TOTA | GENERAL FUND EXPENDITURES | \$ 38,766,103 | \$ 42,169,524 | \$ 49,177,421 | \$ 42,388,524 | \$ 44,102,196 | \$ 45,099,153 | -10.3%        | 2.3%         |

\*General Government includes City Council, Executive, Finance, Legal, Public Safety Building and Non-Departmental.



### Fund 001 City Council

#### Mission Statement

The mission of the City Council is to provide the City of Marysville with both policy and legislative direction for current & future needs.

#### **Function**

The Marysville City Council is elected to serve a term of four years, with one member selected each year to serve as Mayor Pro Tem. The Mayor Pro Tem fills in where needed in the Mayor's absence.

The City Council is responsible for establishing policy for the City. They approve the City's annual operating budget, all ordinances, resolutions, contracts, fees and programs. The City Council conducts work sessions (workshops) on the first Monday of each month, and then holds regularly scheduled meetings to take action on work session items the second and fourth Monday. Council does not meet during the month of August.

#### **Budget Narrative**

Salaries in this department include 50% of the City Council member's annual salary. The remaining 50% is charged out to the Utility Fund. Salaries for the City Council are based on the pay structure outlined in MMC 2.50.050.

Office and operating supplies include general office supplies used by the council and associated with the preparation of the council agenda and packets.

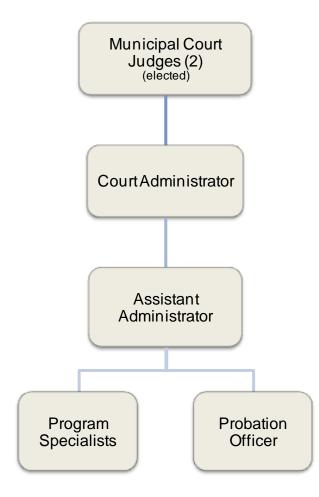
Travel and miscellaneous expenses include costs associated with the annual council/staff retreat. It also covers travel expenses to local business meetings and out of area conferences.

#### Approved Budget Requests

# Fund 001 City Council

| Description                    | 2013<br>Actual |      | 2014<br>Budget | Am | 2014<br>Nended<br>udget | Es | 2014<br>timated | 2015<br>Budget | E  | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------------|----------------|------|----------------|----|-------------------------|----|-----------------|----------------|----|----------------|--|---|
| 11 REGULAR PAY                 | \$ 37,85       | ) \$ | 56,280         | \$ | 56,280                  | \$ | 56,280          | \$<br>56,280   | \$ | 56,280         | 0.0%                                     | 0.0%                                    |
| 21 SOCIAL SECURITY             | 2,89           | 5    | 4,213          |    | 4,213                   |    | 4,213           | 4,242          |    | 5,432          | 0.7%                                     | 28.1%                                   |
| 24 WORKMAN'S COMPENSATION      | 95             | )    | 931            |    | 931                     |    | 931             | 1,015          |    | 1,071          | 9.0%                                     | 5.5%                                    |
| 31 OFFICE & OPERATING SUPPLIES | 81             | )    | 1,000          |    | 1,000                   |    | 1,000           | 1,000          |    | 1,000          | 0.0%                                     | 0.0%                                    |
| 41 PROFESSIONAL SERVICES       | 9              | )    | -              |    | -                       |    | -               | -              |    | -              | 0.0%                                     | 0.0%                                    |
| 43 TRAVEL                      | 11,00          | 6    | 6,000          |    | 6,000                   |    | 6,000           | 27,000         |    | 32,000         | 350.0%                                   | 18.5%                                   |
| 44 ADVERTISING                 |                | -    | 200            |    | 200                     |    | 200             | 200            |    | 200            | 0.0%                                     | 0.0%                                    |
| 49 MISCELLANEOUS               | 7,33           | 2    | 3,000          |    | 3,000                   |    | 3,000           | 3,000          |    | 3,000          | 0.0%                                     | 0.0%                                    |
| TOTAL CITY COUNCIL             | \$ 60,93       | 3 \$ | 5 71,624       | \$ | 71,624                  | \$ | 71,624          | \$<br>92,737   | \$ | 98,983         | 29.5%                                    | 6.7%                                    |

# **MUNICIPAL COURT**



### Fund 001 Municipal Court

#### **Mission**

The mission of the Marysville Municipal Courts is to provide ready access to justice, exercise expedience, timeliness, equality, fairness and integrity. To show independence, accountability, radiate trust and confidence to the public.

#### **Function**

Marysville Municipal Courts adjudicates all criminal misdemeanor and gross misdemeanor cases filed by the City of Marysville Police Department resulting from crimes committed within the city limits of Marysville. The City also has interlocal agreements with Lake Stevens and Arlington to adjudicate all criminal misdemeanor and gross misdemeanor cases that are committed within their city limits.

#### Headcount

| POSITION CLASSIFICATION                | 2014 | 2015 | 2016 |
|--|------|------|------|
| Judge (Elected - 4 year term)          | 2    | 2    | 2    |
| Court Administrator                    | 1    | 1    | 1    |
| Assistant Administrator (title change) | 1    | 1    | 1    |
| Program Specialist                     | 6    | 6    | 7    |
| Probation Officer                      | 1    | 1    | 1    |
| TOTAL - COURTS                         | 11   | 11   | 12   |

\*Mid year 2016 for Probation

#### Budget Narrative

The supplies budget includes general office supplies, form printing and copy machine supplies.

Other services include travel, postage, juror fees, interpreter, expert witness fees, and annual dues to various state and national organizations.

Intergovernmental services are fees collected by the Court and then passed on to the County for Crime Victim/Witness Services.

Other interfund services include the cost allocation from Information services (IS) for computer maintenance and equipment replacement.

Operating transfers include the annual debt service payment. In 2010, the City purchased the Courthouse building and issued bonds to fund the purchase.

#### Approved Budget Requests

| Description   | 2015<br>Amount | 2016<br>Amount | On-Going |
|---|----------------|----------------|----------|
| NH – Program Specialist – Probation (Mid year hire) | -              | 44,045         | Yes      |
| Total   | \$-            | \$ 44,045      |          |

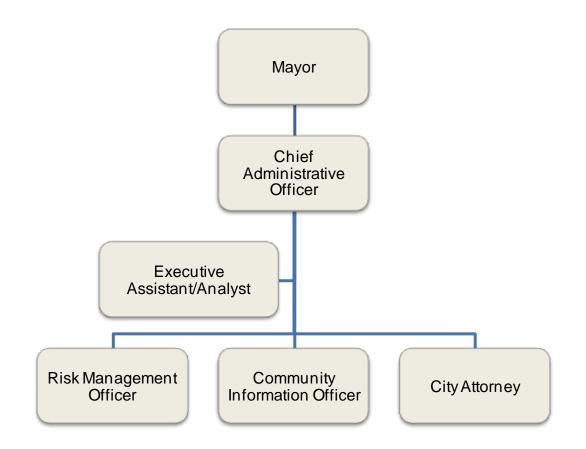
#### Item(s) Requested But Not Approved

# Fund 001 Municipal Court

|   |             |             | 2014        |             |             |             | % Change      | % Change    |
|---|-------------|-------------|-------------|-------------|-------------|-------------|---------------|-------------|
|   | 2013        | 2014        | Amended     | 2014        | 2015        | 2016        | 2014 Amended/ | -           |
| Description                               | Actual      | Budget      | Budget      | Estimated   | Budget      | Budget      | 2015 Budget   | 2016 Budget |
| 11 REGULAR PAY                            | \$ 856,743  | \$ 865,965  | \$ 865,965  | \$ 865,965  | \$ 888,737  | \$ 934,369  | 2.6%          | 5.1%        |
| 111 SEASONAL                              | 4,189       | 10,000      | 10,000      | 10,000      | 10,000      | 10,000      | 0.0%          | 0.0%        |
| 12 OVERTIME                               | -           | 500         | 500         | 500         | 500         | 500         | 0.0%          | 0.0%        |
| 21 SOCIAL SECURITY                        | 61,310      | 62,922      | 62,922      | 62,922      | 64,536      | 68,150      | 2.6%          | 5.6%        |
| 22 PENSION                                | 70,957      | 80,525      | 80,525      | 80,525      | 89,944      | 103,960     | 11.7%         | 15.6%       |
| 23 HEALTH INSURANCE                       | 220,305     | 219,181     | 219,181     | 219,181     | 231,062     | 261,133     | 5.4%          | 13.0%       |
| 24 WORKMAN'S COMPENSATION                 | 2,893       | 4,876       | 4,876       | 4,876       | 3,740       | 4,130       | -23.3%        | 10.4%       |
| 25 UNEMPLOYMENT COMPENSATION              | 3,408       | 3,686       | 3,686       | 3,686       | 2,984       | 3,683       | -19.0%        | 23.4%       |
| <b>31 OFFICE &amp; OPERATING SUPPLIES</b> | 25,108      | 29,000      | 29,000      | 29,000      | 29,000      | 29,000      | 0.0%          | 0.0%        |
| 41 PROFESSIONAL SERVICES                  | 72,968      | 83,800      | 83,800      | 83,800      | 83,800      | 83,800      | 0.0%          | 0.0%        |
| 42 COMMUNICATION                          | 13,828      | 21,062      | 21,062      | 21,062      | 21,062      | 21,062      | 0.0%          | 0.0%        |
| 43 TRAVEL                                 | 985         | 3,250       | 3,250       | 3,250       | 3,250       | 3,250       | 0.0%          | 0.0%        |
| 45 OPERATING RENTALS & LEASES             | 8,749       | 7,900       | 7,900       | 7,900       | 7,900       | 7,900       | 0.0%          | 0.0%        |
| 46 INSURANCE                              | 1,142       | 1,290       | 1,290       | 1,290       | 1,421       | 1,563       | 10.2%         | 10.0%       |
| 47 PUBLIC UTILITIES                       | 21,955      | 22,000      | 22,000      | 22,000      | 22,000      | 22,000      | 0.0%          | 0.0%        |
| 48 REPAIRS & MAINTENANCE                  | 15,252      | 7,800       | 7,800       | 7,800       | 7,800       | 7,800       | 0.0%          | 0.0%        |
| 49 MISCELLANEOUS                          | 22,446      | 27,450      | 27,450      | 27,450      | 33,174      | 37,452      | 20.9%         | 12.9%       |
| 55 INTER-GOVERNMENTAL SERVICES            | 12,173      | 10,200      | 10,200      | 10,200      | 10,200      | 10,200      | 0.0%          | 0.0%        |
| 98 INTERFUND REPAIRS & MAINT.             | 11,268      | 15,743      | 15,743      | 15,743      | 15,544      | 16,250      | -1.3%         | 4.5%        |
| 99 OTHER INTERFUND SERVICES               | 37,656      | 42,375      | 42,375      | 42,375      | 48,111      | 50,461      | 13.5%         | 4.9%        |
| 00 OPERATING TRANSFER                     | 170,294     | 289,194     | 289,194     | 289,194     | 295,015     | 292,474     | 2.0%          | -0.9%       |
|   |             |             |             |             |             |             |               |             |
| TOTAL COURTS                              | \$1,633,629 | \$1,808,719 | \$1,808,719 | \$1,808,719 | \$1,869,780 | \$1,969,137 | 3.4%          | 5.3%        |



# **EXECUTIVE DEPARTMENT**



### Fund 001 Executive Department Administration

#### <u>Mission</u>

The Executive Department's mission is to administer City business in an efficient, ethical and legal manner.

#### **Function**

Executive Administration includes the Mayor, Chief Administrative Officer (CAO), Community Information Officer, Risk Management Officer, and Executive Assistant to the Mayor. The City of Marysville is a Council Mayor form of Government. The Mayor who serves full time, presides over all meetings of the Council and is recognized as the head of the City for ceremonial purposes. The City Council appoints the CAO, who is responsible for the efficient, ongoing day-to-day operations of all City services set forth by the Council. The CAO also works closely with the Mayor and Council to assist them in formulating policies and programs.

Thirty-Eight percent of the Executive department's budget is allocated out to benefitting operating units based on the number of council agenda items and on the fund activity of each of the operating units. For 2015 the 38% is allocated as follows: Streets 15%, Utilities 58%, Solid Waste 12%, Golf 7%, Fleet 4%, and Facilities 4%.

#### **Headcount**

| POSITION CLASSIFICATION       | 2014 | 2015 | 2016 |
|-------------------------------|------|------|------|
| Mayor                         | 1    | 1    | 1    |
| Chief Administrative Officer  | 1    | 1    | 1    |
| Executive Assistant/Analyst   | 1    | 1    | 1    |
| Risk Management Officer       | 1    | 1    | 1    |
| Community Information Officer | 1    | 1    | 1    |
| TOTAL                         | 5    | 5    | 5    |

#### **Budget Narrative**

Supplies include general office and copier supplies.

Other services include travel and mileage reimbursement, communication, advertising, miscellaneous dues and memberships.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement.

#### Approved Budget Requests

| Description | 2015<br>Amount | 2016<br>Amount | On-Going |
|-------------|----------------|----------------|----------|
| Seasonal    | 12,000         | 10,000         |          |
| Total       | \$ 12,000      | \$ 10,000      |          |

#### Item(s) Requested But Not Approved

### Fund 001 Executive Department Administration

|    | Description                    | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|----|--------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| 11 | REGULAR PAY                    | \$ 505,103     | \$ 554,078     | \$ 554,078                | \$ 554,078        | \$ 567,456     | \$ 578,856     | 2.4%                                     | 2.0%                                    |
|    | SEASONAL PAY                   | 8,407          | 10,000         | 10,000                    | 10,000            | 22,000         | 20,000         | 120.0%                                   |   |
|    | OVERTIME                       | 11,730         | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| 21 | SOCIAL SECURITY                | 35,175         | 37,966         | 37,966                    | 37,966            | 39,925         | 40,860         | 5.2%                                     | 2.3%                                    |
| 22 | PENSION                        | 46,041         | 56,364         | 56,364                    | 56,364            | 62,713         | 70,390         | 11.3%                                    | 12.2%                                   |
| 23 | HEALTH INSURANCE               | 67,063         | 71,031         | 71,031                    | 71,031            | 74,777         | 80,137         | 5.3%                                     | 7.2%                                    |
| 24 | WORKMAN'S COMPENSATION         | 1,241          | 1,474          | 1,474                     | 1,474             | 1,761          | 1,940          | 19.5%                                    | 10.2%                                   |
| 25 | UNEMPLOYMENT COMPENSATION      | 1,594          | 1,823          | 1,823                     | 1,823             | 1,479          | 1,816          | -18.9%                                   | 22.8%                                   |
| 31 | OFFICE & OPERATING SUPPLIES    | 39,765         | 33,000         | 33,000                    | 33,000            | 33,000         | 33,000         | 0.0%                                     | 0.0%                                    |
| 41 | PROFESSIONAL SERVICES          | 15,000         | 120,160        | 120,160                   | 120,160           | 48,660         | 48,660         | -59.5%                                   | 0.0%                                    |
| 42 | COMMUNICATION                  | 18,620         | 14,246         | 14,246                    | 14,246            | 246            | 246            | -98.3%                                   | 0.0%                                    |
| 43 | TRAVEL                         | 2,649          | 8,000          | 8,000                     | 8,000             | 8,000          | 8,000          | 0.0%                                     | 0.0%                                    |
| 45 | OPERATING RENTS                | 4,170          | 9,000          | 9,000                     | 9,000             | 9,000          | 9,000          | 0.0%                                     | 0.0%                                    |
| 46 | INSURANCE                      | 10,852         | 12,251         | 12,251                    | 12,251            | 13,501         | 14,852         | 10.2%                                    | 10.0%                                   |
| 49 | MISCELLANEOUS                  | 41,705         | 41,500         | 41,500                    | 41,500            | 41,500         | 45,643         | 0.0%                                     | 10.0%                                   |
| 99 | OTHER INTERFUND SERVICES/CHGS  | 14,100         | 17,499         | 17,499                    | 17,499            | 21,899         | 22,949         | 25.1%                                    | 4.8%                                    |
|    | TOTAL EXECUTIVE ADMINISTRATION | \$ 823,414     | \$ 988,392     | \$ 988,392                | \$ 988,392        | \$ 945,917     | \$ 976,349     | -4.3%                                    | 3.2%                                    |

### Fund 001 Executive Department Administration Facilities (City Hall)

#### **Function**

The function of this department is to collect all of the costs associated with operating and maintaining the City Hall building located at 1049 State Avenue.

#### **Budget Narrative**

Supplies include janitorial supplies, light bulbs and other miscellaneous supplies needed for the operation of the building.

Other services include janitorial services, utility costs and materials for repairs and maintenance of the building.

Other interfund services include labor costs for in-house repairs and maintenance performed by the Facilities department.

#### Approved Budget Requests

None

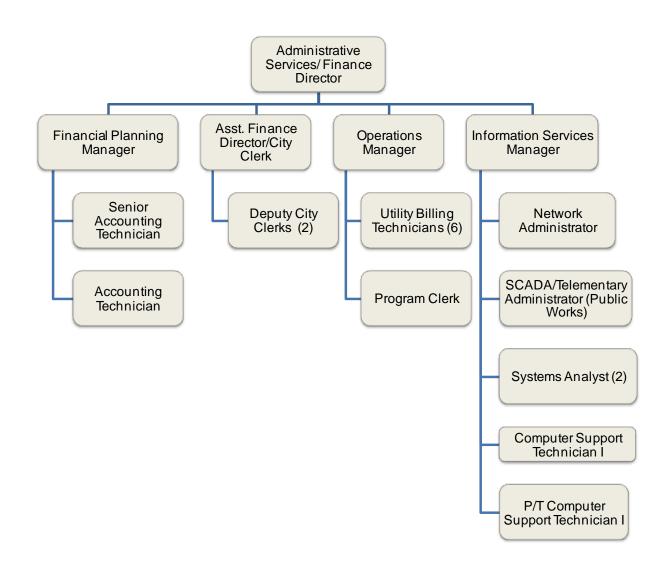
#### Item(s) Requested But Not Approved

### Fund 001 Executive Department Administration Facilities (City Hall)

| Description                     | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|---------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| 31 OFFICE & OPERATING SUPPLIES  | \$ 5,230       | \$ 6,000       | \$ 6,000                  | \$ 6,000          | \$ 6,000       | \$ 6,000       | 0.0%                                     | 0.0%                                    |
| 41 PROFESSIONAL SERVICES        | 12,148         | 15,500         | 15,500                    | 15,500            | 15,500         | 15,500         | 0.0%                                     | 0.0%                                    |
| 42 COMMUNICATION                | 1,683          | 3,500          | 3,500                     | 3,500             | 3,500          | 3,500          | 0.0%                                     | 0.0%                                    |
| 47 PUBLIC UTILITY SERVICE       | 23,677         | 24,000         | 24,000                    | 24,000            | 24,000         | 24,000         | 0.0%                                     | 0.0%                                    |
| 48 REPAIRS & MAINTENANCE        | 19,226         | 4,000          | 4,000                     | 4,000             | 4,000          | 4,000          | 0.0%                                     | 0.0%                                    |
| 49 MISCELLANEOUS                | 114            | 250            | 250                       | 250               | 250            | 250            | 0.0%                                     | 0.0%                                    |
| 98 INTERFUND REPAIRS & MAINT.   | 16,714         | 23,352         | 23,352                    | 23,352            | 23,056         | 24,104         | -1.3%                                    | 4.5%                                    |
| TOTAL ADMINISTRATION FACILITIES | \$ 78,792      | \$ 76,602      | \$ 76,602                 | \$ 76,602         | \$ 76,306      | \$ 77,354      | -0.4%                                    | 1.4%                                    |
|                                 |                |                |                           |                   |                |                |  |   |



# FINANCE DEPARTMENT



Information Services budget reported in the Internal Service funds - Fund 503.

### Fund 001 Finance Department Accounting

#### <u>Mission</u>

The mission of the Accounting department is to provide accurate and timely financial services and information both internally and externally, while fostering an environment of integrity and teamwork.

#### **Function**

The Finance department coordinates and prepares the City's annual budget. In addition, this department is responsible for annual financial reporting and audit support, cash management, accounts payable, payroll, general invoicing, maintains and monitors capital asset inventory, maintains the books of account for all funds, prepares regulatory reports including excise & leasehold tax returns, state & federal payroll tax reports and unclaimed property reports and performs all major account reconciliation, including A/P, payroll, cash and capital assets. Fifty percent of the department's budget is allocated out to benefiting departments based on percent of total city budget. The allocation breakdown for 2015 is: Streets 11%, Utilities 65%, Solid Waste 16%, Golf 4%, Fleet Maintenance 4% and Facilities Maintenance 1%.

#### Headcount

| POSITION CLASSIFICATION                  | 2014 | 2015 | 2016 |
|--|------|------|------|
| Administrative Services/Finance Director | 1    | 1    | 1    |
| Assistant Finance Director               | 1    | 1    | 1    |
| Financial Planning Manager               | 0    | 1    | 1    |
| Sr Accounting Technician                 | 1    | 1    | 1    |
| Accounting Technician (Accounts Payable) | 1    | 1    | 1    |
| TOTAL - FINANCE/ACCOUNTING               | 4    | 5    | 5    |

#### <u>Changes</u>

The Finance Director's salary is split evenly across the three departments within Finance for allocation purposes.

#### Budget Narrative

Supplies cover the purchase of general office supplies, check stock, form printing, and postage meter lease payments.

Other services include phones, postage, training, travel reimbursement and membership fees.

Other interfund services include the Information Services (IS) cost allocation for computer maintenance and equipment replacement.

### Approved Budget Requests

| Description                     | 2015<br>Amount | 2016<br>Amount | On-Going |
|---------------------------------|----------------|----------------|----------|
| Investment Advisor Services     | 25,000         | 25,000         |          |
| NH – Assistant Finance Director | 138,801        | 140,699        | Yes      |
| Salary/Seasonal Decrease        | (50,973)       | (51,080)       | No       |
| Total                           | \$ 112,828     | \$114,619      |          |

#### Item(s) Requested But Not Approved

### Fund 001 Finance Department *Finance*

|                                  | 2013       | 2014       | 2014              | 2014       | 2015       | 2016       | % Change                     | % Change    |
|----------------------------------|------------|------------|-------------------|------------|------------|------------|------------------------------|-------------|
| Description                      | Actual     | Budget     | Amended<br>Budget | Estimated  | Budget     | Budget     | 2014 Amended/<br>2015 Budget | 2015 Budget |
| Description                      | Actual     | Duuget     | Duuget            | Lounated   | Duuget     | Duuget     | 2015 Duuget                  | 2010 Budget |
| 11 REGULAR PAY                   | \$ 276,211 | \$ 284,249 | \$ 284,249        | \$ 284,249 | \$ 377,545 | \$ 394,920 | 32.8%                        | 4.6%        |
| 111 SEASONAL                     | 2,100      | 42,240     | 47,240            | 47,240     | -          | -          | -100.0%                      | 0.0%        |
| 12 OVERTIME                      | -          | 100        | 100               | 100        | 100        | 100        | 0.0%                         | 0.0%        |
| 21 SOCIAL SECURITY               | 20,281     | 28,006     | 28,006            | 28,006     | 27,685     | 29,031     | -1.1%                        | 4.9%        |
| 22 PENSION                       | 21,104     | 26,194     | 26,194            | 26,194     | 37,182     | 42,103     | 41.9%                        | 13.2%       |
| 23 HEALTH INSURANCE              | 38,750     | 39,353     | 39,353            | 39,353     | 65,595     | 69,656     | 66.7%                        | 6.2%        |
| 24 WORKMAN'S COMPENSATION        | 787        | 868        | 868               | 868        | 1,751      | 1,816      | 101.7%                       | 3.7%        |
| 25 UNEMPLOYMENT COMPENSATION     | 1,102      | 1,195      | 1,195             | 1,195      | 1,301      | 1,542      | 8.9%                         | 18.5%       |
| 31 OFFICE & OPERATING SUPPLIES   | 5,570      | 6,000      | 6,000             | 6,000      | 7,590      | 6,325      | 26.5%                        | -16.7%      |
| 41 PROFESSIONAL SERVICES         | 2,749      | 2,500      | 2,500             | 2,500      | 27,500     | 27,500     | 1000.0%                      | 0.0%        |
| 42 COMMUNICATION                 | 4,882      | 5,500      | 5,500             | 5,500      | 5,500      | 5,500      | 0.0%                         | 0.0%        |
| 43 TRAVEL                        | 579        | 2,000      | 2,000             | 2,000      | 2,000      | 2,000      | 0.0%                         | 0.0%        |
| 45 OPERATING RENTALS & LEASES    | 2,980      | 3,000      | 3,000             | 3,000      | 3,000      | 3,000      | 0.0%                         | 0.0%        |
| 46 INSURANCE                     | 6,283      | 7,092      | 7,092             | 7,092      | 7,817      | 8,598      | 10.2%                        | 10.0%       |
| 49 MISCELLANEOUS                 | 5,825      | 7,000      | 7,000             | 7,000      | 7,000      | 9,500      | 0.0%                         | 35.7%       |
| 99 OTHER INTERFUND SERVICES/CHGS | 10,272     | 13,119     | 13,119            | 13,119     | 17,803     | \$ 18,658  | 35.7%                        | 4.8%        |
| TOTAL FINANCE                    | \$ 399,475 | \$ 468,416 | \$ 473,416        | \$ 473,416 | \$ 589,369 | \$ 620,249 | 24.5%                        | 5.2%        |

### Fund 001 Finance Department *City Clerk*

#### **Mission Statement**

#### **Function**

The City Clerk's office maintains and tracks all official city records, fulfills all legal requirements of recording, posting, publicizing and filing documents and administers all ordinances and resolutions. The office schedules and coordinates the agendas and packet preparation for the weekly council meeting. The City Clerk's office is also the central point of contact and coordination for all public records requests, except for those relating to Police and Courts.

Twenty-nine percent of the department's budget is allocated out to benefiting departments based on a percent of total agenda items processed. The allocation breakdown for 2015 is: Streets 22%, Utilities 48%, Solid Waste 5%, Golf 14%, Fleet Maintenance 3% and Facilities Maintenance 9%.

#### **Headcount**

| POSITION CLASSIFICATION | 2014 | 2015 | 2016 |
|-------------------------|------|------|------|
| Deputy City Clerk       | 2    | 2    | 2    |
| TOTAL - CITY CLERK      | 2    | 2    | 2    |

#### **Changes**

The Finance Director's salary is being allocated based on headcount across the three departments within Finance for allocation purposes

#### Budget Narrative

Supplies include general office supplies and the lease of the postage machine.

Other services include phones, copy machine lease payments, minute taking services, training, and travel reimbursement.

Other interfund services include the Information Services (IS) cost allocation for computer maintenance and equipment replacement.

#### Approved Budget Requests

None

#### Item(s) Requested But Not Approved

### Fund 001 Finance Department *City Clerk*

|                                  | 2013       | 2014       | 2014<br>Amended | 2014       | 2015       | 2016       | % Change<br>2014 Amended/ | % Change<br>2015 Budget/ |
|----------------------------------|------------|------------|-----------------|------------|------------|------------|---------------------------|--------------------------|
| Description                      | Actual     | Budget     | Budget          | Estimated  | Budget     | Budget     | 2015 Budget               | 2016 Budget              |
| 11 REGULAR PAY                   | \$ 138,854 | \$ 159,974 | \$ 159,974      | \$ 159,974 | \$ 155,064 | \$ 158,674 | -3.1%                     | 2.3%                     |
| 21 SOCIAL SECURITY               | 9,819      | 11,455     |                 | 11,455     | 11,194     | 11,475     | -2.3%                     | 2.5%                     |
| 22 PENSION                       | 11,227     | 14,787     | ,               | 14,787     | 15,688     | 17,841     | 6.1%                      | 13.7%                    |
| 23 HEALTH INSURANCE              | 38,621     | 43,487     | 43,487          | 43,487     | 41,611     | 44,593     | -4.3%                     | 7.2%                     |
| 24 WORKMAN'S COMPENSATION        | 441        | 579        | 579             | 579        | 632        | 664        | 9.2%                      | 5.1%                     |
| 25 UNEMPLOYMENT COMPENSATION     | 550        | 672        | 672             | 672        | 512        | 635        | -23.8%                    | 24.0%                    |
| 31 OFFICE & OPERATING SUPPLIES   | 1,550      | 2,800      | 2,800           | 2,800      | 2,800      | 2,800      | 0.0%                      | 0.0%                     |
| 41 PROFESSIONAL SERVICES         | 11,164     | 18,500     | 18,500          | 18,500     | 18,500     | 18,500     | 0.0%                      | 0.0%                     |
| 42 COMMUNICATION                 | 145        | 700        | 700             | 700        | 700        | 700        | 0.0%                      | 0.0%                     |
| 43 TRAVEL                        | 475        | 2,000      | 2,000           | 2,000      | 2,000      | 2,000      | 0.0%                      | 0.0%                     |
| 44 ADVERTISING                   | 1,267      | 1,600      | 1,600           | 1,600      | 1,600      | 1,600      | 0.0%                      | 0.0%                     |
| 45 RENTS                         | 2,980      | 3,000      | 3,000           | 3,000      | 3,000      | 3,000      | 0.0%                      | 0.0%                     |
| 46 INSURANCE                     | 2,856      | 3,224      | 3,224           | 3,224      | 3,553      | 3,908      | 10.2%                     | 10.0%                    |
| 48 REPAIRS & MAINTENANCE         | -          | 250        | 250             | 250        | 250        | 250        | 0.0%                      | 0.0%                     |
| 49 MISCELLANEOUS                 | 1,294      | 1,000      | 1,000           | 1,000      | 1,000      | 2,500      | 0.0%                      | 150.0%                   |
| 99 OTHER INTERFUND SERVICES/CHGS | 7,478      | 11,715     | 11,715          | 11,715     | 12,890     | \$ 13,484  | 10.0%                     | 4.6%                     |
| TOTAL CITY CLERK                 | \$ 228,721 | \$ 275,743 | \$ 275,743      | \$ 275,743 | \$ 270,994 | \$ 282,624 | -1.7%                     | 4.3%                     |

### Fund 001 Finance Department *Utility Billing*

#### <u>Mission</u>

The mission of the Utility Billing department is to provide an extraordinary partnership in a friendly, professional and fair manner with honesty and integrity.

#### **Function**

The Utility Billing Department is responsible for the billing and collection of all water, sewer, garbage and surface water accounts.

One hundred percent of the department's budget is allocated out to the benefiting departments based on the number of customer accounts: The allocation breakdown for 2015 is: Utilities 76% and Solid Waste 24%.

#### **Headcount**

| POSITION CLASSIFICATION                 | 2014 | 2015 | 2016 |
|---|------|------|------|
| Financial Operations Manager            | 1    | 1    | 1    |
| Accounting Technician (Utility Billing) | 5    | 5    | 6    |
| Program Clerk                           | 1    | 1    | 1    |
| TOTAL - UTILITY BILLING                 | 7    | 7    | 8    |

#### **Changes**

The Finance Director's salary is being allocated based on headcount across the three departments within Finance for allocation purposes.

#### Budget Narrative

Supplies include general office supplies, forms and envelopes.

Other services includes fees for lockbox processing, bill printing services, site hosting fees for on-line bill pay, postage, training, and travel reimbursement.

Other interfund services include the Information Services (IS) cost allocation for computer maintenance and equipment replacement.

#### Approved Budget Requests

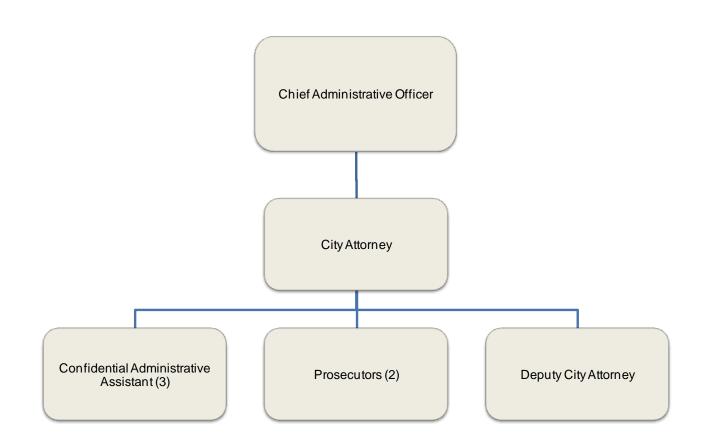
| Description   | 2015<br>Amount | 2016<br>Amount | On-Going |
|---|----------------|----------------|----------|
| NH – Accounting Technician (4 <sup>th</sup> quarter 2016) | -              | 22,117         | Yes      |
| Total   | \$-            | \$ 22,117      |          |

#### Item(s) Requested But Not Approved

### Fund 001 Finance Department *Utility Billing*

|                                  | 2013       | 2014         | 2014<br>Amended | 2014        | 2015        | 2016        | % Change<br>2014 Amended/ | % Change<br>2015 Budget/ |
|----------------------------------|------------|--------------|-----------------|-------------|-------------|-------------|---------------------------|--------------------------|
| Description                      | Actual     | Budget       | Budget          | Estimated   | Budget      | Budget      | 2015 Budget               | 2016 Budget              |
| Description                      | Actual     | Duuget       | Duuget          | Lounated    | Buuget      | Buuget      | 2013 Duuget               | 2010 Dudget              |
| 11 REGULAR PAY                   | \$ 505,007 | \$ 526,345   | \$ 526,345      | \$ 526,345  | \$ 548,549  | \$ 575,219  | 4.2%                      | 4.9%                     |
| 111 SEASONAL                     | 11,318     | 16,891       | 16,891          | 16,891      | 16,891      | 16,891      | 0.0%                      | 0.0%                     |
| 12 OVERTIME                      | 153        | -            | -               | -           | -           | -           | 0.0%                      | 0.0%                     |
| 21 SOCIAL SECURITY               | 36,779     | 39,165       | 39,165          | 39,165      | 40,633      | 42,666      | 3.7%                      | 5.0%                     |
| 22 PENSION                       | 39,626     | 48,611       | 48,611          | 48,611      | 55,101      | 63,951      | 13.4%                     | 16.1%                    |
| 23 HEALTH INSURANCE              | 107,795    | 122,436      | 122,436         | 122,436     | 115,167     | 129,740     | -5.9%                     | 12.7%                    |
| 24 WORKMAN'S COMPENSATION        | 1,734      | 2,259        | 2,259           | 2,259       | 2,441       | 2,627       | 8.1%                      | 7.6%                     |
| 25 UNEMPLOYMENT COMPENSATION     | 2,046      | 2,296        | 2,296           | 2,296       | 1,882       | 2,360       | -18.0%                    | 25.4%                    |
| 31 OFFICE & OPERATING SUPPLIES   | 7,228      | 2,200        | 2,200           | 2,200       | 4,000       | 4,000       | 81.8%                     | 0.0%                     |
| 35 SMALL TOOLS                   | -          | -            | -               | -           | -           | 1,590       | 0.0%                      | 100.0%                   |
| 41 PROFESSIONAL SERVICES         | 195,638    | 221,000      | 221,000         | 221,000     | 282,000     | 284,433     | 27.6%                     | 0.9%                     |
| 42 COMMUNICATION                 | 8,866      | 6,416        | 6,416           | 6,416       | 6,416       | 6,416       | 0.0%                      | 0.0%                     |
| 43 TRAVEL                        | -          | 500          | 500             | 500         | 500         | 500         | 0.0%                      | 0.0%                     |
| 44 ADVERTISING                   | 199        | -            | -               | -           | -           | -           | 0.0%                      | 0.0%                     |
| 45 RENTS                         | 2,701      | 3,500        | 3,500           | 3,500       | 3,500       | 3,500       | 0.0%                      | 0.0%                     |
| 46 INSURANCE                     | 6,854      | 7,737        | 7,737           | 7,737       | 8,527       | 9,380       | 10.2%                     | 10.0%                    |
| 48 REPAIRS & MAINTENANCE         | -          | 100          | 100             | 100         | 100         | 100         | 0.0%                      | 0.0%                     |
| 49 MISCELLANEOUS                 | 255        | 200          | 200             | 200         | 200         | 200         | 0.0%                      | 0.0%                     |
| 99 OTHER INTERFUND SERVICES/CHGS | 27,204     | 20,547       | 20,547          | 20,547      | 27,428      | \$ 28,755   | 33.5%                     | 4.8%                     |
| TOTAL UTILITY BILLING            | \$ 953,403 | \$ 1,020,203 | \$ 1,020,203    | \$1,020,203 | \$1,113,335 | \$1,172,328 | 9.1%                      | 5.3%                     |
|                                  |            |              |                 |             |             |             |                           |                          |

# LEGAL DEPARTMENT



### Fund 001 Legal Services

#### **Function**

In 2015, the City added an in-house Legal Department, adding a full-time City Attorney, Deputy City Attorney and a Confidential Administrative Assistant. The newly formed Legal department will provide legal advice and service to the Mayor, CAO, city council, city boards, commissions and departments. This includes advising the City regarding new Federal and State legislation. Additionally, the City Attorney prepares and/or reviews all ordinances, resolutions and agreements and oversees the prosecution function.

The City Attorney represents the City in a wide variety of litigation matters, including but not limited to defending the City against claims not covered by the City's liability insurance.

City Prosecutor services include prosecution of civil and criminal matters related to violations of the Marysville Municipal Code, including misdemeanor, gross misdemeanor, and traffic infraction violations that occur within the Marysville City limits.

#### <u>Headcount</u>

| POSITION CLASSIFICATION               | 2014 | 2015 | 2016 |
|---------------------------------------|------|------|------|
| City Attorney                         | 0    | 1    | 1    |
| Deputy City Attorney                  | 0    | 1    | 1    |
| Prosecutor                            | 2    | 2    | 2    |
| Confidential Administrative Assistant | 1.5  | 3    | 3    |
| TOTAL - LEGAL DEPARTMENT              | 3.5  | 7    | 7    |

#### **Budget Narrative**

Other services covers legal fees charged by the City Attorney for work associated with General Fund activities. It also includes the fees paid to the public defenders.

#### Approved Budget Requests

| Description  | 2015<br>Amount | 2016<br>Amount |
|--|----------------|----------------|
| Legal Department Staffing  | 159,742        | 164,643        |
| Legal Contract Services Reduction  | (159,742)      | (164,643)      |
| Reclass – <sup>3</sup> / <sub>4</sub> time Legal Confidential Admin Asst (2) to full time (July) | 26,635         | 55,932         |
| Public Defender Contract Increase  | 275,000        | 275,000        |
| Total  | \$ 301,634     | \$ 330,932     |

#### Item(s) Requested But Not Approved

### Fund 001 Legal Services

|                                  |            |            | 2014       |            |            |            | % Change      | % Change    |
|----------------------------------|------------|------------|------------|------------|------------|------------|---------------|-------------|
|                                  | 2013       | 2014       | Amended    | 2014       | 2015       | 2016       | 2014 Amended/ | 2015 Budget |
| Description                      | Actual     | Budget     | Budget     | Estimated  | Budget     | Budget     | 2015 Budget   | 2016 Budget |
|                                  |            |            |            |            |            |            |               |             |
| 11 REGULAR PAY                   | \$ 302,365 | \$ 311,903 | \$ 311,903 | \$ 311,903 | \$ 316,603 | \$ 354,859 | 1.5%          | 12.1%       |
| 111 SEASONAL PAY                 | 15,428     | 10,000     | 10,000     | 10,000     | 10,000     | 10,000     | 0.0%          | 0.0%        |
| 12 OVERTIME                      | 59         | -          | -          | -          | -          | -          | 0.0%          | 0.0%        |
| 21 SOCIAL SECURITY               | 23,972     | 24,281     | 24,281     | 24,281     | 24,594     | 27,508     | 1.3%          | 11.8%       |
| 22 PENSION                       | 24,182     | 28,617     | 28,617     | 28,617     | 31,634     | 38,721     | 10.5%         | 22.4%       |
| 23 HEALTH INSURANCE              | 50,609     | 50,349     | 50,349     | 50,349     | 59,806     | 64,459     | 18.8%         | 7.8%        |
| 24 WORKMAN'S COMPENSATION        | 956        | 1,073      | 1,073      | 1,073      | 1,288      | 1,480      | 20.0%         | 14.9%       |
| 25 UNEMPLOYMENT COMPENSATION     | 1,259      | 1,360      | 1,360      | 1,360      | 1,095      | 1,436      | -19.5%        | 31.1%       |
| 31 OFFICE AND OPERATING SUPPLIES | 45         | 2,000      | 2,000      | 2,000      | 2,000      | 2,000      | 0.0%          | 0.0%        |
| 41 PROFESSIONAL SERVICES         | 9,974      | 4,000      | 4,000      | 4,000      | 4,000      | 4,000      | 0.0%          | 0.0%        |
| 42 COMMUNICATION                 | 1,832      | 2,500      | 2,500      | 2,500      | 2,500      | 2,500      | 0.0%          | 0.0%        |
| 43 TRAVEL                        | 819        | 500        | 500        | 500        | 500        | 500        | 0.0%          | 0.0%        |
| 45 OPERATING RENTS               | 3,424      | 2,900      | 2,900      | 2,900      | 2,900      | 2,900      | 0.0%          | 0.0%        |
| 46 INSURANCE                     | 12,566     | 14,185     | 14,185     | 14,185     | 15,633     | 17,196     | 10.2%         | 10.0%       |
| 49 MISCELLANEOUS                 | 1,570      | 3,000      | 3,000      | 3,000      | 8,000      | 10,012     | 166.7%        | 25.2%       |
| 99 OTHER INTERFUND SERVICES      | 13,728     | 11,487     | 11,487     | 11,487     | 16,681     | 17,532     | 45.2%         | 5.1%        |
| TOTAL LEGAL - PROSECUTION        | \$ 462,788 | \$ 468,155 | \$ 468,155 | \$ 468,155 | \$ 497,234 | \$ 555,103 | 6.2%          | 11.6%       |

| Description                  | 2013<br>Actua | I  | E  | 2014<br>Budget | -  | 2014<br>Mended<br>Budget | E  | 2014<br>stimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|------------------------------|---------------|----|----|----------------|----|--------------------------|----|------------------|----------------|----------------|--|---|
| 41 PROFESSIONAL SERVICES     | \$ 212,0      | 23 | \$ | 245,000        | \$ | 245,000                  | \$ | 245,000          | \$<br>520,000  | \$<br>520,000  | 112.2%                                   | 0.0%                                    |
| TOTAL LEGAL - PUBLIC DEFENSE | \$ 212,0      | 23 | \$ | 245,000        | \$ | 245,000                  | \$ | 245,000          | \$<br>520,000  | \$<br>520,000  | 112.2%                                   | 0.0%                                    |
|                              |               |    |    |                |    |                          |    |                  |                |                |  |   |

|                                  |            |            | 2014       |            |            |            | % Change      | % Change     |
|----------------------------------|------------|------------|------------|------------|------------|------------|---------------|--------------|
|                                  | 2013       | 2014       | Amended    | 2014       | 2015       | 2016       | 2014 Amended/ | 2015 Budget/ |
| Description                      | Actual     | Budget     | Budget     | Estimated  | Budget     | Budget     | 2015 Budget   | 2016 Budget  |
| 11 REGULAR PAY                   | \$         | \$-        | \$         | \$-        | \$ 132,229 | \$ 138,038 | 100.0%        | 4.4%         |
| 111 SEASONAL PAY                 | -          | -          | -          | -          | 10,000     | 10,000     | 0.0%          | 0.0%         |
| 21 SOCIAL SECURITY               | -          | -          | -          | -          | 9,465      | 9,864      | 100.0%        | 4.2%         |
| 22 PENSION                       | -          | -          | -          | -          | 11,259     | 11,663     | 100.0%        | 3.6%         |
| 23 HEALTH INSURANCE              | -          | -          | -          | -          | 32,234     | 33,043     | 100.0%        | 2.5%         |
| 24 WORKMAN'S COMPENSATION        | -          | -          | -          | -          | 367        | 367        | 100.0%        | 0.0%         |
| 25 UNEMPLOYMENT COMPENSATION     | -          | -          | -          | -          | 408        | 408        | 100.0%        | 0.0%         |
| 31 OFFICE AND OPERATING SUPPLIES | 2,693      | 3,500      | 3,500      | 3,500      | 3,260      | 3,260      | -6.9%         | 0.0%         |
| 41 PROFESSIONAL SERVICES         | 132,060    | 205,000    | 205,000    | 205,000    | 34,353     | 30,357     | -83.2%        | -11.6%       |
| 42 COMMUNICATION                 | 1,409      | 1,000      | 1,000      | 1,000      | 2,500      | 2,500      | 150.0%        | 0.0%         |
| 43 TRAVEL                        | -          | -          | -          | -          | 500        | 500        | 0.0%          | 0.0%         |
| 45 OPERATING RENTS               | -          | -          | -          | -          | 2,900      | 2,900      | 0.0%          | 0.0%         |
| 46 INSURANCE                     | -          | -          | -          | -          | 14,185     | 14,185     | 0.0%          | 0.0%         |
| 49 MISCELLANEOUS                 | 290        | -          | -          | -          | 5,519      | 3,000      | 0.0%          | -45.6%       |
| 99 OTHER INTERFUND SERVICES      | 5,748      | 6,291      | 6,291      | 6,291      | 15,398     | \$ 16,204  | 144.8%        | 5.2%         |
| TOTAL LEGAL - GENERAL            | \$ 142,200 | \$ 215,791 | \$ 215,791 | \$ 215,791 | \$ 274,577 | \$ 276,289 | 27.2%         | -2.1%        |
|                                  |            |            |            |            |            |            |               |              |



# HUMAN RESOURCE DEPARTMENT



### Fund 001 Human Resources

#### **Function**

The function of the HR department is to provide human resource services to all city departments, including recruitment, testing, job classification, salary and benefit administration, training, employee relations and policy development.

#### **Headcount**

| POSITION CLASSIFICATION       | 2014 | 2015 | 2016 |
|-------------------------------|------|------|------|
| Human Resources Director      | 1    | 1    | 1    |
| Human Resources Specialist II | 1    | 1    | 1    |
| Human Resources Analyst       | 1    | 1    | 1    |
| TOTAL                         | 3    | 3    | 3    |

#### **Budget Narrative**

Office and operating supplies include general office supplies, form printing, and the annual software licensing fee of approximately \$6,500 for the Neogov Software.

Professional services include the fees for labor relations consultant, annual fee to AWC, and back ground checks for new hires.

Miscellaneous includes employee appreciation (\$6,000), and employee wellness programs (\$5,250). Also included are fees associated with the civil service testing.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement.

#### Approved Budget Requests

None

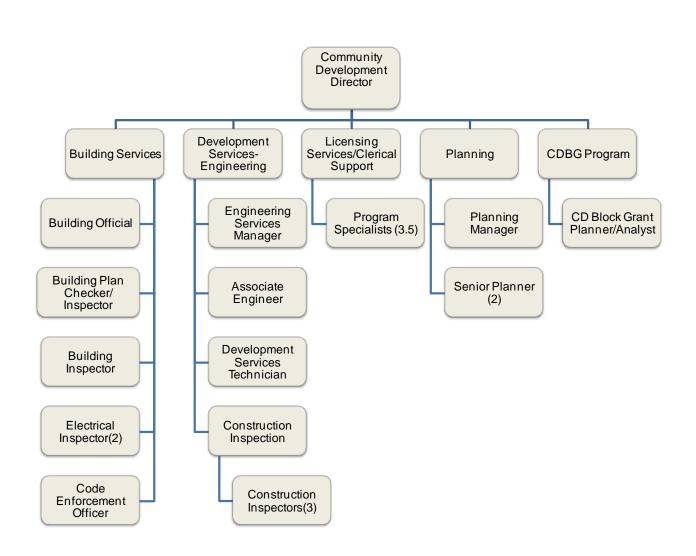
#### Item(s) Requested But Not Approved

### Fund 001 Human Resources

|     |                               | 2013       | 2014       | 2014<br>Amended | 2014       | 2015       | 2016       | % Change<br>2014 Amended/    | % Change    |
|-----|-------------------------------|------------|------------|-----------------|------------|------------|------------|------------------------------|-------------|
|     | Description                   | Actual     | Budget     | Budget          | Estimated  | Budget     | Budget     | 2014 Amended/<br>2015 Budget | 2015 Budget |
|     |                               |            |            |                 |            |            |            |                              |             |
| 11  | REGULAR PAY                   | \$ 287,183 | \$ 287,562 | \$ 287,562      | \$ 287,562 | \$ 296,952 | \$ 309,804 | 3.3%                         | 4.3%        |
| 111 | SEASONAL                      | -          | 10,000     | 10,000          | 10,000     | 10,000     | 10,000     | 0.0%                         | 0.0%        |
| 12  | OVERTIME                      | 741        | 500        | 500             | 500        | 500        | 500        | 0.0%                         | 0.0%        |
| 21  | SOCIAL SECURITY               | 21,249     | 21,459     | 21,459          | 21,459     | 22,633     | 23,323     | 5.5%                         | 3.0%        |
| 22  | PENSION                       | 23,199     | 26,813     | 26,813          | 26,813     | 30,332     | 35,122     | 13.1%                        | 15.8%       |
| 23  | HEALTH INSURANCE              | 27,977     | 27,805     | 27,805          | 27,805     | 28,570     | 30,559     | 2.8%                         | 7.0%        |
| 24  | WORKMAN'S COMPENSATION        | 736        | 801        | 801             | 801        | 1,012      | 1,057      | 26.3%                        | 4.4%        |
| 25  | UNEMPLOYMENT COMPENSATION     | 1,145      | 1,207      | 1,207           | 1,207      | 1,030      | 1,289      | -14.7%                       | 25.1%       |
| 31  | OFFICE & OPERATING SUPPLIES   | 2,492      | 7,500      | 7,500           | 7,500      | 7,500      | 7,500      | 0.0%                         | 0.0%        |
| 41  | PROFESSIONAL SERVICES         | 74,143     | 72,000     | 72,000          | 72,000     | 72,000     | 72,000     | 0.0%                         | 0.0%        |
| 42  | COMMUNICATION                 | 2,014      | 2,086      | 2,086           | 2,086      | 2,086      | 2,086      | 0.0%                         | 0.0%        |
| 43  | TRAVEL                        | 552        | 1,250      | 1,250           | 1,250      | 1,250      | 1,250      | 0.0%                         | 0.0%        |
| 45  | RENTS                         | 4,016      | 5,000      | 5,000           | 5,000      | 5,000      | 5,000      | 0.0%                         | 0.0%        |
| 46  | INSURANCE                     | 4,569      | 5,158      | 5,158           | 5,158      | 5,685      | 6,253      | 10.2%                        | 10.0%       |
|     | MISCELLANEOUS                 | 15,605     | 20,110     | 20,110          | 20,110     | 20,110     | 22,383     | 0.0%                         | 11.3%       |
|     | OTHER INTERFUND SERVICES/CHGS | 12,540     | 12,591     | 12,591          | 12,591     | 15,237     | 16,003     | 21.0%                        | 5.0%        |
|     | TOTAL HUMAN RESOURCES         | \$ 478,161 | \$ 501,842 | \$ 501,842      | \$ 501,842 | \$ 519,897 | \$ 544,129 | 3.6%                         | 4.7%        |



# COMMUNITY DEVELOPMENT



### Fund 001 Community Development

#### **Mission**

The mission of the Community Development department is to create a vibrant Marysville by promoting economic growth and healthy neighborhoods while protecting our natural environment.

#### **Function**

The Community Development department is responsible for the preparation, administration and implementation of land use plans, proposals, policies and codes that guide and regulate the physical development of the City. Department functions include land use planning, development reviews and inspections, building review and inspections, code enforcement, and business licenses.

#### **Headcount**

| POSITION CLASSIFICATION              | 2014 | 2015 | 2016 |
|--------------------------------------|------|------|------|
| Community Development Director       | 0    | 1    | 1    |
| Engineering Services Manager         | 1    | 1    | 1    |
| Development Services Technician      | 1    | 1    | 1    |
| Planning Manager                     | 1    | 1    | 1    |
| Senior Planner                       | 1    | 2    | 2    |
| Associate Planner                    | 1    | 0    | 0    |
| Building Official                    | 1    | 1    | 1    |
| Plans Examiner/Sr Building Inspector | 1    | 1    | 1    |
| Building Inspector                   | 1    | 1    | 1    |
| Code Enforcement Officer             | 1    | 1    | 1    |
| CD Block Grant Planner/Analyst       | 1    | 1    | 1    |
| Program Specialist                   | 3.5  | 3.5  | 3.5  |
| Associate Engineer III               | 1    | 1    | 1    |
| Construction Inspector               | 2    | 3    | 3    |
| Electrical Inspector                 | 2    | 2    | 2    |
| TOTAL                                | 18.5 | 20.5 | 20.5 |

| Total Funded By Community Development | 14.8 | 16.3 | 16.3 |
|---------------------------------------|------|------|------|
| Total Funded By CDBG Grant            | 0.5  | 0.5  | 0.5  |
| Total Funded by Street Dept           | 0.4  | 0.4  | 0.4  |
| Total Funded by Utility Dept          | 2.7  | 3.2  | 3.2  |
| Total Funded by Solid Waste           | 0.1  | 0.1  | 0.1  |

#### **Budget Narrative**

Supplies include general office supplies, fuel for the city vehicles, and the purchase of small tools such as computer equipment.

Miscellaneous expenses include seminars, training, association fees and subscriptions, lease of postage and copier machines, Arcinfo, ArcView, ArcIMS maintenance and upgrades, and permitting software maintenance.

Also included in other services are communication costs, travel, advertising, insurance, operating leases, and repairs and maintenance.

Interfund services include allocations from Fleet, Facilities and Information Services.

#### Approved Budget Requests

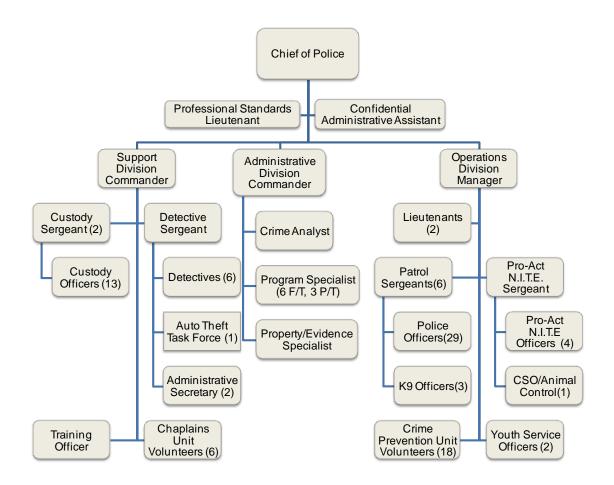
|                                     | 2015       | 2016       |          |
|-------------------------------------|------------|------------|----------|
| Description                         | Amount     | Amount     | On-Going |
| NH – Community Development Director | 37,822     | 76,776     | Yes      |
| Seasonal Decrease                   | (35,000)   | (35,000)   |          |
| Position Reclassification           | 6,636      | 6,769      | Yes      |
| Construction Inspector              | 86,340     | 90,640     | Yes      |
| Building Plan Consultant Services   | 25,000     | 25,000     | No       |
| Total                               | \$ 120,798 | \$ 164,184 |          |

#### Item(s) Requested But Not Approved

### Fund 001 Community Development

|                                  | 2013         | 2014         | 2014<br>Amended | 2014         | 2015         | 2016         | % Change<br>2014 Amended/ | % Change<br>2015 Budget/ |
|----------------------------------|--------------|--------------|-----------------|--------------|--------------|--------------|---------------------------|--------------------------|
| Description                      | Actual       | Budget       | Budget          | Estimated    | Budget       | Budget       | 2015 Budget               | 2016 Budget              |
|                                  |              |              |                 |              |              |              |                           |                          |
| 11 REGULAR PAY                   | \$ 1,087,655 | \$ 1,211,302 | \$ 1,211,302    | \$ 1,211,302 | \$ 1,335,658 | \$ 1,401,139 | 10.3%                     | 4.9%                     |
| 111 SEASONAL PAY                 | 76,460       | 99,000       | 99,000          | 99,000       | 64,000       | 64,000       | -35.4%                    | 0.0%                     |
| 12 OVERTIME                      | 8,015        | 2,500        | 2,500           | 2,500        | 2,500        | 2,500        | 0.0%                      | 0.0%                     |
| 21 SOCIAL SECURITY               | 88,014       | 98,694       | 98,694          | 98,694       | 106,681      | 109,281      | 8.1%                      | 2.4%                     |
| 22 PENSION                       | 91,756       | 114,278      | 114,278         | 114,278      | 126,231      | 142,998      | 10.5%                     | 13.3%                    |
| 23 HEALTH INSURANCE              | 202,456      | 240,418      | 240,418         | 240,418      | 271,873      | 297,855      | 13.1%                     | 9.6%                     |
| 24 WORKMAN'S COMPENSATION        | 12,248       | 15,873       | 15,873          | 15,873       | 20,022       | 23,272       | 26.1%                     | 16.2%                    |
| 25 UNEMPLOYMENT COMPENSATION     | 4,637        | 5,855        | 5,855           | 5,855        | 4,579        | 5,565        | -21.8%                    | 21.5%                    |
| 26 UNIFORMS                      | 2,292        | 1,400        | 1,400           | 1,400        | 1,400        | 1,400        | 0.0%                      | 0.0%                     |
| 31 OFFICE & OPERATING SUPPLIES   | 16,240       | 10,000       | 10,000          | 10,000       | 10,500       | 10,500       | 5.0%                      | 0.0%                     |
| 32 FUEL                          | 11,073       | 12,000       | 12,000          | 12,000       | 12,000       | 12,000       | 0.0%                      | 0.0%                     |
| 41 PROFESSIONAL SERVICES         | 24,632       | 175,000      | 175,000         | 175,000      | 150,000      | 50,000       | -14.3%                    | -66.7%                   |
| 42 COMMUNICATION                 | 10,917       | 16,602       | 16,602          | 16,602       | 16,602       | 16,602       | 0.0%                      | 0.0%                     |
| 43 TRAVEL                        | -            | 6,000        | 6,000           | 6,000        | 6,000        | 6,000        | 0.0%                      | 0.0%                     |
| 44 ADVERTISING                   | 4,211        | 3,500        | 3,500           | 3,500        | 3,500        | 3,500        | 0.0%                      | 0.0%                     |
| 45 OPERATING RENTALS & LEASES    | 22,458       | 11,500       | 11,500          | 11,500       | 11,500       | 11,500       | 0.0%                      | 0.0%                     |
| 46 INSURANCE                     | 23,418       | 26,435       | 26,435          | 26,435       | 29,135       | 32,048       | 10.2%                     | 10.0%                    |
| 48 REPAIRS & MAINTENANCE         | -            | 2,000        | 2,000           | 2,000        | 2,000        | 2,000        | 0.0%                      | 0.0%                     |
| 49 MISCELLANEOUS                 | 29,166       | 62,000       | 62,000          | 62,000       | 63,000       | 65,555       | 1.6%                      | 4.1%                     |
| 95 INTERFUND RENTS               | 8,316        | 8,316        | 8,316           | 8,316        | 8,316        | 8,316        | 0.0%                      | 0.0%                     |
| 98 INTERFUND REPAIRS & MAINT.    | 21,718       | 14,287       | 14,287          | 14,287       | 33,178       | 31,695       | 132.2%                    | -4.5%                    |
| 99 OTHER INTERFUND SERVICES/CHGS | 58,464       | 52,591       | 52,591          | 52,591       | 77,160       | 80,987       | 46.7%                     | 5.0%                     |
| TOTAL COMMUNITY DEVELOPMENT      | \$ 1,804,146 | \$ 2,189,551 | \$ 2,189,551    | \$ 2,189,551 | \$ 2,355,835 | \$ 2,378,713 | 7.6%                      | 1.0%                     |

# POLICE DEPARTMENT



### Fund 001 Police Department

#### Mission

The men and women of the Marysville Police Department are dedicated to providing safety and security to the public we serve, through teamwork, mutual respect, and in partnership with the community.

#### <u>Headcount – Total Department</u>

| POSITION CLASSIFICATION               | 2014 | 2015 | 2016 |
|---------------------------------------|------|------|------|
| Chief of Police                       | 1    | 1    | 1    |
| Commander                             | 3    | 3    | 3    |
| Lieutenant                            | 3    | 3    | 3    |
| Administrative Division Manager       | 0    | 0    | 0    |
| Sergeants (Detective/Patrol)          | 8    | 8    | 8    |
| Patrol Officers & Detectives          | 44   | 45   | 45   |
| Training Officer                      | 1    | 1    | 1    |
| Custody Sergeant                      | 2    | 2    | 2    |
| Custody Officers                      | 13   | 13   | 13   |
| Community Service Officer (CSO)       | 1    | 1    | 1    |
| Crime Analyst                         | 1    | 1    | 1    |
| Confidential Administrative Assistant | 1    | 1    | 1    |
| Administrative Secretary              | 1    | 2    | 2    |
| Program Specialist                    | 7.5  | 7.5  | 7.5  |
| Property/Evidence Specialist          | 1    | 1    | 1    |
| TOTAL POLICE DEPARTMENT               | 87.5 | 89.5 | 89.5 |

Headcount breakdown by department is included on the following pages.

#### Approved Budget Requests – Police Summary

| Description                                   | 2015<br>Amount | 2016<br>Amount | On-Going |
|---|----------------|----------------|----------|
| NH – Detective                                | 102,356        | 100,745        | Yes      |
| New – Vehicle for Detective                   | 35,000         | -              | No       |
| NH – Program Specialist                       | 89,959         | 90,848         | Yes      |
| FRED DX (Forensic Recovery of Evidence Device | 12,000         | -              | No       |
| Portable Radio Replacement                    | 5,600          | 5,600          | No       |
| iRecord Pro 2 Interview Room System           | -              | 28,450         | No       |
| MDC's for Detective Vehicles                  | -              | 30,000         | No       |
| Total   | \$ 244,915     | \$ 255,643     |          |

#### Item(s) Requested But Not Approved

# Fund 001 Police Department

|                                  | 2013          | 2014          | 2014<br>Amended | 2014          | 2015          | 2016          | % Change<br>2014 Amended/ | % Change     |
|----------------------------------|---------------|---------------|-----------------|---------------|---------------|---------------|---------------------------|--------------|
| Description                      | Actual        |               |                 | Estimated     |               | Budget        |                           | 2015 Budget/ |
| Description                      | Actual        | Budget        | Budget          | Estimated     | Budget        | Buuget        | 2015 Budget               | 2016 Budget  |
| 11 REGULAR PAY                   | \$ 6,956,429  | \$ 7,533,710  | \$ 7,533,710    | \$ 7,533,710  | \$ 7,927,154  | \$ 8,148,859  | 5.2%                      | 2.8%         |
| 12 OVERTIME                      | 1,095,102     | 528,700       | 528,700         | 528,700       | 535,575       | 582,825       | 1.3%                      | 8.8%         |
| 21 SOCIAL SECURITY               | 591,073       | 605,410       | 605,410         | 605,410       | 623,860       | 645,374       | 3.0%                      | 3.4%         |
| 22 PENSION                       | 489,204       | 512,208       | 512,208         | 512,208       | 553,050       | 589,810       | 8.0%                      | 6.6%         |
| 23 HEALTH INSURANCE              | 1,508,742     | 1,672,256     | 1,672,256       | 1,672,256     | 1,753,443     | 1,871,766     | 4.9%                      | 6.7%         |
| 24 WORKMAN'S COMPENSATION        | 115,244       | 174,059       | 174,059         | 174,059       | 227,654       | 270,668       | 30.8%                     | 18.9%        |
| 25 UNEMPLOYMENT COMPENSATION     | 32,134        | 35,041        | 35,041          | 35,041        | 28,680        | 34,940        | -18.2%                    | 21.8%        |
| 26 UNIFORMS                      | 111,369       | 123,630       | 123,630         | 123,630       | 128,130       | 124,480       | 3.6%                      | -2.8%        |
| 31 OFFICE & OPERATING SUPPLIES   | 200,411       | 180,650       | 180,650         | 180,650       | 205,650       | 205,650       | 13.8%                     | 0.0%         |
| 32 FUEL CONSUMED                 | 179,446       | 184,000       | 184,000         | 184,000       | 189,247       | 189,520       | 2.9%                      | 0.1%         |
| 35 SMALL TOOLS                   | 37,355        | 12,000        | 12,000          | 12,000        | 25,900        | 67,750        | 115.8%                    | 161.6%       |
| 41 PROFESSIONAL SERVICES         | 156,523       | 200,800       | 200,800         | 200,800       | 200,800       | 200,800       | 0.0%                      | 0.0%         |
| 42 COMMUNICATION                 | 71,373        | 63,629        | 63,629          | 63,629        | 72,639        | 72,639        | 14.2%                     | 0.0%         |
| 43 TRAVEL                        | 4,051         | 13,860        | 13,860          | 13,860        | 13,860        | 13,860        | 0.0%                      | 0.0%         |
| 44 ADVERTISING                   | -             | 1,000         | 1,000           | 1,000         | 1,000         | 1,000         | 0.0%                      | 0.0%         |
| 45 OPERATING RENTAL              | 37,592        | 47,400        | 47,400          | 47,400        | 47,400        | 47,400        | 0.0%                      | 0.0%         |
| 46 INSURANCE                     | 87,388        | 100,798       | 100,798         | 100,798       | 108,721       | 119,595       | 7.9%                      | 10.0%        |
| 48 REPAIRS/MAINTENANCE           | 12,179        | 24,320        | 24,320          | 24,320        | 24,320        | 24,320        | 0.0%                      | 0.0%         |
| 49 MISCELLANEOUS                 | 60,651        | 81,350        | 81,350          | 81,350        | 109,750       | 109,750       | 34.9%                     | 0.0%         |
| 55 INTERGOVERNMENTAL             | 1,671,138     | 1,832,164     | 1,960,663       | 1,960,663     | 1,886,919     | 1,935,474     | -3.8%                     | 2.6%         |
| 98 INTERFUND REPAIRS             | 343,080       | 327,622       | 327,622         | 327,622       | 739,620       | 704,607       | 125.8%                    | -4.7%        |
| 99 OTHER INTERFUND SERVICES/CHGS | 309,408       | 322,098       | 322,098         | 322,098       | 392,767       | 414,489       | 21.9%                     | 5.5%         |
| 00 OPERATING TRANSFER            |               | 114,000       | 114,000         | 114,000       | 35,000        | -             | -69.3%                    | -100.0%      |
| TOTAL POLICE DEPARTMENT          | \$ 14,069,892 | \$ 14,690,705 | \$ 14,819,204   | \$ 14,819,204 | \$ 15,831,139 | \$ 16,375,576 | 6.8%                      | 3.4%         |

A budget breakdown by department is included on the following pages.

## Fund 001 Police Department Police Administration

#### **Headcount**

| POSITION CLASSIFICATION               | 2014 | 2015 | 2016 |
|---------------------------------------|------|------|------|
| Chief of Police                       | 1    | 1    | 1    |
| Commander                             | 3    | 3    | 3    |
| Lieutenant                            | 3    | 3    | 3    |
| Crime Analyst                         | 1    | 1    | 1    |
| Confidential Administrative Assistant | 1    | 1    | 1    |
| TOTAL - ADMINISTRATION                | 9    | 9    | 9    |

#### Budget Narrative

Supplies include the purchase of general office supplies, form and document printing.

Professional services include costs for annual membership dues, and subscriptions, pre-employment physiological and medical exams, armored car services, and temporary help as needed. Also included are the LEOFF 1 retiree reimbursable medical expenses.

Travel includes mileage and travel reimbursement for local and out of area meetings, training, and conferences.

Miscellaneous expenses include training and meeting expenses.

Intergovernmental services increased to cover the Snohomish County Air Support fees.

Interfund repairs include the cost allocation from Fleet for the vehicles assigned to the command staff.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement.

#### Approved Budget Requests

None

### Item(s) Requested But Not Approved

## Fund 001 Police Department Police Administration

| Description                      | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|----------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| 11 REGULAR PAY                   | \$ 1.088.886   | \$ 1,112,999   | \$ 1,112,999              | \$ 1,112,999      | \$ 1,179,683   | \$ 1,207,907   | 6.0%                                     | 2.4%                                    |
| 12 OVERTIME                      | 15.024         | 2,500          | 2,500                     | 2,500             | 2,500          | 2,500          |  |   |
| 21 SOCIAL SECURITY               | 72,750         | 75,796         | 75,796                    | 75,796            | 80,298         | 82,903         | 5.9%                                     | 3.2%                                    |
| 22 PENSION                       | 61,664         | 67,822         | 67,822                    | 67,822            | 71,447         | 74,911         | 5.3%                                     |   |
| 23 HEALTH INSURANCE              | 247,593        | 234,486        | 234,486                   | 234,486           | 230,084        | 240,512        | -1.9%                                    | 4.5%                                    |
| 24 WORKMAN'S COMPENSATION        | 9,209          | 15,381         | 15,381                    | 15,381            | 20,231         | 24,195         | 31.5%                                    | 19.6%                                   |
| 25 UNEMPLOYMENT COMPENSATION     | 4,399          | 4,675          | 4,675                     | 4,675             | 3,794          | 4,710          | -18.8%                                   | 24.1%                                   |
| 26 UNIFORMS                      | 11,841         | 11,900         | 11,900                    | 11,900            | 11,900         | 11,900         | 0.0%                                     | 0.0%                                    |
| 31 OFFICE & OPERATING SUPPLIES   | 4,274          | 3,000          | 3,000                     | 3,000             | 3,000          | 3,000          | 0.0%                                     | 0.0%                                    |
| 41 PROFESSIONAL SERVICES         | 61,321         | 55,000         | 55,000                    | 55,000            | 55,000         | 55,000         | 0.0%                                     | 0.0%                                    |
| 42 COMMUNICATION                 | 12,473         | 11,202         | 11,202                    | 11,202            | 11,202         | 11,202         | 0.0%                                     | 0.0%                                    |
| 43 TRAVEL                        | -              | 1,000          | 1,000                     | 1,000             | 1,000          | 1,000          | 0.0%                                     | 0.0%                                    |
| 44 ADVERTISING                   | -              | 1,000          | 1,000                     | 1,000             | 1,000          | 1,000          | 0.0%                                     | 0.0%                                    |
| 45 OPERATING RENTALS & LEASES    | 1,431          | 2,000          | 2,000                     | 2,000             | 2,000          | 2,000          | 0.0%                                     | 0.0%                                    |
| 46 INSURANCE                     | 7,996          | 9,027          | 9,027                     | 9,027             | 9,948          | 10,943         | 10.2%                                    | 10.0%                                   |
| 48 REPAIRS & MAINTENANCE         | 283            | 800            | 800                       | 800               | 800            | 800            | 0.0%                                     | 0.0%                                    |
| 49 MISCELLANEOUS                 | 24,490         | 4,000          | 4,000                     | 4,000             | 4,000          | 4,000          | 0.0%                                     | 0.0%                                    |
| 55 INTERGOVERNMENTAL             | 3,655          | 4,800          | 4,800                     | 4,800             | 4,800          | 4,800          | 0.0%                                     | 0.0%                                    |
| 98 INTERFUND REPAIRS & MAINT.    | 8,407          | 5,212          | 5,212                     | 5,212             | 10,698         | 10,192         | 105.3%                                   | -4.7%                                   |
| 99 OTHER INTERFUND SERVICES/CHGS | 43,440         | 39,927         | 39,927                    | 39,927            | 42,132         | 44,368         | 5.5%                                     | 5.3%                                    |
| 00 TRANSFER OUT                  | -              | -              | -                         | -                 | -              |                | 0.0%                                     | 0.0%                                    |
| TOTAL POLICE ADMINISTRATION      | \$ 1,679,136   | \$ 1,662,527   | \$ 1,662,527              | \$ 1,662,527      | \$ 1,745,517   | \$ 1,797,843   | 5.0%                                     | 3.0%                                    |

## Fund 001 Police Department Police Investigation

### Function

Investigation Division is staffed by one Sergeant, six Detectives and an Administrative Assistant. Detectives handle high-profile investigation, felony crime investigations requiring follow-up investigation and narcotics investigations. One of the detectives has been assigned to the Auto Theft Task Force which is funded through an interlocal with Snohomish County. The funding for the task force position runs through June 30, 2015.

### Headcount

| POSITION CLASSIFICATION            | 2014 | 2015 | 2016 |
|------------------------------------|------|------|------|
| Sergeant (Detective)               | 1    | 1    | 1    |
| Detective - Auto Theft Task Force  | 1    | 1    | 1    |
| Detectives (Commissioned Officers) | 5    | 6    | 6    |
| Administrative Secretary           | 1    | 2    | 2    |
| TOTAL - DETECTIVES                 | 8    | 10   | 10   |

#### **Headcount Changes**

The Auto Theft Task Force position was mid-year amending the original 2013 budget.

#### Budget Narrative

Office and operating supplies include general office supplies.

Professional services include dues, fees and subscriptions to various organizations, legal fees, and drug analysis fees.

Communication includes the monthly costs for the land lines, long distance and Nextel service charges

Travel includes mileage and travel reimbursement for local and out of area meetings, training and conferences.

Operating Rental includes copy machine lease payments.

Miscellaneous expenses include costs incurred during criminal investigations.

Interfund repairs and maintenance include the allocation from Fleet for the vehicles assigned to the detectives.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement.

### **Approved Budget Requests**

|   | 2015       | 2016       |          |
|---|------------|------------|----------|
| Description                                   | Amount     | Amount     | On-Going |
| NH – Detective                                | 102,356    | 100,745    | Yes      |
| New – Vehicle for Detective                   | 35,000     | -          | No       |
| NH – Program Specialist                       | 89,959     | 90,848     | Yes      |
| FRED DX (Forensic Recovery of Evidence Device | 12,000     | -          | No       |
| MDC's for Detective Vehicles                  | -          | 30,000     | Yes      |
| Total   | \$ 239,315 | \$ 221,593 |          |

### Item(s) Requested But Not Approved

# Fund 001 Police Department Police Investigation

| Description                      | 2013<br>Actual        | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|----------------------------------|-----------------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| 11 REGULAR PAY                   | \$ 660,258            | \$ 732,491     | \$ 732,491                | \$ 732,491        | \$ 849,617     | \$ 903,999     | 16.0%                                    | 6.4%                                    |
| 12 OVERTIME                      | \$ 000,238<br>119,939 | \$ 732,491     | \$ 732,491                | \$ 732,491        | \$ 86,875      | \$ 903,999     | 8.6%                                     |   |
| 21 SOCIAL SECURITY               | 57,612                | 61,133         | 61,133                    | 61,133            | 70,077         | 74,759         | 14.6%                                    | 6.7%                                    |
|                                  |                       |                |                           |                   |                |                |  |   |
| 22 PENSION                       | 42,765                | 44,729         | 44,729                    | 44,729            | 53,400         | 60,478         | 19.4%                                    | 13.3%                                   |
| 23 HEALTH INSURANCE              | 128,894               | 149,612        | 149,612                   | 149,612           | 193,722        | 206,506        | 29.5%                                    | 6.6%                                    |
| 24 WORKMAN'S COMPENSATION        | 10,639                | 16,155         | 16,155                    | 16,155            | 23,377         | 27,447         | 44.7%                                    | 17.4%                                   |
| 25 UNEMPLOYMENT COMPENSATION     | 3,145                 | 3,476          | 3,476                     | 3,476             | 3,193          | 3,851          | -8.1%                                    | 20.6%                                   |
| 26 UNIFORMS                      | 6,101                 | 12,525         | 12,525                    | 12,525            | 17,025         | 13,375         | 35.9%                                    | -21.4%                                  |
| 31 OFFICE & OPERATING SUPPLIES   | 4,045                 | 5,000          | 5,000                     | 5,000             | 5,000          | 5,000          | 0.0%                                     | 0.0%                                    |
| 35 SMALL TOOLS                   | -                     | -              | -                         | -                 | 17,500         | 30,900         | 100.0%                                   | 76.6%                                   |
| 41 PROFESSIONAL SERVICES         | 27,091                | 6,000          | 6,000                     | 6,000             | 6,000          | 6,000          | 0.0%                                     | 0.0%                                    |
| 42 COMMUNICATION                 | 4,187                 | 7,186          | 7,186                     | 7,186             | 7,186          | 7,186          | 0.0%                                     | 0.0%                                    |
| 43 TRAVEL                        | -                     | 1,000          | 1,000                     | 1,000             | 1,000          | 1,000          | 0.0%                                     | 0.0%                                    |
| 45 OPERATING RENTALS & LEASES    | 4,349                 | 3,500          | 3,500                     | 3,500             | 3,500          | 3,500          | 0.0%                                     | 0.0%                                    |
| 46 INSURANCE                     | 5,712                 | 6,448          | 6,448                     | 6,448             | 7,106          | 7,817          | 10.2%                                    | 10.0%                                   |
| 48 REPAIRS & MAINTENANCE         | 166                   | 1,000          | 1,000                     | 1,000             | 1,000          | 1,000          | 0.0%                                     | 0.0%                                    |
| 49 MISCELLANEOUS                 | 2,991                 | 500            | 500                       | 500               | 3,900          | 3,900          | 680.0%                                   | 0.0%                                    |
| 98 INTERFUND REPAIRS & MAINT.    | 27,609                | 16,266         | 16,266                    | 16,266            | 44,625         | 42,512         | 174.3%                                   | -4.7%                                   |
| 99 OTHER INTERFUND SERVICES/CHGS | 31,896                | 28,191         | 28,191                    | 28,191            | 34,534         | 36,254         | 22.5%                                    | 5.0%                                    |
| TOTAL POLICE INVESTIGATION       | \$ 1,137,399          | \$ 1,175,212   | \$ 1,175,212              | \$ 1,175,212      | \$ 1,428,637   | \$ 1,522,359   | 21.6%                                    | 6.6%                                    |

### Fund 001 Police Department Police Patrol

### **Function**

The Operations Division provides police services 24 hours a day, seven days a week. Patrol is staffed by six sergeants and 29 officers, which are divided into six squads. The Patrol Division responds to crimes in progress, calls for service and proactive law enforcement.

#### Headcount

| POSITION CLASSIFICATION | 2014 | 2015 | 2016 |
|-------------------------|------|------|------|
| Sergeant                | 6    | 6    | 6    |
| Patrol Officers         | 29   | 29   | 29   |
| TOTAL - PATROL          | 35   | 35   | 35   |

#### <u>Changes</u>

One additional Patrol officer was added during the 2014 budget process.

#### Budget Narrative

Supplies include the purchase of general office supplies, fuel for the patrol vehicles and small dollar equipment purchases.

Professional services include towing fees and membership fees to the National Polygraph Association.

Communication includes the land lines, long distance and Nextel service charges.

Travel includes reimbursement for mileage and travel expenses for local and out of area meetings, training and conferences.

Operating rental includes copy machine.

Repairs and maintenance includes costs for washing the patrol cars and costs for calibrating the radar equipment.

Interfund repairs and maintenance include the allocation from Fleet for the vehicles assigned to patrol.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement.

#### Approved Budget Requests

| Description                         | 2015<br>Amount | 2016<br>Amount | On-Going |
|-------------------------------------|----------------|----------------|----------|
| Portable Radio Replacement          | 5,600          | 5,600          | No       |
| iRecord Pro 2 Interview Room System | -              | 28,450         | No       |
| Total                               | \$ 5,600       | \$ 34,050      |          |

#### Item(s) Requested But Not Approved

## Fund 001 Police Department Police Patrol

|                                  | 2013         | 2014         | 2014<br>Amended | 2014         | 2015         | 2016         | % Change<br>2014 Amended/ | % Change<br>2015 Budget/ |
|----------------------------------|--------------|--------------|-----------------|--------------|--------------|--------------|---------------------------|--------------------------|
| Description                      | Actual       | Budget       | Budget          | Estimated    | Budget       | Budget       | 2015 Budget               | 2016 Budget              |
| 11 REGULAR PAY                   | \$ 2,775,712 | \$ 3,084,105 | \$ 3,084,105    | \$ 3,084,105 | \$ 3,190,837 | \$ 3,269,324 | 3.5%                      | 2.5%                     |
| 12 OVERTIME                      | 559,469      | 131,550      | 131,550         | 131,550      | 131,550      | 178,800      | 0.0%                      | 35.9%                    |
| 21 SOCIAL SECURITY               | 247,861      | 250,879      | 250,879         | 250,879      | 247,737      | 257,364      | -1.3%                     | 3.9%                     |
| 22 PENSION                       | 173,425      | 175,421      | 175,421         | 175,421      | 177,264      | 185,826      | 1.1%                      | 4.8%                     |
| 23 HEALTH INSURANCE              | 577,565      | 692,203      | 692,203         | 692,203      | 698,790      | 748,888      | 1.0%                      | 7.2%                     |
| 24 WORKMAN'S COMPENSATION        | 52,339       | 79,149       | 79,149          | 79,149       | 101,356      | 121,027      | 28.1%                     | 19.4%                    |
| 25 UNEMPLOYMENT COMPENSATION     | 13,307       | 14,582       | 14,582          | 14,582       | 11,186       | 13,733       | -23.3%                    | 22.8%                    |
| 26 UNIFORMS                      | 65,880       | 60,650       | 60,650          | 60,650       | 60,650       | 60,650       | 0.0%                      | 0.0%                     |
| 31 OFFICE & OPERATING SUPPLIES   | 35,425       | 29,100       | 29,100          | 29,100       | 29,100       | 29,100       | 0.0%                      | 0.0%                     |
| 32 FUEL                          | 179,446      | 184,000      | 184,000         | 184,000      | 189,247      | 189,520      | 2.9%                      | 0.1%                     |
| 35 SMALL TOOLS                   | 24,047       | 9,200        | 9,200           | 9,200        | 5,600        | 34,050       | -39.1%                    | 508.0%                   |
| 41 PROFESSIONAL SERVICES         | 15,294       | 12,000       | 12,000          | 12,000       | 12,000       | 12,000       | 0.0%                      | 0.0%                     |
| 42 COMMUNICATION                 | 39,507       | 23,260       | 23,260          | 23,260       | 32,270       | 32,270       | 38.7%                     | 0.0%                     |
| 43 TRAVEL                        | -            | 10,000       | 10,000          | 10,000       | 10,000       | 10,000       | 0.0%                      | 0.0%                     |
| 45 OPERATING RENTALS & LEASES    | 1,678        | 3,500        | 3,500           | 3,500        | 3,500        | 3,500        | 0.0%                      | 0.0%                     |
| 46 INSURANCE                     | 47,406       | 55,664       | 55,664          | 55,664       | 58,980       | 64,878       | 6.0%                      | 10.0%                    |
| 48 REPAIRS & MAINTENANCE         | 9,238        | 17,000       | 17,000          | 17,000       | 17,000       | 17,000       | 0.0%                      | 0.0%                     |
| 49 MISCELLANEOUS                 | 9,795        | 10,500       | 10,500          | 10,500       | 10,500       | 10,500       | 0.0%                      | 0.0%                     |
| 51 INTERGOVERNMENTAL             | 1,160        | -            | -               | -            | -            | -            | 0.0%                      | 0.0%                     |
| 98 INTERFUND REPAIRS & MAINT.    | 276,679      | 284,676      | 284,676         | 284,676      | 651,793      | 620,938      | 129.0%                    | -4.7%                    |
| 99 OTHER INTERFUND SERVICES/CHGS | 190,044      | 211,995      | 211,995         | 211,995      | 261,428      | 276,451      | 23.3%                     | 5.7%                     |
| TOTAL POLICE PATROL              | \$ 5,295,277 | \$ 5,339,434 | \$ 5,339,434    | \$ 5,339,434 | \$ 5,900,788 | \$ 6,135,819 | 10.5%                     | 4.0%                     |

| Description                  |    | 2013<br>Actual |    |        |    | 2014<br>Budget | 2014<br>Amended<br>Budget |        |    | 2014<br>Estimated |    | 2015<br>Budget | 2016<br>Budget |      | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |  |
|------------------------------|----|----------------|----|--------|----|----------------|---------------------------|--------|----|-------------------|----|----------------|----------------|------|--|---|--|
| 12 OVERTIME                  | ¢  | 14.496         | \$ | 30.000 | ¢  | 30.000         | ¢                         | 30.000 | ¢  | 30.000            | ¢  | 30.000         | 0.0%           | 0.0% |  |   |  |
| 21 SOCIAL SECURITY           | φ  | 1,081          | φ  | 2,295  | φ  | 2.295          | φ                         | 2,295  | φ  | 2.295             | φ  | 2,295          | 0.0%           | 0.0% |  |   |  |
| 22 PENSION                   |    | 758            |    | 1,587  |    | 1,587          |                           | 1,587  |    | 1,587             |    | 1,587          | 0.0%           | 0.0% |  |   |  |
| 23 HEALTH INSURANCE          |    | 1,962          |    | -      |    | -              |                           | -      |    | -                 |    | -              | 0.0%           | 0.0% |  |   |  |
| 24 WORKMAN'S COMPENSATION    |    | 247            |    | 404    |    | 404            |                           | 404    |    | 404               |    | 404            | 0.0%           | 0.0% |  |   |  |
| 25 UNEMPLOYMENT COMPENSATION |    | 58             |    | 150    |    | 150            |                           | 150    |    | 150               |    | 150            | 0.0%           | 0.0% |  |   |  |
| TOTAL SWAT TEAM              | \$ | 18,602         | \$ | 34,436 | \$ | 34,436         | \$                        | 34,436 | \$ | 34,436            | \$ | 34,436         | 0.0%           | 0.0% |  |   |  |

## Fund 001 Police Department K9 Program

### **Function**

The Patrol Division is supported with three K-9 teams of dogs and handlers. Two tracking canines are utilized for the purpose of apprehending criminals and/or locating evidence associated with crimes that have occurred. One narcotics canine is utilized for the interdiction and discovery of narcotics and drug related instruments. All three K-9 teams engage the public through education demonstrations, including public appearances at local schools. All told the teams have apprehended many criminals and been responsible for solving crimes and removing drugs and guns from the streets of Marysville.

#### Headcount

| POSITION CLASSIFICATION | 2014 | 2015 | 2016 |
|-------------------------|------|------|------|
| Patrol Officer          | 3    | 3    | 3    |
| TOTAL - K9              | 3    | 3    | 3    |

### **Budget Narrative**

Supplies include the purchase of general office supplies, fuel for the patrol vehicles and small dollar equipment purchases.

#### **Approved Budget Requests**

None

#### Item(s) Requested But Not Approved

# Fund 001 Police Department *K9 Program*

| Description                    | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| 11 REGULAR PAY                 | \$<br>267,347  | \$<br>274,883  | \$<br>274,883             | \$<br>274,883     | \$<br>284,439  | \$<br>290,871  | 3.5%                                     | 2.3%                                    |
| 12 OVERTIME                    | 69,770         | 34,150         | 34,150                    | 34,150            | 34,150         | 34,150         | 0.0%                                     | 0.0%                                    |
| 21 SOCIAL SECURITY             | 25,405         | 22,924         | 22,924                    | 22,924            | 23,636         | 24,100         | 3.1%                                     | 2.0%                                    |
| 22 PENSION                     | 17,637         | 16,107         | 16,107                    | 16,107            | 16,663         | 16,998         | 3.5%                                     | 2.0%                                    |
| 23 HEALTH INSURANCE            | 66,885         | 67,403         | 67,403                    | 67,403            | 70,612         | 75,738         | 4.8%                                     | 7.3%                                    |
| 24 WORKMAN'S COMPENSATION      | 5,076          | 6,534          | 6,534                     | 6,534             | 8,865          | 10,551         | 35.7%                                    | 19.0%                                   |
| 25 UNEMPLOYMENT COMPENSATION   | 1,344          | 1,155          | 1,155                     | 1,155             | 1,110          | 1,335          | -3.9%                                    | 20.3%                                   |
| 26 UNIFORMS                    | 2,550          | 3,700          | 3,700                     | 3,700             | 3,700          | 3,700          | 0.0%                                     | 0.0%                                    |
| 31 OFFICE & OPERATING SUPPLIES | 1,690          | 500            | 500                       | 500               | 500            | 500            | 0.0%                                     | 0.0%                                    |
| TOTAL K9 PROGRAM               | \$<br>457,704  | \$<br>427,356  | \$<br>427,356             | \$<br>427,356     | \$<br>443,675  | \$<br>457,943  | 3.8%                                     | 3.2%                                    |

## Fund 001 Police Department Drug Task Force

### **Function**

The Drug Task Force budget is set up to track the salary and other expenses associated with the detective assigned to the Drug Task Force. Currently, no one is assigned to the Drug Task Force.

#### **Budget Narrative**

Intergovernmental professional services include the annual contribution to the Snohomish Regional Drug Task Force.

#### **Approved Budget Requests**

None

Item(s) Requested But Not Approved

# Fund 001 Police Department Drug Enforcement

|                        | 2013      | 2014     | 2014<br>Amended | 2014      | 2015      |           | % Change<br>2014 Amended/ |             |
|------------------------|-----------|----------|-----------------|-----------|-----------|-----------|---------------------------|-------------|
| Description            | Actual    | Budget   | Budget          | Estimated | Budget    | Budget    | 2015 Budget               | 2016 Budget |
|                        |           |          |                 |           |           |           |                           |             |
| 51 INTERGOVERNMENTAL   | 15,602    | 9,400    | 9,400           | 9,400     | 16,552    | \$ 16,552 | 76.1%                     | 0.0%        |
| TOTAL DRUG ENFORCEMENT | \$ 15,602 | \$ 9,400 | \$ 9,400        | \$ 9,400  | \$ 16,552 | \$ 16,552 | 76.1%                     | 0.0%        |
|                        |           |          |                 |           |           |           |                           |             |

## Fund 001 Police Department Youth Services

### **Function**

The Marysville Police Department assigns full-time officers to Marysville Junior High School. SRO's serve as liaisons between the Police Department, the School District and the Citizens of Marysville, Washington. The SRO's first duty is that of a sworn police officer, investigating crimes and activities associated with criminal behavior. SRO's are not "campus police," but rather "police on campus" who promote a positive image through interaction with students, parents, teachers and administrators. The intent of the SRO program is to establish a positive problem-solving partnership by working very closely with school officials, students and citizens.

The primary responsibility of the SRO is to deal with all law enforcement problems that arise within the school or the school's jurisdiction. The SRO investigates crimes and makes arrests when appropriate.

The primary consideration for the SRO is to promote a safe environment in the school, and surrounding neighborhoods. The SRO also functions as a guest speaker as well as a teacher in the classroom, covering such issues as drug abuse, laws, and other related topics.

The SRO program is currently only in Marysville Jr. High. It's the hope of the Marysville Police Department and Marysville School District that we will be able to expand this program into Cedarcrest Jr. High as well.

#### **Headcount**

| POSITION CLASSIFICATION                 | 2014 | 2015 | 2016 |
|---|------|------|------|
| Patrol Officer - Youth Services Officer | 2    | 2    | 2    |
| TOTAL - YOUTH SERVICES                  | 2    | 2    | 2    |

#### **Budget Narrative**

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement.

#### Approved Budget Requests

None

#### Item(s) Requested But Not Approved

## Fund 001 Police Department *Youth Services*

|                                  |            |            | 2014       |            |            |            | % Change      | % Change    |
|----------------------------------|------------|------------|------------|------------|------------|------------|---------------|-------------|
| <b>B</b> e surfaction            | 2013       | 2014       | Amended    | 2014       | 2015       | 2016       | 2014 Amended/ |             |
| Description                      | Actual     | Budget     | Budget     | Estimated  | Budget     | Budget     | 2015 Budget   | 2016 Budget |
| 11 REGULAR PAY                   | \$ 178,963 | \$ 182,749 | \$ 182,749 | \$ 182,749 | \$ 188,044 | \$ 192,309 | 2.9%          | 2.3%        |
| 12 OVERTIME                      | 37,959     | 24,000     | 24,000     | 24,000     | 24,000     | 24,000     | 0.0%          | 0.0%        |
| 21 SOCIAL SECURITY               | 16,359     | 15,425     | 15,425     | 15,425     | 15,820     | 16,177     | 2.6%          | 2.3%        |
| 22 PENSION                       | 11,233     | 10,776     | 10,776     | 10,776     | 11,089     | 11,313     | 2.9%          | 2.0%        |
| 23 HEALTH INSURANCE              | 39,052     | 40,628     | 40,628     | 40,628     | 42,830     | 45,926     | 5.4%          | 7.2%        |
| 24 WORKMAN'S COMPENSATION        | 3,306      | 4,554      | 4,554      | 4,554      | 5,926      | 7,050      | 30.1%         | 19.0%       |
| 25 UNEMPLOYMENT COMPENSATION     | 866        | 888        | 888        | 888        | 741        | 889        | -16.6%        | 20.0%       |
| 26 UNIFORMS                      | 1,772      | 6,600      | 6,600      | 6,600      | 6,600      | 6,600      | 0.0%          | 0.0%        |
| 31 OFFICE & OPERATING SUPPLIES   | -          | 800        | 800        | 800        | 800        | 800        | 0.0%          | 0.0%        |
| 35 SMALL TOOLS                   | -          | 600        | 600        | 600        | 600        | 600        | 0.0%          | 0.0%        |
| 42 COMMUNICATION                 | 841        | 1,608      | 1,608      | 1,608      | 1,608      | 1,608      | 0.0%          | 0.0%        |
| 43 TRAVEL                        | 280        | 900        | 900        | 900        | 900        | 900        | 0.0%          | 0.0%        |
| 46 INSURANCE                     | 2,285      | 2,579      | 2,579      | 2,579      | 2,842      | 3,127      | 10.2%         | 10.0%       |
| 99 OTHER INTERFUND SERVICES/CHGS | 3,516      | 1,791      | 1,791      | 1,791      | 5,610      | 5,906      | 213.2%        | 5.3%        |
| TOTAL YOUTH SERVICES             | \$ 296,432 | \$ 293,898 | \$ 293,898 | \$ 293,898 | \$ 307,410 | \$ 317,205 | 4.6%          | 3.2%        |

## Fund 001 Police Department *Crime Prevention*

### **Function**

The function of this budget is to track the expenses associated with Criminal Justice and Domestic Violence programs. Fines are assessed and received through the Marysville Municipal Court. Fines collected have to be used exclusively for "criminal justice purposes" and cannot be used for general operations of the Police department. Criminal justice purposes include activities that substantially assist the criminal justice system, which may include circumstances where ancillary benefit to the civil justice system occurs, and which includes domestic violence services such as those provided by domestic violence programs, community advocates, and legal advocates.

#### **Budget Narrative**

Expenditures in this area include but are not limited to, fees for Legal Advocacy Services, supplies in support of the Marysville Volunteer's Program (MVP) and payments to the County in support of the Battered Women's Shelter.

#### **Approved Budget Requests**

None

#### Item(s) Requested But Not Approved

## Fund 001 Police Department *Crime Prevention*

| Description                    |    | 2013<br>Actual |    | 2014<br>Budget |    | 2014<br>Amended<br>Budget |    | 2014<br>Estimated |    | 2015<br>Budget |    | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------------|----|----------------|----|----------------|----|---------------------------|----|-------------------|----|----------------|----|----------------|--|---|
| 26 UNIFORMS                    | \$ |                | \$ | 400            | \$ | 400                       | \$ | 400               | \$ | § 400          | \$ | 400            | 0.0%                                     | 0.0%                                    |
| 31 OFFICE & OPERATING SUPPLIES | Ť  | 2,856          | Ŷ  | 15,000         | Ť  | 15,000                    | Ť  | 15,000            | Ť  | 15,000         | Ψ  | 15,000         | 0.0%                                     | 0.0%                                    |
| 41 PROFESSIONAL SERVICES       |    | 5,396          |    | 6,300          |    | 6,300                     |    | 6,300             |    | 6,300          |    | 6,300          | 0.0%                                     | 0.0%                                    |
| 42 COMMUNICATION               |    | 471            |    | 1,008          |    | 1,008                     |    | 1,008             |    | 1,008          |    | 1,008          | 0.0%                                     | 0.0%                                    |
| 48 REPAIRS/MAINTENANCE         |    | 27             |    | 600            |    | 600                       |    | 600               |    | 600            |    | 600            | 0.0%                                     | 0.0%                                    |
| TOTAL CRIME PREVENTION         | \$ | 8,750          | \$ | 23,308         | \$ | 23,308                    | \$ | 23,308            | \$ | \$ 23,308      | \$ | 23,308         | 0.0%                                     | 0.0%                                    |

## Fund 001 Police Department Police Training-Firearms

### **Function**

The function of the Police Training-Firearms budget is to track all of the expenses associated with firearm training.

#### <u>Headcount</u>

| POSITION CLASSIFICATION | 2014 | 2015 | 2016 |
|-------------------------|------|------|------|
| Training Officer        | 1    | 1    | 1    |
| TOTAL - TRAINING UNIT   | 1    | 1    | 1    |

#### **Budget Narrative**

Operating supplies includes the cost of ammunition for firearm training.

Operating rentals include rental of the firing range.

### Approved Budget Requests

None

#### Item(s) Requested But Not Approved

# Fund 001 Police Department Police Training-Firearms

| Description                    |    | 2013<br>Actual |    | 2014<br>Budget | ,  | 2014<br>Amended<br>Budget |    | 2014<br>Estimated |    | 2015<br>Budget |    | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------------|----|----------------|----|----------------|----|---------------------------|----|-------------------|----|----------------|----|----------------|--|---|
| 11 REGULAR PAY                 | \$ | 95,549         | \$ | 97,460         | \$ | 97,460                    | \$ | 97,460            | \$ | 101,893        | \$ | 104,211        | 4.5%                                     | 2.3%                                    |
| 12 OVERTIME                    | Ŧ  | 1.344          | Ť  | 5,000          | Ŧ  | 5,000                     | Ť  | 5,000             | Ŧ  | 5,000          | Ŧ  | 5,000          | 0.0%                                     | 0.09                                    |
| 21 SOCIAL SECURITY             |    | 7,365          |    | 7,727          |    | 7,727                     |    | 7,727             |    | 8,064          |    | 8,243          | 4.4%                                     | 2.2%                                    |
| 22 PENSION                     |    | 5,069          |    | 5,340          |    | 5,340                     |    | 5,340             |    | 5,590          |    | 5,712          | 4.7%                                     | 2.2%                                    |
| 23 HEALTH INSURANCE            |    | 9,198          |    | 9,205          |    | 9,205                     |    | 9,205             |    | 9,698          |    | 10,373         | 5.4%                                     | 7.0%                                    |
| 24 WORKMAN'S COMPENSATION      |    | 1,423          |    | 2,186          |    | 2,186                     |    | 2,186             |    | 2,872          |    | 3,434          | 31.4%                                    | 19.6                                    |
| 25 UNEMPLOYMENT COMPENSATION   |    | 387            |    | 434            |    | 434                       |    | 434               |    | 361            |    | 442            | -16.8%                                   | 22.49                                   |
| 26 UNIFORMS                    |    | 1,765          |    | 2,850          |    | 2,850                     |    | 2,850             |    | 2,850          |    | 2,850          | 0.0%                                     | 0.0                                     |
| 31 OFFICE & OPERATING SUPPLIES |    | 41,321         |    | 20,000         |    | 20,000                    |    | 20,000            |    | 45,000         |    | 45,000         | 125.0%                                   | 0.0                                     |
| 35 SMALL TOOLS                 |    | 12,148         |    | -              |    | -                         |    | -                 |    | -              |    | -              | 0.0%                                     | 0.0                                     |
| 43 TRAVEL                      |    | 3,771          |    | 700            |    | 700                       |    | 700               |    | 700            |    | 700            | 0.0%                                     | 0.0                                     |
| 45 RENTAL/LEASE                |    | 6,533          |    | 9,000          |    | 9,000                     |    | 9,000             |    | 9,000          |    | 9,000          | 0.0%                                     | 0.04                                    |
| 49 MISCELLANEOUS (Training)    |    | 23,061         |    | 65,000         |    | 65,000                    |    | 65,000            |    | 90,000         |    | 90,000         | 38.5%                                    | 0.04                                    |
| TOTAL POLICE TRAINING-FIREARMS | \$ | 208,934        | \$ | 224,902        | \$ | 224,902                   | \$ | 224,902           | \$ | 281,028        | \$ | 284,965        | 25.0%                                    | 1.4                                     |

## Fund 001 Police Department Detention & Correction

### **Function**

Detention & Corrections Division is staffed by two Sergeants and thirteen Custody Officers. Marysville Jail is a 57 bed, 90-day facility that houses misdemeanor arrestees and prisoners. Marysville contracts jail services to the Cities of Arlington and Lake Stevens. Additionally, Marysville contracts Jail Services with the United States Border Patrol, Immigration and Naturalization Service and other Federal Agencies.

#### Headcount

| POSITION CLASSIFICATION | 2014 | 2015 | 2016 |
|-------------------------|------|------|------|
| Custody Sergeant        | 2    | 2    | 2    |
| Custody Officers        | 13   | 13   | 13   |
| TOTAL - CUSTODY         | 15   | 15   | 15   |

#### **Budget Narrative**

Office and operating supplies include general office supplies and prisoner food.

Professional services include prisoner medical and dental care costs.

Operating rental includes costs associated with DSSI software maintenance and the annual lease payments for the jail copy machine.

Intergovernmental services include payments made to the county for prisoner housing.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement.

#### Approved Budget Requests

None

#### Item(s) Requested But Not Approved

# Fund 001 Police Department Detention & Correction

| Description                      | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|----------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| •                                |                |                |                           |                   |                |                |  |   |
| 11 REGULAR PAY                   | \$ 966,875     | \$ 1,002,626   | \$ 1,002,626              | \$ 1,002,626      | \$ 1,044,205   | \$ 1,067,809   | 4.1%                                     | 2.3%                                    |
| 12 OVERTIME                      | 134,432        | 120,000        | 120,000                   | 120,000           | 120,000        | 120,000        | 0.0%                                     | 0.0%                                    |
| 21 SOCIAL SECURITY               | 83,272         | 84,087         | 84,087                    | 84,087            | 87,181         | 88,990         | 3.7%                                     | 2.1%                                    |
| 22 PENSION                       | 101,991        | 108,126        | 108,126                   | 108,126           | 122,130        | 130,293        | 13.0%                                    | 6.7%                                    |
| 23 HEALTH INSURANCE              | 256,819        | 259,857        | 259,857                   | 259,857           | 277,003        | 297,145        | 6.6%                                     | 7.3%                                    |
| 24 WORKMAN'S COMPENSATION        | 23,222         | 33,430         | 33,430                    | 33,430            | 43,720         | 52,150         | 30.8%                                    | 19.3%                                   |
| 25 UNEMPLOYMENT COMPENSATION     | 4,399          | 4,812          | 4,812                     | 4,812             | 4,047          | 4,870          | -15.9%                                   | 20.3%                                   |
| 26 UNIFORMS                      | 14,496         | 15,900         | 15,900                    | 15,900            | 15,900         | 15,900         | 0.0%                                     | 0.0%                                    |
| 31 OFFICE & OPERATING SUPPLIES   | 105,748        | 100,000        | 100,000                   | 100,000           | 100,000        | 100,000        | 0.0%                                     | 0.0%                                    |
| 35 SMALL TOOLS                   | 1,160          | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| 41 PROFESSIONAL SERVICES         | 39,784         | 120,000        | 120,000                   | 120,000           | 120,000        | 120,000        | 0.0%                                     | 0.0%                                    |
| 42 COMMUNICATION                 | 4,737          | 5,770          | 5,770                     | 5,770             | 5,770          | 5,770          | 0.0%                                     | 0.0%                                    |
| 45 RENTAL/LEASE                  | 4,923          | 10,500         | 10,500                    | 10,500            | 10,500         | 10,500         | 0.0%                                     | 0.0%                                    |
| 46 INSURANCE                     | 6,854          | 7,737          | 7,737                     | 7,737             | 8,527          | 9,380          | 10.2%                                    | 10.0%                                   |
| 48 REPAIRS/MAINTENANCE           | 1,675          | 3,600          | 3,600                     | 3,600             | 3,600          | 3,600          | 0.0%                                     | 0.0%                                    |
| 49 MISCELLANEOUS                 | 314            | 300            | 300                       | 300               | 300            | 300            | 0.0%                                     | 0.0%                                    |
| 55 INTERGOVERNMENTAL             | 519,884        | 665,000        | 665,000                   | 665,000           | 665,000        | 665,000        | 0.0%                                     | 0.0%                                    |
| 98 INTERFUND REPAIRS             | 10,467         | 16,368         | 16,368                    | 16,368            | 21,988         | 20,947         | 34.3%                                    | -4.7%                                   |
| 99 OTHER INTERFUND SERVICES/CHGS | 18,804         | 18,903         | 18,903                    | 18,903            | 22,770         | 23,899         | 20.5%                                    | 5.0%                                    |
| TOTAL DETENTION & CORRECTIONS    | \$ 2,299,856   | \$ 2,577,016   | \$ 2,577,016              | \$ 2,577,016      | \$ 2,672,641   | \$ 2,736,553   | 3.7%                                     | 2.4%                                    |

## Fund 001 Police Department *Communications*

### **Function**

Communications is contracted to SnoPac. SnoPac provides radio and mobile computer terminal access for police operations. SnoPac is an enhanced E-911 center. It utilizes a Computer Assisted Dispatching System and Records Management System. Marysville contracts for an exclusive police terminal, which is not shared with other agencies. Through SnoPac, Marysville has the ability to communicate with other Snohomish County, local and regional law enforcement agencies.

#### Budget Narrative

Intergovernmental services are the fees paid to SnoPac for dispatching services. The increase in this budget is due to the annexation.

### Approved Budget Requests

None

Item(s) Requested But Not Approved

## Fund 001 Police Department *Communications*

| Description          | 2013<br>Actual  | 2014<br>Budget  | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget  | 2016<br>Budget  | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|----------------------|-----------------|-----------------|---------------------------|-------------------|-----------------|-----------------|--|---|
| 42 COMMUNICATION     | \$<br>4,550     | \$<br>7,500     | \$<br>7,500               | \$<br>7,500       | \$<br>7,500     | \$<br>7,500     | 0.0%                                     | 0.0%                                    |
| 55 INTERGOVERNMENTAL | 1,071,880       | 1,024,964       | 1,153,463                 | 1,153,463         | 1,072,567       | 1,121,122       | -7.0%                                    | 4.5%                                    |
| TOTAL COMMUNICATIONS | \$<br>1,076,430 | \$<br>1,032,464 | \$<br>1,160,963           | \$<br>1,160,963   | \$<br>1,080,067 | \$<br>1,128,622 | -7.0%                                    | 4.5%                                    |
|                      |                 |                 |                           |                   |                 |                 |  |   |

## Fund 001 Police Department Office Operations

### **Function**

Office Operations encompasses our records management, data collection, report processing and reporting the crime information to the State and Federal government. It enters and confirms Marysville Court warrants, protection orders and stolen/recovered vehicle and property. Office Operations manages property and evidence storage, retention and destruction. Office Operations monitors the exterior of the facility and monitors the door and elevator controls for the building and jail.

#### Headcount

| POSITION CLASSIFICATION      | 2014 | 2015 | 2016 |
|------------------------------|------|------|------|
| Program Specialist           | 7.5  | 7.5  | 7.5  |
| Property/Evidence Specialist | 1    | 1    | 1    |
| TOTAL - RECORDS              | 8.5  | 8.5  | 8.5  |

#### Budget Narrative

Office and operating supplies includes general office supplies, form printing and copy machine rental.

Travel covers the reimbursement for mileage and travel costs to local and out of area meetings, training and conferences.

Intergovernmental services include RMS assessment fees paid to the county.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement.

#### Approved Budget Requests

None

#### Item(s) Requested But Not Approved

# Fund 001 Police Department *Office Operations*

| Description                      | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget<br>2016 Budget |
|----------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|--|
| 11 REGULAR PAY                   | \$ 526,338     | \$ 506,564     | \$ 506,564                | \$ 506,564        | \$ 532,200     | \$ 543,335     | 5.1%                                     | 2.19                                   |
| 12 OVERTIME                      | 64,356         | 50,000         | 50,000                    | 50,000            | 50,000         | 50,000         | 0.0%                                     | 0.09                                   |
| 21 SOCIAL SECURITY               | 44,033         | 41,390         | 41,390                    | 41,390            | 43,282         | 44,086         | 4.6%                                     | 1.9                                    |
| 22 PENSION                       | 48,197         | 49,185         | 49,185                    | 49,185            | 58,575         | 65,832         | 19.1%                                    | 12.49                                  |
| 23 HEALTH INSURANCE              | 98,882         | 104,739        | 104,739                   | 104,739           | 106,814        | 113,826        | 2.0%                                     | 6.69                                   |
| 24 WORKMAN'S COMPENSATION        | 2,403          | 2,941          | 2,941                     | 2,941             | 3,367          | 3,502          | 14.5%                                    | 4.0                                    |
| 25 UNEMPLOYMENT COMPENSATION     | 2,339          | 2,378          | 2,378                     | 2,378             | 2,006          | 2,425          | -15.6%                                   | 20.9                                   |
| 26 UNIFORMS                      | 1,708          | 1,855          | 1,855                     | 1,855             | 1,855          | 1,855          | 0.0%                                     | 0.0                                    |
| 31 OFFICE & OPERATING SUPPLIES   | 4,740          | 6,500          | 6,500                     | 6,500             | 6,500          | 6,500          | 0.0%                                     | 0.0                                    |
| 41 PROFESSIONAL SERVICES         | 577            | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0                                    |
| 42 COMMUNICATION                 | 4,200          | 5,416          | 5,416                     | 5,416             | 5,416          | 5,416          | 0.0%                                     | 0.0                                    |
| 43 TRAVEL                        | -              | 260            | 260                       | 260               | 260            | 260            | 0.0%                                     | 0.0                                    |
| 45 OPERATING RENTAL              | 18,678         | 18,900         | 18,900                    | 18,900            | 18,900         | 18,900         | 0.0%                                     | 0.0                                    |
| 46 INSURANCE                     | 14,850         | 16,764         | 16,764                    | 16,764            | 18,476         | 20,323         | 10.2%                                    | 10.0                                   |
| 48 REPAIRS/MAINTENANCE           | 673            | 1,000          | 1,000                     | 1,000             | 1,000          | 1,000          | 0.0%                                     | 0.0                                    |
| 49 MISCELLANEOUS                 | -              | 200            | 200                       | 200               | 200            | 200            | 0.0%                                     | 0.0                                    |
| 55 INTERGOVERNMENTAL             | 5,182          | 20,000         | 20,000                    | 20,000            | 20,000         | 20,000         | 0.0%                                     | 0.09                                   |
| 99 OTHER INTERFUND SERVICES/CHGS | 21,708         | 21,291         | 21,291                    | 21,291            | 26,293         | 27,611         | 23.5%                                    | 5.0%                                   |
| TOTAL OFFICE OPERATIONS          | \$ 858,864     | \$ 849,383     | \$ 849,383                | \$ 849,383        | \$ 895,144     | \$ 925,071     | 5.4%                                     | 3.3                                    |

## Fund 001 Police Department Animal Control

### **Function**

The Community Service Officer is a non-commissioned officer whose primary duties include animal control, parking infractions, and a support officer to police staff.

#### <u>Headcount</u>

| POSITION CLASSIFICATION         | 2014 | 2015 | 2016 |
|---------------------------------|------|------|------|
| Community Service Officer (CSO) | 1    | 1    | 1    |
| TOTAL - ANIMAL CONTROL          | 1    | 1    | 1    |

### **Budget Narrative**

Intergovernmental services cover the animal shelter fees charged by the county.

### Approved Budget Requests

None

#### Item(s) Requested But Not Approved

## Fund 001 Police Department Animal Control

|                                | 2013       | 2014       | 2014<br>Amended | 2014       | 2015       | 2016       | % Change<br>2014 Amended/ | % Change<br>2015 Budget/ |
|--------------------------------|------------|------------|-----------------|------------|------------|------------|---------------------------|--------------------------|
| Description                    | Actual     | Budget     | Budget          | Estimated  | Budget     | Budget     | 2015 Budget               | 2015 Budget              |
|                                |            |            |                 |            |            |            |                           |                          |
| 11 REGULAR PAY                 | \$ 64,910  | \$ 66,208  | \$ 66,208       | \$ 66,208  | \$ 67,530  | \$ 69,529  | 2.0%                      | 3.0%                     |
| 12 OVERTIME                    | 2,130      | 4,500      | 4,500           | 4,500      | 4,500      | 4,500      | 0.0%                      | 0.0%                     |
| 21 SOCIAL SECURITY             | 5,115      | 5,350      | 5,350           | 5,350      | 5,451      | 5,604      | 1.9%                      | 2.8%                     |
| 22 PENSION                     | 5,499      | 6,323      | 6,323           | 6,323      | 7,260      | 8,247      | 14.8%                     | 13.6%                    |
| 23 HEALTH INSURANCE            | 8,701      | 8,702      | 8,702           | 8,702      | 9,172      | 9,835      | 5.4%                      | 7.2%                     |
| 24 WORKMAN'S COMPENSATION      | 1,323      | 2,182      | 2,182           | 2,182      | 2,868      | 3,430      | 31.4%                     | 19.6%                    |
| 25 UNEMPLOYMENT COMPENSATION   | 268        | 301        | 301             | 301        | 245        | 301        | -18.6%                    | 22.9%                    |
| 26 UNIFORMS                    | 600        | 850        | 850             | 850        | 850        | 850        | 0.0%                      | 0.0%                     |
| 31 OFFICE & OPERATING SUPPLIES | 10         | 250        | 250             | 250        | 250        | 250        | 0.0%                      | 0.0%                     |
| 41 PROFESSIONAL SERVICES       | 7,060      | 1,500      | 1,500           | 1,500      | 1,500      | 1,500      | 0.0%                      | 0.0%                     |
| 42 COMMUNICATION               | 407        | 679        | 679             | 679        | 679        | 679        | 0.0%                      | 0.0%                     |
| 46 INSURANCE                   | 2,285      | 2,579      | 2,579           | 2,579      | 2,842      | 3,127      | 10.2%                     | 10.0%                    |
| 48 REPAIRS/MAINTENANCE         | 117        | 320        | 320             | 320        | 320        | 320        | 0.0%                      | 0.0%                     |
| 55 INTERGOVERNMENTAL           | 53,775     | 108,000    | 108,000         | 108,000    | 108,000    | 108,000    | 0.0%                      | 0.0%                     |
| 98 INTERFUND REPAIRS           | 19,918     | 5,100      | 5,100           | 5,100      | 10,516     | 10,018     | 106.2%                    | -4.7%                    |
| TOTAL ANIMAL CONTROL           | \$ 172,118 | \$ 212,844 | \$ 212,844      | \$ 212,844 | \$ 221,983 | \$ 226,190 | 4.3%                      | 1.9%                     |

## Fund 001 Police Department Pro-Act N.I.T.E. Team

### **Function**

The NITE Team consists of one sergeant and four officers whose mission is to address, through aggressive enforcement, identified priority crime and livability issues throughout the city and community neighborhoods. Their mission is clearly spelled out in the Team's acronym NITE: Neighborhood Livability, Investigations, Targeted enforcement, Education. The NITE Team has been instrumental in suppressing crime, most notably violent and drug related crime, throughout the city of Marysville.

### <u>Headcount</u>

| POSITION CLASSIFICATION | 2014 | 2015 | 2016 |
|-------------------------|------|------|------|
| Sergeant                | 1    | 1    | 1    |
| Patrol Officers         | 4    | 4    | 4    |
| TOTAL - PRO ACT         | 5    | 5    | 5    |

Previously included in the Patrol headcount

### **Budget Narrative**

The budget primarily covers salaries and benefits for the officers assigned to the Pro-Act N.I.T.E. team.

### Approved Budget Requests

None

#### Item(s) Requested But Not Approved

## Fund 001 Police Department Pro-Act Team

| Description                    | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | E  | 2014<br>stimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------------|----------------|----------------|---------------------------|----|------------------|----------------|----------------|--|---|
|                                |                |                |                           |    |                  |                |                |  |   |
| 11 REGULAR PAY                 | \$<br>         | \$<br>473,625  | \$<br>473,625             | \$ | 473,625          | \$<br>488,706  | \$<br>499,565  | 3.2%                                     | 2.2%                                    |
| 12 OVERTIME                    | 76,183         | 47,000         | 47,000                    |    | 47,000           | 47,000         | 47,000         | 0.0%                                     | 0.0%                                    |
| 21 SOCIAL SECURITY             | 30,220         | 38,404         | 38,404                    |    | 38,404           | 40,019         | 40,853         | 4.2%                                     | 2.1%                                    |
| 22 PENSION                     | 20,966         | 26,792         | 26,792                    |    | 26,792           | 28,045         | 28,613         | 4.7%                                     | 2.0%                                    |
| 23 HEALTH INSURANCE            | 73,191         | 105,421        | 105,421                   |    | 105,421          | 114,718        | 123,017        | 8.8%                                     | 7.2%                                    |
| 24 WORKMAN'S COMPENSATION      | 6,057          | 11,143         | 11,143                    |    | 11,143           | 14,668         | 17,478         | 31.6%                                    | 19.2%                                   |
| 25 UNEMPLOYMENT COMPENSATION   | 1,622          | 2,190          | 2,190                     |    | 2,190            | 1,847          | 2,234          | -15.7%                                   | 21.0%                                   |
| 26 UNIFORMS                    | 4,656          | 6,400          | 6,400                     |    | 6,400            | 6,400          | 6,400          | 0.0%                                     | 0.0%                                    |
| 31 OFFICE & OPERATING SUPPLIES | 302            | 500            | 500                       |    | 500              | 500            | 500            | 0.0%                                     | 0.0%                                    |
| 35 SMALL TOOLS                 | -              | 2,200          | 2,200                     |    | 2,200            | 2,200          | 2,200          | 0.0%                                     | 0.0%                                    |
| 49 MISCELLANEOUS               | -              | 850            | 850                       |    | 850              | 850            | 850            | 0.0%                                     | 0.0%                                    |
| TOTAL PRO ACT TEAM             | \$<br>544,788  | \$<br>714,525  | \$<br>714,525             | \$ | 714,525          | \$<br>744,953  | \$<br>768,710  | 4.3%                                     | 3.2%                                    |

# Fund 001 Fire Services

### **Function**

The City of Marysville merged its EMS (Emergency Medical Service) and Fire Protection with Snohomish County Fire District 12. The City provides proportional financial support to the Fire District per an interlocal agreement. Three of the City's council members serve on the seven member fire commission.

#### **Budget Narrative**

Intergovernmental services are the costs of fire services paid to the fire district. Payments are made monthly.

### Approved Budget Requests

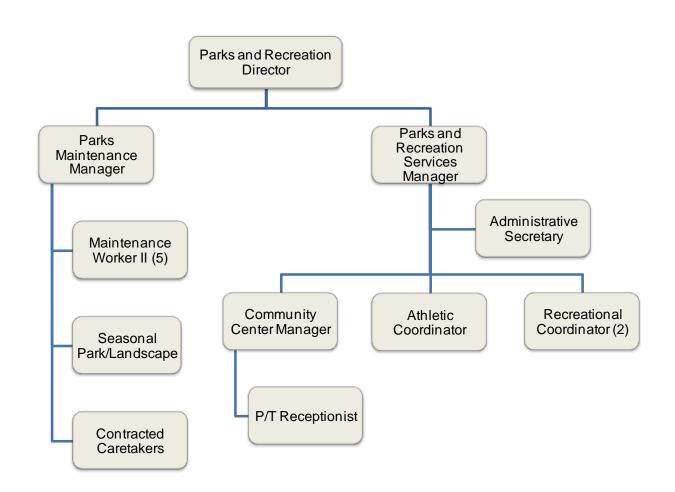
None

#### Item(s) Requested But Not Approved

# Fund 001 Fire Services

| Description                         | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|-------------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| 55 INTERGOVERNMENTAL - FIRE SERVICE | \$ 6.714.788   | \$ 6.941.365   | \$ 6.941.365              | \$ 6,941,365      | \$ 7.041.502   | \$ 7.154.523   | 1.4%                                     | 1.6%                                    |
| 55 INTERGOVERNMENTAL - EMS          | 2,238,262      | 2,317,187      |                           | 2,317,187         | 2,339,625      | 2,386,082      |  | 2.0%                                    |
| TOTAL FIRE                          | \$ 8,953,050   | \$ 9,258,552   | \$ 9,258,552              | \$ 9,258,552      | \$ 9,381,127   | \$ 9,540,605   | 1.3%                                     | 1.7%                                    |
|                                     |                |                |                           |                   |                |                |  |   |

# PARKS AND RECREATION



## Fund 001 Parks & Recreation Department *Recreation*

### <u>Mission</u>

The mission of the Parks & Recreation department is to enhance the quality of life by providing beautiful parks, open space and exceptional recreational and athletic programs.

The Parks and Recreation Department provides stewardship and oversees the operation and maintenance of 436 acres of publicly owned land, parks, trails, public facilities and 152.8 acres of undeveloped land. Additionally, the department is charged with developing new park sites as well as maintaining all public building utility sites, landscapes and several miles of right-of-way streetscapes and habitat conservation areas. The department also supports a very comprehensive Recreation Services program within a service area exceeding 60,000 including senior services offered within the Ken Baxter Community Center, year round cultural arts, special events, youth and adult athletics, continuing education and physical activity programs.

#### **Function**

The Recreation Services division is responsible for programming efforts that embrace the entire community. Many of these programs remain the same year after year while others change due to trends and interests of our community. This division also supports community initiatives that make Marysville a more livable community. (Examples include Healthy Communities, Marysville Together Coalition, Council on Aging, Get Movin', Marysville Kids Matter and Safe Routes to school). This division works closely with facility scheduling with both the Marysville and Lakewood School Districts through coordinated interlocal agreements.

#### **Headcount**

| POSITION CLASSIFICATION               | 2014 | 2015 | 2016 |
|---------------------------------------|------|------|------|
| Parks and Recreation Services Manager | 1    | 1    | 1    |
| Recreation Coordinator                | 1    | 2    | 2    |
| Athletic Coordinator                  | 1    | 1    | 1    |
| Administrative Secretary              | 1    | 1    | 1    |
| TOTAL - PARKS & RECREATION            | 4    | 5    | 5    |

#### **Budget Narrative**

Office and operating supplies purchased for the following programs which are partially or entirely funded by fees or contributions: Merrysville for the Holidays, softball leagues and tournaments, youth and adult soccer league, youth basketball league, summer concerts and popcorn in the park movie series, trips/tours, Easter Egg Hunt, Valentine's Dance, tiny tots program, sports camps, after school programs and day camp programs.

Professional services include the fees paid to the instructors which are offset by the class registration fees. (These include various continuing education classes such as Kindermusik, art classes, dog training, fitness classes, CPR/First Aid, cooking classes, and specialty lecture series).

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement.

### **Approved Budget Requests**

|                        | 2015       | 2016       |          |
|------------------------|------------|------------|----------|
| Description            | Amount     | Amount     | On-Going |
| Recreation Coordinator | 120,594    | 123,006    | Yes      |
| Total                  | \$ 120,594 | \$ 123,006 |          |

### Item Requested But Not Approved

## Fund 001 Parks & Recreation Department *Recreation*

|                                  | 2013       | 2014       | 2014<br>Amended | 2014       | 2015       | 2016       | % Change<br>2014 Amended/ | % Change<br>2015 Budget/ |
|----------------------------------|------------|------------|-----------------|------------|------------|------------|---------------------------|--------------------------|
| Description                      | Actual     | Budget     | Budget          | Estimated  | Budget     | Budget     | 2015 Budget               | 2016 Budget              |
| 11 REGULAR PAY                   | \$ 327,568 | \$ 317,672 | \$ 317,672      | \$ 317,672 | \$ 388,555 | \$ 400,231 | 22.3%                     | 3.0%                     |
| 111 SEASONAL PAY                 | 49,235     | 51,200     | 51,200          | 51,200     | 51,200     | 51,200     | 0.0%                      | 0.0%                     |
| 21 SOCIAL SECURITY               | 27,727     | 28,869     | 28,869          | 28,869     | 32,944     | 33,805     | 14.1%                     | 2.6%                     |
| 22 PENSION                       | 25,131     | 29,181     | 29,181          | 29,181     | 39,191     | 43,171     | 34.3%                     | 10.2%                    |
| 23 HEALTH INSURANCE              | 75,517     | 75,810     | 75,810          | 75,810     | 99,039     | 104,829    | 30.6%                     | 5.8%                     |
| 24 WORKMAN'S COMPENSATION        | 5,834      | 7,958      | 7,958           | 7,958      | 8,130      | 8,190      | 2.2%                      | 0.7%                     |
| 25 UNEMPLOYMENT COMPENSATION     | 1,493      | 1,681      | 1,681           | 1,681      | 1,527      | 1,774      | -9.2%                     | 16.2%                    |
| 31 OFFICE & OPERATING SUPPLIES   | 106,517    | 125,900    | 125,900         | 125,900    | 125,900    | 125,900    | 0.0%                      | 0.0%                     |
| 41 PROFESSIONAL SERVICES         | 68,100     | 63,400     | 63,400          | 63,400     | 63,400     | 63,400     | 0.0%                      | 0.0%                     |
| 42 COMMUNICATION                 | 3,224      | 2,000      | 2,000           | 2,000      | 16,000     | 16,000     | 700.0%                    | 0.0%                     |
| 43 TRAVEL                        | 784        | 650        | 650             | 650        | 650        | 650        | 0.0%                      | 0.0%                     |
| 44 ADVERTISE                     | 12,772     | 12,000     | 12,000          | 12,000     | 17,250     | 17,250     | 43.8%                     | 0.0%                     |
| 46 INSURANCE                     | 3,427      | 3,869      | 3,869           | 3,869      | 4,264      | 4,690      | 10.2%                     | 10.0%                    |
| 49 MISCELLANEOUS                 | 1,708      | 500        | 500             | 500        | 14,796     | 27,909     | 2859.2%                   | 88.6%                    |
| 55 STATE TAXES                   | 10,694     | 11,438     | 11,438          | 11,438     | 11,438     | 11,438     | 0.0%                      | 0.0%                     |
| 99 OTHER INTERFUND SERVICES/CHGS | 4,565      | 4,599      | 4,599           | 4,599      | 5,610      | 5,906      | 22.0%                     | 5.3%                     |
| TOTAL RECREATION SERVICES        | \$ 724,296 | \$ 736,727 | \$ 736,727      | \$ 736,727 | \$ 879,894 | \$ 916,343 | 19.4%                     | 4.1%                     |

| 2013<br>Actual | 2014<br>Budget                           | 2014<br>Amended<br>Budget   | 2014<br>Estimated   | 2015<br>Budget  | 2016<br>Budget   | % Change<br>2014 Amended/<br>2015 Budget  | % Change<br>2015 Budget/<br>2016 Budget  |
|----------------|--|---|---|---|--|---|--|
| 2,920          | 3,800                                    | 8,800   | 3,800   | 3,800   | 3,800  | -56.8%  | 0.0%   |
| 2,146          | 3,000                                    | 3,000   | 3,000   | 3,000   | 3,000  | 0.0%  | 0.0%   |
| 378            | 300                                      | 300   | 300   | 300   | 300  | 0.0%  | 0.0%   |
| 6,371          | -  | -   | -   | -   | -  | 0.0%  | 0.0%   |
| \$ 11,815      | \$ 7,100                                 | \$ 12,100   | \$ 7,100  | \$ 7,100  | \$ 7,100   | -41.3%  | 0.0%   |
|                | Actual<br>2,920<br>2,146<br>378<br>6,371 | Actual         Budget           2,920         3,800           2,146         3,000           378         300           6,371         - | 2013<br>Actual         2014<br>Budget         Amended<br>Budget           2,920         3,800         8,800           2,146         3,000         3,000           378         300         300           6,371         -         - | 2013<br>Actual         2014<br>Budget         Amended<br>Budget         2014<br>Estimated           2,920         3,800         8,800         3,800           2,146         3,000         3,000         3,000           378         300         300         300           6,371         -         -         - | 2013<br>Actual         2014<br>Budget         Amended<br>Budget         2014<br>Estimated         2015<br>Budget           2,920         3,800         8,800         3,800         3,800           2,146         3,000         3,000         3,000         3,000           378         300         300         300         300           6,371         -         -         -         - | 2013<br>Actual         2014<br>Budget         Amended<br>Budget         2014<br>Estimated         2015<br>Budget         2016<br>Budget           2.920         3,800         8,800         3,800         3,800         3,800           2.146         3,000         3,000         3,000         3,000         3,000           378         300         300         300         300         300           6,371         -         -         -         -         - | 2013<br>Actual         2014<br>Budget         Amended<br>Budget         2014<br>Estimated         2015<br>Budget         2016<br>Budget         2014 Amended/<br>2015 Budget           2,920         3,800         8,800         3,800         3,800         3,800         -56.8%           2,146         3,000         3,000         3,000         3,000         3,000         0.0%           378         300         300         300         300         0.0%           6,371         -         -         -         -         0.0% |

## Fund 001 Parks & Recreation Department *Ken Baxter Community Center*

### **Function**

The community center is part of the recreation division. The center houses recreational programs for people of all ages with a special emphasis on programming for adults. The center is staffed week days from 9-4 Monday-Thursday and from 9-12 on Fridays. The evening hours and weekends the building is open for specialty classes by instructors and is available for private rentals by the public. It is a gathering place for community members to recreate and provide a safe, comfortable, social setting.

### **Headcount**

| POSITION CLASSIFICATION  | 2014 | 2015 | 2016 |
|--------------------------|------|------|------|
| Community Center Manager | 1    | 1    | 1    |
| Program Clerk            | 0.5  | 0.5  | 0.5  |
| TOTAL - COMMUNITY CENTER | 1.5  | 1.5  | 1.5  |

### Budget Narrative

The City receives grant funds from the Snohomish County Department of Human Services to offset the cost of the part time program clerk.

Office and operating supplies include costs for special events held at the Community Center, and tours sponsored by the center which are partially or completely offset by fees. It also includes the janitorial and general office supplies.

Professional services include janitorial services, and fees paid to instructors for classes held at the center.

Costs of operating and maintaining the Ken Baxter Community Center are included in this budget.

#### Approved Budget Requests

None

#### Item(s) Requested But Not Approved

| Fund 001                      |
|-------------------------------|
| Parks & Recreation Department |
| Ken Baxter Community Center   |

| Description                    | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated   | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------------|----------------|----------------|---------------------------|---------------------|----------------|----------------|--|---|
| 11 REGULAR PAY                 | \$ 108,468     | \$ 111,947     | \$ 111,947                | \$ 111,947          | \$ 103,011     | \$ 105,080     | -8.0%                                    | 2.0%                                    |
| 21 SOCIAL SECURITY             | 8,151          | 8,228          | 8,228                     | \$ 111,947<br>8,228 | 7,724          | 7.878          | -6.1%                                    |   |
| 22 PENSION                     | 8,131          | 10.071         | 10.071                    | 10.071              | 10.373         | 11.769         | -0.1%                                    |   |
| 23 HEALTH INSURANCE            | 15,376         | 16,517         | 16,517                    | 16,517              | 10,373         | 18,696         | 5.5%                                     |   |
| 24 WORKMAN'S COMPENSATION      | 1,157          | 534            | 534                       | 534                 | 1,510          | 1,535          |  |   |
| 25 UNEMPLOYMENT COMPENSATION   | 431            | 460            | 460                       | 460                 | 340            | 421            | -26.1%                                   |   |
| 26 UNIFORMS                    |                | 150            | 150                       | 150                 | 150            | 150            | 0.0%                                     |   |
| 31 OFFICE & OPERATING SUPPLIES | 2,928          | 10,900         | 10,900                    | 10,900              | 10,900         | 10,900         | 0.0%                                     |   |
| 41 PROFESSIONAL SERVICES       | 24,489         | 20,100         | 20,100                    | 20,100              | 20,100         | 20,100         | 0.0%                                     |   |
| 42 COMMUNICATION               | 1,344          | 1,130          | 1,130                     | 1,130               | 1,130          | 1,130          | 0.0%                                     |   |
| 43 TRAVEL                      | -              | 100            | 100                       | 100                 | 100            | 100            | 0.0%                                     |   |
| 44 ADVERTISE                   | 2,519          | 2,000          | 2,000                     | 2,000               | 2,000          | 2,000          | 0.0%                                     | 0.0%                                    |
| 45 RENTAL/LEASE                | 2,564          | 1,100          | 1,100                     | 1,100               | 1,100          | 1,100          | 0.0%                                     | 0.0%                                    |
| 47 PUBLIC UTILITIES            | 8,908          | 9,888          | 9,888                     | 9,888               | 9,888          | 9,888          | 0.0%                                     | 0.0%                                    |
| 48 REPAIRS & MAINTENANCE       | 5,109          | 3,000          | 3,000                     | 3,000               | 3,000          | 3,000          | 0.0%                                     | 0.0%                                    |
| 49 MISCELLANEOUS               | 400            | 500            | 500                       | 500                 | 500            | 500            | 0.0%                                     | 0.0%                                    |
| 98 INTERFUND REPAIRS & MAINT.  | 2,685          | 3,751          | 3,751                     | 3,751               | 3,704          | 3,872          | -1.3%                                    | 4.5%                                    |
| 99 OTHER INTERFUND SERVICES    | 4,565          | 4,599          | 4,599                     | 4,599               | 5,610          | 5,906          | 22.0%                                    | 5.3%                                    |
| TOTAL COMMUNITY CENTER         | \$ 197,714     | \$ 205,075     | \$ 205,075                | \$ 205,075          | \$ 198,661     | \$ 204,125     | -3.1%                                    | 2.8%                                    |

## Fund 001 Parks & Recreation Department Park & Recreation Facilities

## **Function**

The Park & Recreation Facilities division is responsible for the management and maintenance of all city parks, public buildings, street landscapes, greenbelts, trails, open space and utility landscape areas throughout the city. Duties include opening all parks, ensuring that facilities are safe and ready for park visitors, playground inspection and repair, mowing all turf areas, fertility and chemical application and management. We also partner with civic groups, volunteers, scouting groups, community service workers and others in projects that benefit the community.

## Headcount

| POSITION CLASSIFICATION       | 2014 | 2015 | 2016 |
|-------------------------------|------|------|------|
| Parks and Recreation Director | 1    | 1    | 1    |
| Parks Maintenance Manager     | 1    | 1    | 1    |
| Maintenance Worker II         | 5    | 5    | 5    |
| TOTAL - PARKS MAINTENANCE     | 7    | 7    | 7    |
|                               |      |      |      |
| Total Funded by Golf Course   | 0.4  | 0.4  | 0.4  |

#### Budget Narrative

Office and operating supplies include costs associated with the general operation of the various park facilities. It also includes janitorial supplies and general office and landscape supplies used by the maintenance staff.

Professional services include janitorial services, security system maintenance and pest control services and consultants.

This budget also includes all of the utility costs, insurance, and facility repair costs for the City's Park facilities.

#### Approved Budget Requests

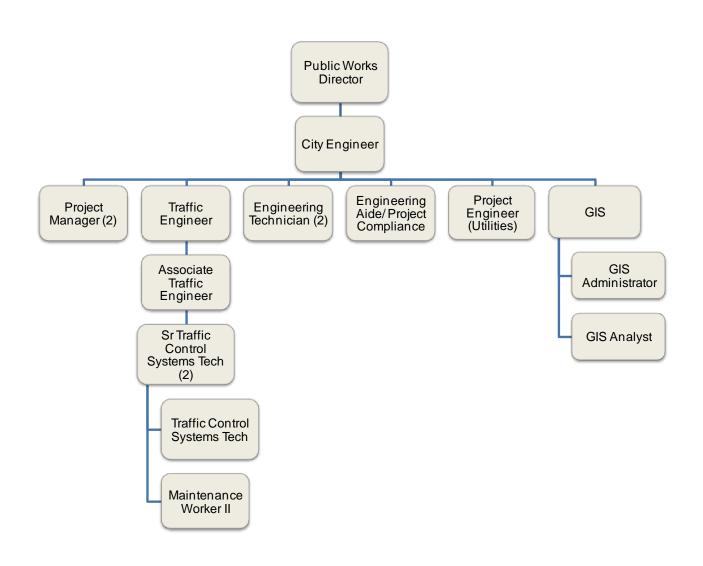
| Description                         | 2015<br>Amount | 2016<br>Amount | On-Going |
|-------------------------------------|----------------|----------------|----------|
| Hanging Baskets – reinstate program | 7,000          | 7,000          | Yes      |
| Total                               | \$ 7,000       | \$ 7,000       |          |

#### Item Requested But Not Approved

## Fund 001 Parks & Recreation Department Park & Recreation Facilities

| Description                      | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budge<br>2016 Budge |
|----------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|--------------------------------------|
| Description                      | Actual         | Buuget         | Budget                    | Laimateu          | Buuget         | Buuget         | 2015 Budget                              | 2010 Budge                           |
| 11 REGULAR PAY                   | \$ 555.599     | \$ 541,954     | \$ 541,954                | \$ 541,954        | \$ 555.787     | \$ 569,437     | 2.6%                                     | 2.5                                  |
| 11 SEASONAL PAY                  | 35,726         | 57,100         | 57,100                    | 57.100            | 57,100         | 57,100         | 0.0%                                     | 0.0                                  |
| 12 OVERTIME                      | 5,571          | 7,500          | 7,500                     | 7,500             | 7,500          | 7,500          | 0.0%                                     | 0.0                                  |
| 21 SOCIAL SECURITY               | 42,828         | 41,222         | 41,222                    | 41,222            | 43,514         | 44,449         | 5.6%                                     | 2.1                                  |
| 22 PENSION                       | 45,280         | 49,806         | 49,806                    | 49,806            | 55,967         | 63,772         | 12.4%                                    | 13.9                                 |
| 23 HEALTH INSURANCE              | 129,528        | 128,051        | 128,051                   | 128,051           | 134,947        | 144,692        | 5.4%                                     | 7.2                                  |
| 24 WORKMAN'S COMPENSATION        | 11,683         | 13,138         | 13,138                    | 13,138            | 18,883         | 21,493         | 43.7%                                    | 13.8                                 |
| 25 UNEMPLOYMENT COMPENSATION     | 2,377          | 2,447          | 2,447                     | 2,447             | 2,122          | 2,565          | -13.3%                                   | 20.9                                 |
| 26 UNIFORMS                      | 3,797          | 4,500          | 4,500                     | 4,500             | 4,500          | 4,500          | 0.0%                                     | 0.0                                  |
| 31 OFFICE & OPERATING SUPPLIES   | 77,454         | 84,700         | 84,700                    | 34,700            | 91,700         | 91,700         | 8.3%                                     | 0.                                   |
| 32 FUEL                          | 24,085         | 22,400         | 22,400                    | 22,400            | 22,400         | 22,400         | 0.0%                                     | 0.                                   |
| 35 SMALL TOOLS                   | 2,539          | 8,100          | 8,100                     | 8,100             | 8,100          | 8,100          | 0.0%                                     | 0.0                                  |
| 41 PROFESSIONAL SERVICES         | 26,740         | 28,000         | 28,000                    | 28,000            | 28,000         | 28,000         | 0.0%                                     | 0.0                                  |
| 42 COMMUNICATION                 | 7,311          | 12,102         | 12,102                    | 12,102            | 12,102         | 12,102         | 0.0%                                     | 0.                                   |
| 43 TRAVEL                        | 613            | 1,000          | 1,000                     | 1,000             | 1,000          | 1,000          | 0.0%                                     | 0.                                   |
| 44 ADVERTISE                     | 100            | 1,000          | 1,000                     | 1,000             | 1,000          | 1,000          | 0.0%                                     | 0.                                   |
| 45 RENTAL/LEASE                  | 10,040         | 14,800         | 14,800                    | 14,800            | 14,800         | 14,800         | 0.0%                                     | 0.                                   |
| 46 INSURANCE                     | 16,564         | 18,698         | 18,698                    | 18,698            | 20,607         | 22,668         | 10.2%                                    | 10.                                  |
| 47 PUBLIC UTILITIES              | 76,105         | 55,000         | 55,000                    | 55,000            | 55,000         | 55,000         | 0.0%                                     | 0.                                   |
| 48 REPAIRS & MAINTENANCE         | 23,133         | 100,000        | 100,000                   | 100,000           | 100,000        | 100,000        | 0.0%                                     | 0.                                   |
| 49 MISCELLANEOUS                 | 13,969         | 12,597         | 12,597                    | 12,597            | 12,597         | 12,597         | 0.0%                                     | 0.                                   |
| 55 STATE TAXES                   | 4,541          | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.                                   |
| 64 MACHINERY & EQUIPMENT         | 16,809         | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0                                  |
| 98 INTERFUND REPAIRS & MAINT.    | 38,306         | 54,053         | 54,053                    | 54,053            | 59,469         | 57,120         | 10.0%                                    | -3.9                                 |
| 99 OTHER INTERFUND SERVICES/CHGS | 19,140         | 20,307         | 20,307                    | 20,307            | 20,036         | 21,035         | -1.3%                                    | 5.                                   |
| TOTAL PARKS & REC FACILITIES     | \$ 1,189,838   | \$ 1,278,475   | \$ 1,278,475              | \$ 1,228,475      | \$ 1,327,131   | \$1,363,030    | 3.8%                                     | 2.                                   |

# ENGINEERING DEPARTMENT



Headcount and salary for the GIS Administrator and Analyst are carried in Workworks Utilities

## Fund 001 Engineering Department

#### **Mission**

The mission of the Engineering Department is to strive to maximize public health, safety and welfare as well to protect our environment through development, implementation and enforcement of the City's municipal code, design standards and policies.

## **Function**

The Engineering Department provides technical support relating to utilities, roads, and surface water infrastructure. Duties include comprehensive planning, design development, capital project management, construction management and inspection, land development review support, traffic engineering and preparation of engineering plans and specification.

#### **Headcount**

| POSITION CLASSIFICATION         | 2014 | 2015 | 2016 |
|---------------------------------|------|------|------|
| City Engineer                   | 1    | 1    | 1    |
| Project Manager I               | 2    | 2    | 2    |
| Project Engineer                | 1    | 1    | 1    |
| Engineering Technician          | 2    | 2    | 2    |
| Engineering Project Aide        | 1    | 1    | 1    |
| Traffic Engineer                | 1    | 1    | 1    |
| Sr Traffic Control Systems Tech | 1    | 2    | 2    |
| Maintenance Worker II - Traffic | 1    | 1    | 1    |
| Traffic Control Systems Tech    | 1    | 1    | 1    |
| TOTAL                           | 11   | 12   | 12   |

| Total Funded By Engineering | 7.0 | 7.0 | 7.0 |
|-----------------------------|-----|-----|-----|
| Total Funded by Streets     | 4.0 | 5.0 | 5.0 |

#### Budget Narrative

Office and operating supplies include general office supplies and document printing fees.

Professional services include the AutoCAD subscription and license renewal.

Miscellaneous expenses include the cost of training classes and seminars for the Engineering staff.

Interfund rent is the rent paid to the Water/Sewer Utility Fund for the floor space Engineering occupies in the Public Works building.

Interfund repairs and maintenance include the allocation from Fleet for the vehicles assigned to the Engineering Department.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement.

## Approved Budget Requests

None

## Item Requested But Not Approved

|                                  | 2013       | 2014       | 2014<br>Amended | 2014       | 2015       | 2016        | % Change<br>2014 Amended/    | % Change    |
|----------------------------------|------------|------------|-----------------|------------|------------|-------------|------------------------------|-------------|
| Description                      | Actual     | Budget     | Budget          | Estimated  | Budget     | Budget      | 2014 Amended/<br>2015 Budget | 2015 Budget |
| Description                      | Actual     | Duuget     | Duuget          | Lounated   | Duuget     | Duuget      | 2015 Duuget                  | 2010 Duuget |
| 11 REGULAR PAY                   | \$ 618,876 | \$ 640,441 | \$ 640,441      | \$ 640,441 | \$ 635,412 | \$ 655,983  | -0.8%                        | 3.2%        |
| 12 OVERTIME                      | -          | 100        | 100             | 100        | 100        | 100         | 0.0%                         | 0.0%        |
| 21 SOCIAL SECURITY               | 46,496     | 48,146     | 48,146          | 48,146     | 47,756     | 49,298      | -0.8%                        | 3.2%        |
| 22 PENSION                       | 49,361     | 58,834     | 58,834          | 58,834     | 63,960     | 73,436      | 8.7%                         | 14.8%       |
| 23 HEALTH INSURANCE              | 110,745    | 113,304    | 113,304         | 113,304    | 122,548    | 131,380     | 8.2%                         | 7.2%        |
| 24 WORKMAN'S COMPENSATION        | 8,027      | 9,121      | 9,121           | 9,121      | 12,271     | 14,943      | 34.5%                        | 21.8%       |
| 25 UNEMPLOYMENT COMPENSATION     | 2,451      | 2,688      | 2,688           | 2,688      | 2,098      | 2,625       | -21.9%                       | 25.1%       |
| 26 UNIFORMS                      | 798        | 250        | 250             | 250        | 250        | 250         | 0.0%                         | 0.0%        |
| 31 OFFICE & OPERATING SUPPLIES   | 3,969      | 6,000      | 6,000           | 6,000      | 6,000      | 6,000       | 0.0%                         | 0.0%        |
| 35 SMALL TOOLS                   | 1,734      | 1,000      | 1,000           | 1,000      | 1,000      | 1,000       | 0.0%                         | 0.0%        |
| 41 PROFESSIONAL SERVICES         | 26,672     | 15,000     | 15,000          | 15,000     | 15,000     | 15,000      | 0.0%                         | 0.0%        |
| 42 COMMUNICATION                 | 4,339      | 6,478      | 6,478           | 6,478      | 6,478      | 6,478       | 0.0%                         | 0.0%        |
| 43 TRAVEL                        | -          | 500        | 500             | 500        | 500        | 500         | 0.0%                         | 0.0%        |
| 44 ADVERTISING                   | -          | 500        | 500             | 500        | 500        | 500         | 0.0%                         | 0.0%        |
| 45 OPERATING RENTALS & LEASES    | 3,350      | 5,000      | 5,000           | 5,000      | 5,000      | 5,000       | 0.0%                         | 0.0%        |
| 46 INSURANCE                     | 11,995     | 13,540     | 13,540          | 13,540     | 14,923     | 16,415      | 10.2%                        | 10.0%       |
| 48 REPAIRS & MAINTENANCE         | 389        | 500        | 500             | 500        | 500        | 500         | 0.0%                         | 0.0%        |
| 49 MISCELLANEOUS                 | 4,167      | 5,000      | 5,000           | 5,000      | 6,500      | 7,638       | 30.0%                        | 17.5%       |
| 95 INTERFUND RENTS               | 5,246      | 5,246      | 5,246           | 5,246      | 5,246      | 5,246       | 0.0%                         | 0.0%        |
| 98 INTERFUND REPAIRS & MAINT.    | 6,528      | 12,463     | 12,463          | 12,463     | 7,445      | 7,166       | -40.3%                       | -3.7%       |
| 99 OTHER INTERFUND SERVICES/CHGS | 22,572     | 31,071     | 31,071          | 31,071     | 28,045     | 29,525      | -9.7%                        | 5.3%        |
| TOTAL ENGINEERING                | \$ 929,159 | \$ 977,182 | \$ 977,182      | \$ 977,182 | \$ 983,532 | \$1,030,983 | 0.6%                         | 4.8%        |

# Fund 001 Engineering Department

## Fund 001 Library Department

## **Function**

This appropriation accounts for the costs associated with maintenance and operation of the Marysville Library Facility. The City of Marysville owns the building and is responsible for the maintenance of the facility.

#### **Budget Narrative**

Office and operating supplies include routine supplies used in the daily operation of the building.

This budget also includes costs for janitorial supplies and services, as well as all of the utility costs to run the building.

## Approved Budget Requests

None

## Item(s) Requested But Not Approved

## Fund 001 Library Department

| Description                    | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budge<br>2016 Budge |
|--------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|--------------------------------------|
| 11 REGULAR PAY                 | 365            | \$-            | \$-                       | \$-               | \$-            |                | 0.0%                                     | 0.0                                  |
| 21 SOCIAL SECURITY             | 27             | ÷              | ÷ -                       | ÷                 | ÷              | -              | 0.0%                                     |                                      |
| 22 PENSION                     | 28             | -              | -                         | -                 | -              |                | 0.0%                                     |                                      |
| 23 HEALTH INSURANCE            | 78             | -              | -                         | -                 | -              |                | 0.0%                                     | 0.0                                  |
| 24 WORKMAN'S COMPENSATION      | 8              | -              | -                         | -                 | -              |                | 0.0%                                     | 0.0                                  |
| 25 UNEMPLOYMENT COMPENSATION   | 1              | -              | -                         |                   |                |                | 0.0%                                     | 0.0                                  |
| 31 OFFICE & OPERATING SUPPLIES | 516            | 2,000          | 2,000                     | 2,000             | 2,000          | 2,000          | 0.0%                                     | 0.0                                  |
| 41 PROFESSIONAL SERVICES       | -              | 100            | 100                       | 100               | 100            | 100            | 0.0%                                     | 0.0                                  |
| 42 COMMUNICATION               | 1,754          | 1,900          | 1,900                     | 1,900             | 1,900          | 1,900          | 0.0%                                     | 0.0                                  |
| 47 UTILITIES                   | 46,848         | 49,500         | 49,500                    | 49,500            | 49,500         | 49,500         | 0.0%                                     | 0.0                                  |
| 48 REPAIRS & MAINTENANCE       | 19,784         | 12,000         | 12,000                    | 12,000            | 12,000         | 12,000         | 0.0%                                     | 0.0                                  |
| 49 MISCELLANEOUS               | -              | 100            | 100                       | 100               | 100            | 100            | 0.0%                                     | 0.0                                  |
| 98 INTERFUND REPAIRS & MAINT.  | 20,440         | 28,558         | 28,558                    | 28,558            | 28,196         | 29,478         | -1.3%                                    | 4.5                                  |
| 00 INTERFUND TRANSFERS         | -              | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0                                  |
| TOTAL LIBRARY                  | \$ 89,849      | \$ 94,158      | \$ 94,158                 | \$ 94,158         | \$ 93,796      | \$ 95,078      | -0.4%                                    | 1.4                                  |

## Fund 001 Public Safety Building Department

## **Function**

This appropriation accounts for the costs associated with the maintenance and operation of the Public Safety Building.

#### **Budget Narrative**

Office and operating supplies includes operating and janitorial supplies.

Professional services include janitorial services, window cleaning and alarm services.

This budget also includes utility costs and labor costs for in-house repairs and maintenance.

## Approved Budget Requests

|  | 2015       | 2016       |                 |
|--|------------|------------|-----------------|
| Description  | Amount     | Amount     | <b>On-Going</b> |
| Facility - Public Safety Expansion/Retrofit Partial Design | 100,000    | 800,000    | No              |
| Total  | \$ 100,000 | \$ 800,000 |                 |

## Item(s) Requested But Not Approved

| Description                    | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| 31 OFFICE & OPERATING SUPPLIES | \$ 9,490       | \$ 8,500       | \$ 8,500                  | \$ 8,500          | \$ 8,500       | \$ 8,500       | 0.0%                                     | 0.0%                                    |
| 41 PROFESSIONAL SERVICES       | 9,513          | 11,900         | 11,900                    | 11,900            | 182,226        | 871,496        | 1431.3%                                  | 378.3%                                  |
| 42 COMMUNICATION               | 1,069          | 2,100          | 2,100                     | 2,100             | 2,100          | 2,100          | 0.0%                                     | 0.0%                                    |
| 46 INSURANCE                   | 3,427          | 3,869          | 3,869                     | 3,869             | 4,264          | 4,690          | 10.2%                                    | 10.0%                                   |
| 47 PUBLIC UTILITIES            | 64,131         | 66,000         | 66,000                    | 66,000            | 66,000         | 66,000         | 0.0%                                     | 0.0%                                    |
| 48 REPAIRS & MAINTENANCE       | 85,480         | 30,000         | 30,000                    | 30,000            | 30,000         | 30,000         | 0.0%                                     | 0.0%                                    |
| 49 MISCELLANEOUS               | 445            | 500            | 500                       | 500               | 500            | 500            | 0.0%                                     | 0.0%                                    |
| 98 INTERFUND REPAIRS & MAINT.  | 42,720         | 59,684         | 59,684                    | 59,684            | 59,572         | 62,220         | -0.2%                                    | 4.4%                                    |
| TOTAL PUBLIC SAFETY BUILDING   | \$ 216,275     | \$ 182,553     | \$ 182,553                | \$ 182,553        | \$ 353,162     | \$ 1,045,506   | 93.5%                                    | 196.0%                                  |

Fund 001 Public Safety Building Department

## Fund 001 Non-Departmental

## **Function**

This department accounts for the expenditures, which are mostly mandated by law and are not related to the operations of a specific department or under the oversight of a departmental manager.

#### **Budget Narrative**

Professional services include annual retainer paid to the City's financial consultant.

Miscellaneous expenses include the senior rebate, dues and miscellaneous legal fees.

Intergovernmental includes the cost of the annual state audit, voter registration fees, pollution control payment and alcoholism contribution.

Operating transfer includes:

|   | 2015      | 2016      |
|---|-----------|-----------|
| Debt Service Payment                    | 995,715   | 994,864   |
| Transfer to Golf                        | 291,171   | 311,367   |
| Transfer to Streets                     | 2,353,997 | 2,513,437 |
| Bayview Trails - Transfer to 310        | 50,000    | 50,000    |
| Pavement Preservation - Transfer to 102 | 500,000   | -         |
|   | 4,190,883 | 3,869,668 |

## Approved Budget Requests

| Description                                    | 2015<br>Amount | 2016<br>Amount | On-Going |
|--|----------------|----------------|----------|
| Streets – Increase subsidy for budget requests | 408,788        | 430,262        |          |
| Consulting Services – City Service Analysis    | 150,000        | -              |          |
| Economic Development – Business Expansion      | 50,000         | 50,000         |          |
| Bayview Trail                                  | 50,000         | 50,000         |          |
| Total  | \$ 658,788     | \$ 530,262     |          |

## Item(s) Requested But Not Approved

# Fund 001 Non-Departmental

| Description                   | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|-------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| 11 REGULAR PAY                | \$-            | \$ 129,008     | \$ 129,008                | \$ 129,008        | \$ 100,000     | \$ 115,220     | -22.5%                                   | 15.2%                                   |
| 35 SMALL TOOLS                | 147,485        | 150,000        | 118,255                   | 118,255           | 150,000        | -              | 26.8%                                    | -100.0%                                 |
| 41 PROFESSIONAL SERVICES      | 35,338         | 195,000        | 195,000                   | 195,000           | 346,300        | 46,300         | 77.6%                                    | -86.6%                                  |
| 47 PUBLIC UTILITIES           | 4,272          | 2,500          | 2,500                     | 2,500             | 2,500          | 2,500          | 0.0%                                     | 0.0%                                    |
| 48 REPAIRS & MAINTENANCE      | 125,612        | 362,000        | 492,000                   | 492,000           | 332,000        | 362,000        | -32.5%                                   | 9.0%                                    |
| 49 MISCELLANEOUS              | 280,713        | 599,732        | 471,233                   | 471,233           | 662,158        | 515,826        | 40.5%                                    | -22.1%                                  |
| 55 INTERGOVERNMENTAL          | 113,928        | 169,100        | 169,100                   | 169,100           | 124,550        | 125,194        | -26.3%                                   | 0.5%                                    |
| 60 OTHER IMPROVEMENTS         | -              | 32,000         | 58,000                    | 58,000            | -              | -              | -100.0%                                  | 0.0%                                    |
| 98 INTERFUND REPAIRS & MAINT. | 8,867          | 12,388         | 12,388                    | 12,388            | 12,282         | 12,841         | -0.9%                                    | 4.6%                                    |
| 00 OPERATING TRANSFER         | 4,390,314      | 4,742,231      | 11,615,873                | 4,831,976         | 4,190,883      | 3,869,668      | -63.9%                                   | -7.7%                                   |
| TOTAL NON-DEPARTMENTAL        | \$5,106,529    | \$6,393,959    | \$ 13,263,357             | \$6,479,460       | \$ 5,920,673   | \$ 5,049,549   | -55.4%                                   | -14.7%                                  |
|                               |                |                |                           |                   |                |                |  |   |



# Fund 005 General Fund Cumulative Reserve

## Purpose

This fund is used to accumulate funds for future capital projects and for other non-recurring types of expenditures.

## **Narrative**

In 2015, \$1,400,000 is being transferred to the Street Construction Fund (305) to provide funding for a SR529/Interstate 5 Interchange Justification Study.

#### Approved Budget Requests

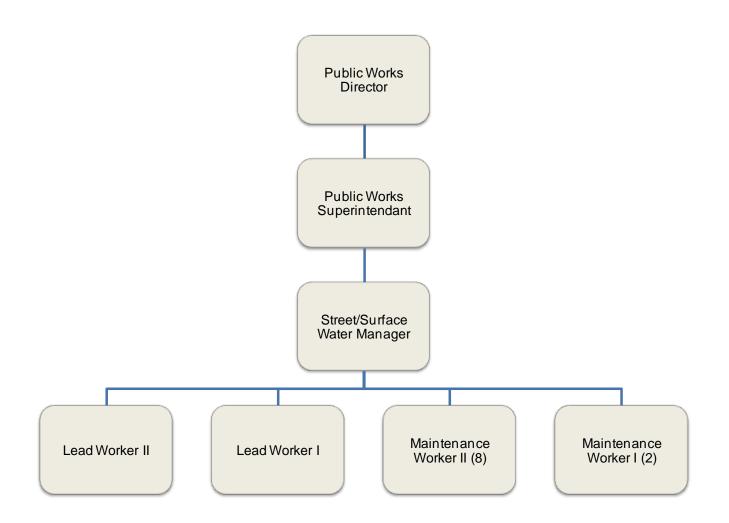
## Fund 005 General Fund Cumulative Reserve

| Description                    | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash                 | \$-            | \$1,653,750    | \$1,653,750               | \$ 1,653,750      | \$8,437,647    | \$7,037,647    | 410.2%                                   | -16.6%                                  |
| <u>Revenue</u><br>Transfers In | -              | -              | -                         | 6,783,897         | -              | -              | 0.0%                                     | 0.0%                                    |
| TOTAL REVENUE                  | -              | -              | -                         | 6,783,897         | -              | -              | -  | -                                       |
| Expenditures<br>Transfer Out   |                |                |                           |                   | 1,400,000      | -              | 0.0%                                     | -100.0%                                 |
| TOTAL EXPENDITURE              | -              | -              | -                         | -                 | 1,400,000      | -              | 0.0%                                     | -100.0%                                 |
| Ending Cash                    | -              | 1,653,750      | 1,653,750                 | 8,437,647         | 7,037,647      | 7,037,647      | 325.6%                                   | 0.0%                                    |

# SPECIAL REVENUE FUNDS



# STREET DEPARTMENT



## FUND 101 CITY STREETS Street Division

## <u>Mission</u>

The mission of the Street Division is to provide appropriate preservation and development of the City's infrastructure for the Marysville Service Area.

## **Function**

Cost of providing maintenance on 420.80 lane miles throughout the city limits. Tasks include maintenance and installation of signs, signals, crosswalks, stop bars, sweeping, paving, pothole patching, stripping and crack sealing of roadways. Seasonal responsibilities include snow and ice removal, and vegetation control including, mowing, herbicides and weed eating. Other work performed by this division includes storm drain installation and sidewalk replacement.

## Headcount

| POSITION CLASSIFICATION  | 2014 | 2015 | 2016 |
|--|------|------|------|
| Streets/Surface Water Manager  | 0.5  | 0.5  | 0.5  |
| Lead Worker II (Formerly Heavy Equipment<br>Operator/Lead Worker II) | 1    | 1    | 1    |
| Lead Worker I (Formerly Heavy Equipment Operator)                    | 1    | 1    | 1    |
| Maintenance Worker II  | 8    | 8    | 8    |
| Maintenance Worker I   | 2    | 2    | 4    |
| TOTAL - STREETS  | 12.5 | 12.5 | 14.5 |

#### Changes to Headcount

None

#### Budget Narrative

The operating supplies budget includes supplies required for performing annual roadway maintenance, crack sealing, snow and ice removal and other miscellaneous office and operating supplies.

Professional services include but are not limited to temporary labor fees, equipment rental fees, engineering services, and traffic safety projects.

Interfund repairs include the cost of equipment rental and replacement fees, and facilities maintenance.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement. This category also includes the cost allocation from Finance, City Clerk, HR, and Executive.

## Approved Budget Requests

|   | 2015       | 2016       | On-   |
|---|------------|------------|-------|
| Description                                   | Amount     | Amount     | Going |
| Skid Steer Grinder Attachment                 | 22,000     |            | No    |
| NH – Signal Technician/Electrician*           | 126,788    | 123,518    | Yes   |
| New-Utility Van-Signal Technician/Electrician | 50,000     | 0          | No    |
| Traffic Safety Committee                      | 35,000     | 35,000     | Yes   |
| Pedestrian Safety Systems                     | 15,000     | 15,000     | Yes   |
| Signal Battery Backup Systems (BBS)           | 50,000     | 45,000     | No    |
| Traffic Signal Communication Software         | 10,000     | 0          | No    |
| Covered Storage for the Snow & Ice Units      | 100,000    | 0          | No    |
| Truck Mounted Reader Board                    |            | 16,000     | No    |
| Additional Thermo Plastic Kettle/Pot          |            | 15,000     | No    |
| NH-MWI (2 positions)                          |            | 180,744    | Yes   |
| Total   | \$ 408,788 | \$ 430,262 |       |

\*position reports to Engineering

## Item(s) Requested But Not Approved

## FUND 101 CITY STREETS Street Division

| Description                | 2013<br>Actual |      | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|----------------------------|----------------|------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash             | \$             | - \$ | -              | \$-                       | \$ 250,527        | \$ (0          | )\$ (0)        | 0.0%                                     | 0.0%                                    |
| <u>Revenue</u>             |                |      |                |                           |                   |                |                |  |   |
| Storm Drainage Permits     | 98,60          |      | 50,000         | 50,000                    | 50,000            | 50,000         | 50,000         | 0.0%                                     | 0.0%                                    |
| Federal Grant              | 69,84          | 18   | 201,748        | 201,748                   | 28,891            | -              | -              | -100.0%                                  | 0.0%                                    |
| Local State Grants         |                | -    | -              | -                         | 250               | -              | -              | 0.0%                                     | 0.0%                                    |
| MV Fuel Tax                | 1,268,48       |      | 1,266,840      | 1,266,840                 | 1,266,840         | 1,270,154      | 1,269,528      | 0.3%                                     | 0.0%                                    |
| Interfund Services Charges | 19,5           |      | -              | -                         | 32,678            | -              | -              | 0.0%                                     | 0.0%                                    |
| Interest                   | 9              | 98   | -              | -                         | 67                | -              | -              | 0.0%                                     | 0.0%                                    |
| Insurance Recoveries       | 3,03           | 35   | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Miscellaneous Revenue      | 31,24          | 13   | 10,000         | 10,000                    | 201,165           | 10,000         | 10,000         | 0.0%                                     | 0.0%                                    |
| Transfer In                | 2,337,9        | 11   | 2,739,953      | 2,739,953                 | 2,504,776         | 2,881,960      | 3,033,437      | 5.2%                                     | 5.3%                                    |
| TOTAL REVENUE              | 3,828,79       | 95   | 4,268,541      | 4,268,541                 | 4,084,667         | 4,212,114      | 4,362,965      | -1.3%                                    | 3.6%                                    |
| Expenditures               |                |      |                |                           |                   |                |                |  |   |
| Salaries                   | 1,032,56       |      | 1,092,878      | 1,092,878                 | 1,092,878         | 1,187,968      | , ,            | 8.7%                                     | 12.1%                                   |
| Seasonal                   | 21,99          |      | 30,000         | 30,000                    | 36,474            | 32,000         | ,              | 6.7%                                     | 0.0%                                    |
| Overtime                   | 24,13          | 36   | 22,200         | 22,200                    | 30,500            | 28,000         | 28,000         | 26.1%                                    | 0.0%                                    |
| Social Security            | 80,68          | 31   | 83,545         | 83,545                    | 83,545            | 90,628         | 101,337        | 8.5%                                     | 11.8%                                   |
| Retirement                 | 85,20          | 65   | 100,415        | 100,415                   | 100,415           | 119,726        | 145,181        | 19.2%                                    | 21.3%                                   |
| Medical Insurance          | 236,46         | 65   | 259,550        | 259,550                   | 259,550           | 314,950        | 390,354        | 21.3%                                    | 23.9%                                   |
| Workman's Compensation     | 22,20          | 53   | 27,315         | 27,315                    | 27,315            | 37,139         | 49,056         | 36.0%                                    | 32.1%                                   |
| Unemployment               | 4,29           | 91   | 5,126          | 5,126                     | 5,126             | 4,039          | 5,333          | -21.2%                                   | 32.0%                                   |
| Uniforms                   | 10,50          | 00   | 9,800          | 9,800                     | 9,800             | 10,100         | 10,100         | 3.1%                                     | 0.0%                                    |
| Office & Operating         | 293,34         | 16   | 361,500        | 361,500                   | 353,200           | 382,500        | 362,500        | 5.8%                                     | -5.2%                                   |
| Fuel                       | 61,10          | 51   | 75,000         | 75,000                    | 75,000            | 75,000         | 75,000         | 0.0%                                     | 0.0%                                    |
| Small Tools                | 6,94           | 19   | 7,000          | 7,000                     | 8,500             | 58,500         | 53,500         | 735.7%                                   | -8.5%                                   |
| Professional Services      | 122,50         | 67   | 190,765        | 190,765                   | 203,035           | 176,765        | 176,765        | -7.3%                                    | 0.0%                                    |
| Communication              | 5,59           | 92   | 9,000          | 9,000                     | 9,000             | 9,000          | 9,000          | 0.0%                                     | 0.0%                                    |
| Travel                     | · · ·          | 10   | 500            | 500                       | 500               | 1,000          | 1,000          | 100.0%                                   | 0.0%                                    |
| Advertising                | 8              | 37   | 500            | 500                       | 500               | 500            | 500            | 0.0%                                     | 0.0%                                    |
| Rents                      | 1,38           | 38   | 1,500          | 1,500                     | 1,500             | 2,000          | 2,000          | 33.3%                                    | 0.0%                                    |
| Insurance                  | 51,9           | 76   | 56,285         | 56,285                    | 56,285            | 64,665         | 71,131         | 14.9%                                    | 10.0%                                   |
| Public Utilities           | 368,79         |      | 413,600        | 413,600                   | 408,800           | 447,600        | 484,600        | 8.2%                                     | 8.3%                                    |
| Repairs & Maintenance      | 46,6           |      | 90,000         | 90,000                    | 94,000            | 97,000         | ,              | 7.8%                                     | 0.0%                                    |
| Miscellaneous              | 587,22         |      | 779,250        | 779,250                   | 647,633           | 12,650         | ,              | -98.4%                                   | 209.0%                                  |
| Capital Outlay             | ,              | -    | 71,000         | 71,000                    | 65,000            | 115,000        | ,              | 62.0%                                    | -60.0%                                  |
| Interfund Rents            | 25,53          | 31   | 25,531         | 25,531                    | 25,531            | 25,531         | 25,531         | 0.0%                                     | 0.0%                                    |
| Interfund Repairs          | 300,7          |      | 401,641        | 401,641                   | 401,641           | 612,934        |                | 52.6%                                    | -4.7%                                   |
| Other Interfund Services   | 147,13         |      | 154,640        | 154,640                   | 154,640           | 234,919        | 242,921        | 51.9%                                    | 3.4%                                    |
| Transfer Out               | 44,38          |      | -              | -                         | -                 | 72,000         |                | 100.0%                                   | -100.0%                                 |
| TOTAL EXPENDITURE          | 3,581,70       | 06   | 4,268,541      | 4,268,541                 | 4,150,368         | 4,212,114      | 4,362,965      | -1.3%                                    | 3.6%                                    |
| Other adjustments          | 3,43           | 38   | -              | -                         | (184,826)         | -              | -              | 0.0%                                     | 0.0%                                    |
| Ending Cash                | 250,52         | 27   | -              | -                         | (0)               | (0             | ) (0)          | 0.0%                                     | 0.0%                                    |

## FUND 102 ARTERIAL STREETS

#### **Function**

The Arterial Street Fund is for the purpose of construction, improvement or repair of arterial highways and city streets. In 2005, effective 2006 there was a change in the City Motor Vehicle Fuel Tax Distribution (SSB 5969, Ch 89, Laws of 2005). Cities had been receiving their gas tax in two separate distributions, "restricted" and "unrestricted". Cities with a population over 15,000 were required to deposit the restricted portion in an arterial city street fund to be used for capital purposes, while the unrestricted portion was deposited in the city street fund for maintenance. With the change in this law cities can now choose to deposit some of the receipts in an arterial street fund, but they are not required to do so. The City has chosen not to deposit MV Fuel Tax into the arterial street fund for the 2015 and 2016 budget cycles.

All pavement preservation projects will be charged to the 102 fund. The General Fund will contribute \$500,000 in 2015 towards the City's annual overlays. And the TBD will fund \$1,600,000 in pavement preservation projects in 2015 and 2016.

#### **Budget Narrative**

Overlays are planned in both 2015 and 2016.

#### Approved Budget Requests

## FUND 102 ARTERIAL STREETS

| Description                             | 2013<br>Actua |     | 2014<br>Budget |   | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|---|---------------|-----|----------------|---|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash                          | \$            | - 9 | 5              | - | \$-                       | \$<br>-           | \$<br>-        | \$-            | 0.0%                                     | 0.0%                                    |
| Revenue                                 |               |     |                |   |                           |                   |                |                |  |   |
| Transfer In - General Fund              |               | -   |                | - | -                         | -                 | 500,000        | -              | 0.0%                                     | -100.0%                                 |
| Transfer In - TBD                       |               | -   |                | - | -                         | -                 | 1,600,000      | 1,600,000      | 0.0%                                     | 0.0%                                    |
| TOTAL REVENUE                           |               | -   |                | - | -                         | -                 | 2,100,000      | 1,600,000      | 0.0%                                     | -23.8%                                  |
| Expenditures                            |               |     |                |   |                           |                   |                |                |  |   |
| Professional Services - Annual Overlays |               | -   |                | - | -                         | -                 | 500,000        | -              | 0.0%                                     | -100.0%                                 |
| Professional Services - TBD             |               | -   |                | - | -                         | -                 | 1,600,000      | 1,600,000      | 0.0%                                     | 0.0%                                    |
| TOTAL EXPENDITURE                       |               | -   |                | - | -                         | -                 | 2,100,000      | 1,600,000      | 0.0%                                     | -23.8%                                  |
| Other adjustments (accruals)            |               | -   |                | - | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Ending Cash                             |               | -   |                | - | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |

## FUND 103 DRUG ENFORCEMENT FUND Police

## **Function**

The Drug Enforcement fund was created in 1992 through Ordinance 1884 as set forth in MMC 3.97.030. The purpose of the fund is to accumulate funds from the sale of property seized during drug investigations and forfeited pursuant to RCW 69.50.505. Expenditures from this fund are for drug enforcement needs, drug awareness educational purposes and the purchase, lease and maintenance of equipment and other items necessary for drug enforcement.

#### Approved Budget Requests

| Description                | 2015<br>Amount | 2016<br>Amount | On-Going |
|----------------------------|----------------|----------------|----------|
| Drug Enforcement Equipment | 25,000         | 25,000         | No       |
|                            | \$ 25,000      | \$ 25,000      |          |

## Item(s) Requested But Not Approved

## FUND 103 DRUG ENFORCEMENT FUND Police

| Description           | 2013<br>Actual |    | 2014<br>2014 Amended<br>Budget Budget |    | Es     | 2014<br>timated |        |    | 2016<br>Budget |    | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |        |
|-----------------------|----------------|----|---------------------------------------|----|--------|-----------------|--------|----|----------------|----|--|---|--------|
| Beginning Cash        | \$<br>55,963   | \$ | 11,030                                | \$ | 11,030 | \$              | 50,620 | \$ | 64,220         | \$ | 49,370                                   | 482.2%                                  | -23.1% |
| Revenue               |                |    |                                       |    |        |                 |        |    |                |    |  |   |        |
| Forfeited Property    | 15,832         |    | 10,000                                |    | 10,000 |                 | 31,000 |    | 10,000         |    | 10,000                                   | 0.0%                                    | 0.0%   |
| Interest              | 276            |    | 150                                   |    | 150    |                 | 350    |    | 150            |    | 150                                      | 0.0%                                    | 0.0%   |
| Miscellaneous Revenue | <br>375        |    | -                                     |    | -      |                 | 2,250  |    | -              |    | -  | 0.0%                                    | 0.0%   |
| TOTAL REVENUE         | <br>16,483     |    | 10,150                                |    | 10,150 |                 | 33,600 |    | 10,150         |    | 10,150                                   | 0.0%                                    | 0.0%   |
| Expenditures          |                |    |                                       |    |        |                 |        |    |                |    |  |   |        |
| Small Tools           | <br>21,826     |    | 20,000                                |    | 20,000 |                 | 20,000 |    | 25,000         |    | 25,000                                   | 25.0%                                   | 0.0%   |
| TOTAL EXPENDITURE     | <br>21,826     |    | 20,000                                |    | 20,000 |                 | 20,000 |    | 25,000         |    | 25,000                                   | 25.0%                                   | 0.0%   |
| Ending Cash           | 50,620         |    | 1,180                                 |    | 1,180  |                 | 64,220 |    | 49,370         |    | 34,520                                   | 4083.9%                                 | -30.1% |

## FUND 104 TRIBAL GAMING FUND Police

## **Function**

The Tribal Gaming Fund was established in 1994 by Ordinance 1981 pursuant to MMC 3.90.020. The sources of funds include deposits pursuant to section 14C of the Tribal Compact for Class III Gaming between the Tulalip Tribes of Washington and the State of Washington. Such source of funds constitutes a percentage of the net win of the gaming stations conducted by the tribal gaming operation. Expenditures shall be limited to law enforcement purposes, being defined as those activities and the support of the police services set forth in Section 521.00 of the BARS manual.

## Approved Budget Requests

| Description             | 2015<br>Amount | 2016<br>Amount | On-Going |
|-------------------------|----------------|----------------|----------|
| Tribal Gaming Equipment | 25,000         | 25,000         | No       |
|                         | \$ 25,000      | \$ 25,000      |          |

#### Item(s) Requested But Not Approved

## FUND 104 TRIBAL GAMING FUND Police

| Description       | 2013<br>Actual |    | 2014<br>Budget | -  | 2014<br>Amended<br>Budget | E  | 2014<br>stimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|-------------------|----------------|----|----------------|----|---------------------------|----|------------------|----------------|----------------|--|---|
| Beginning Cash    | \$<br>118,221  | \$ | 128,075        | \$ | 128,075                   | \$ | 100,951          | \$<br>81,201   | \$<br>56,451   | -36.6%                                   | -30.5%                                  |
| Revenue           |                |    |                |    |                           |    |                  |                |                |  |   |
| Tribal Gaming     | -              |    | -              |    | -                         |    | -                | -              | -              | 0.0%                                     | 0.0%                                    |
| Interest          | <br>428        |    | 250            |    | 250                       |    | 250              | 250            | 250            | 0.0%                                     | 0.0%                                    |
| TOTAL REVENUE     | <br>428        |    | 250            |    | 250                       |    | 250              | 250            | 250            | 0.0%                                     | 0.0%                                    |
| Expenditures      |                |    |                |    |                           |    |                  |                |                |  |   |
| Miscellaneous     | <br>17,698     |    | 20,000         |    | 20,000                    |    | 20,000           | 25,000         | 25,000         | 25.0%                                    | 0.0%                                    |
| TOTAL EXPENDITURE | <br>17,698     | -  | 20,000         |    | 20,000                    |    | 20,000           | <br>25,000     | <br>25,000     | 25.0%                                    | 0.0%                                    |
| Ending Cash       | 100,951        |    | 108,325        |    | 108,325                   |    | 81,201           | 56,451         | 31,701         | -47.9%                                   | -43.8%                                  |

## FUND 105 TOURISM DEVELOPMENT Hotel/Motel Tax

## **Function**

The Tourism Development Fund was created in 1990 by Ordinance Number 1755 (MMC 3.93) pursuant to RCW 67.28.180 to account for the two percent tax levied on the sale of or charge made for the furnishing of lodging by a hotel, rooming house, tourist court, motel or trailer camp. The taxes collected are for the purpose of advertising, publicizing or otherwise distributing information for the purpose of attracting visitors and encouraging tourism.

## **Budget Narrative**

Miscellaneous expense includes the expenses paid toward the promotion of tourism.

## FUND 105 TOURISM DEVELOPMENT Hotel/Motel Tax

| Description       | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|-------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash    | \$ 50,312      | \$ 6,163       | \$ 6,163                  | \$ 35,219         | \$ 56,950      | \$ 45,254      | 824.1%                                   | -20.5%                                  |
| Revenue           |                |                |                           |                   |                |                |  |   |
| Hotel/Motel Tax   | 89,949         | 76,000         | 76,000                    | 96,431            | 85,000         | 89,250         | 11.8%                                    | 5.0%                                    |
| Interest          | 231            | 150            | 150                       | 300               | 150            | 150            | 0.0%                                     | 0.0%                                    |
| TOTAL REVENUE     | 90,180         | 76,150         | 76,150                    | 96,731            | 85,150         | 89,400         | 11.8%                                    | 5.0%                                    |
| Expenditures      |                |                |                           |                   |                |                |  |   |
| Miscellaneous     | 39,645         | 23,949         | 23,949                    | 23,949            | 96,846         | 96,846         | 304.4%                                   | 0.0%                                    |
| Transfer out      | 65,628         | 51,051         | 51,051                    | 51,051            | -              | -              | -100.0%                                  | 0.0%                                    |
| TOTAL EXPENDITURE | 105,273        | 75,000         | 75,000                    | 75,000            | 96,846         | 96,846         | 29.1%                                    | 0.0%                                    |
| Ending Cash       | 35,219         | 7,313          | 7,313                     | 56,950            | 45,254         | 37,808         | 518.8%                                   | -16.5%                                  |

## FUND 106 BAXTER CENTER APPRECIATION Parks

## **Function**

The Ken Baxter Community Center (KBCC) Appreciation Fund was created in 1999 by Ordinance 2227 (MMC 3.99) to account for private donations to the City of Marysville intended to support the senior center. All expenditures from this fund are to be used solely for the benefit of the center and/or activities sponsored by the center.

#### **Budget Narrative**

Miscellaneous expenses include supplies for the seasonal potlucks and charges for the coffee services provided at the center.

#### Approved Budget Requests

## FUND 106 BAXTER CENTER APPRECIATION Parks

| Description       | 2013<br>Actual | 2014<br>Budget |    | 2014<br>Amended<br>Budget | 2014<br>timated | E  | 2015<br>Budget | 16<br>Iget  | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|-------------------|----------------|----------------|----|---------------------------|-----------------|----|----------------|-------------|--|---|
| Beginning Cash    | \$<br>15,475   | \$ 11,99       | 95 | \$ 11,995                 | \$<br>12,197    | \$ | 9,061          | \$<br>5,136 | -24.5%                                   | -43.3%                                  |
| Revenue           |                |                |    |                           |                 |    |                |             |  |   |
| Contributions     | 450            |                | -  | -                         | 789             |    | -              | -           | 0.0%                                     | 0.0%                                    |
| Interest          | 56             | -              | 75 | 75                        | 75              |    | 75             | 75          | 0.0%                                     | 0.0%                                    |
| TOTAL REVENUE     | <br>506        | -              | 75 | 75                        | 864             |    | 75             | 75          | 0.0%                                     | 0.0%                                    |
| Expenditures      |                |                |    |                           |                 |    |                |             |  |   |
| Miscellaneous     | <br>3,784      | 4,00           | 00 | 4,000                     | 4,000           |    | 4,000          | 4,000       | 0.0%                                     | 0.0%                                    |
| TOTAL EXPENDITURE | <br>3,784      | 4,00           | 00 | 4,000                     | 4,000           |    | 4,000          | 4,000       | 0.0%                                     | 0.0%                                    |
| Ending Cash       | 12,197         | 8,07           | 70 | 8,070                     | 9,061           |    | 5,136          | 1,211       | -36.4%                                   | -76.4%                                  |

## FUND 108 MARYSVILLE TECHNOLOGY INFRASTRUCTURE I/Net

## **Function**

This Marysville Technology Infrastructure Fund (I/Net) was created in 2004 by Ordinance 2541 for the purpose of accounting for the funds used to implement and maintain the city's technology infrastructure. At the March 26, 2007, Council meeting, Council voted to reduce the I/Net fee that is assessed on all Comcast cable TV subscribers from \$ 1.00 to \$ .75.

#### **Budget Narrative**

This budget includes the annual maintenance fee paid to Comcast and the approved request listed below.

#### Approved Budget Requests

|   | 2015      | 2016      |          |
|---|-----------|-----------|----------|
| Description   | Amount    | Amount    | On-Going |
| I-Net Expansion to Sunnyside Treatment Plant & Station 66 | 54,000    |           | No       |
| I-Net Expansion to Soper Hill Whiskey Ridge               |           | 65,000    | No       |
|   | \$ 54,000 | \$ 65,000 |          |

#### Item(s) Requested But Not Approved

## FUND 108 MARYSVILLE TECHNOLOGY INFRASTRUCTURE I/Net

| Description           | 2013<br>Actual | I  | 2014<br>Budget | 2014<br>Imended<br>Budget | E  | 2014<br>Stimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|-----------------------|----------------|----|----------------|---------------------------|----|------------------|----------------|----------------|--|---|
| Beginning Cash        | \$<br>26,605   | \$ | 45,022         | \$<br>45,022              | \$ | 49,623           | \$<br>80,495   | \$<br>121,770  | 78.8%                                    | 51.3%                                   |
| Revenue               |                |    |                |                           |    |                  |                |                |  |   |
| Fee                   | 113,238        |    | 115,200        | 115,200                   |    | 115,904          | 115,200        | 115,200        | 0.0%                                     | 0.0%                                    |
| Interest              | <br>127        |    | 75             | 75                        |    | 400              | 75             | 75             | 0.0%                                     | 0.0%                                    |
| TOTAL REVENUE         | <br>113,365    |    | 115,275        | 115,275                   |    | 116,304          | 115,275        | 115,275        | 0.0%                                     | 0.0%                                    |
| Expenditures          |                |    |                |                           |    |                  |                |                |  |   |
| Professional Services | 21,115         |    | 22,000         | 22,000                    |    | 22,000           | 20,000         | 20,000         | -9.1%                                    | 0.0%                                    |
| Communication         | 6,515          |    | 6,432          | 6,432                     |    | 6,432            | -              | -              | -100.0%                                  | 0.0%                                    |
| Miscellaneous         | <br>62,717     |    | 57,000         | 57,000                    |    | 57,000           | 54,000         | 65,000         | -5.3%                                    | 20.4%                                   |
| TOTAL EXPENDITURE     | <br>90,347     |    | 85,432         | 85,432                    |    | 85,432           | 74,000         | 85,000         | -13.4%                                   | 14.9%                                   |
| Ending Cash           | 49,623         |    | 74,865         | 74,865                    |    | 80,495           | 121,770        | 152,045        | 62.7%                                    | 24.9%                                   |

## FUND 109 COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM Community Development

## **Function**

The Community Development block Grant Program (CDBG) is a federal grant received and administered by the Community Development department.

Beginning in 2012, the City of Marysville applied for and received, Community Development Block Grant (CDBG) funding from the U.S. Department of Housing and Urban Development (HUD). Every year HUD determines the amount of CDBG funds for each community.

## FUND 109 COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM Community Development

| Description               | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|---------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash            | \$-            | \$-            | \$ -                      | \$-               | \$-            | \$-            | 0.0%                                     | 0.0%                                    |
| Revenue                   |                |                |                           |                   |                |                |  |   |
| Community Dev Block Grant | 214,923        | 320,000        | 320,000                   | 350,000           | 350,000        | 350,000        | 9.4%                                     | 0.0%                                    |
| TOTAL REVENUE             | 214,923        | 320,000        | 320,000                   | 350,000           | 350,000        | 350,000        | 9.4%                                     | 0.0%                                    |
| Expenditures              |                |                |                           |                   |                |                |  |   |
| Professional Services     | 71,696         | 226,400        | 226,400                   | 256,400           | 256,400        | 256,400        | 13.3%                                    | 0.0%                                    |
| Transfer Out              | 143,227        | 93,600         | 93,600                    | 93,600            | 93,600         | 93,600         | 0.0%                                     | 0.0%                                    |
| TOTAL EXPENDITURE         | 214,923        | 320,000        | 320,000                   | 350,000           | 350,000        | 350,000        | 9.4%                                     | 0.0%                                    |
| Ending Cash               | -              |                | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |

## FUND 110 GROWTH MANAGEMENT – REET 1

## **Function**

The Growth Management-REET1 fund accounts for the revenues and expenditures of the first quarter percent of the real estate excise tax or REET 1. These funds must be used for capital projects, which include planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets, roads, highways, sidewalks, street and road lighting systems, traffic signals, bridges, domestic water systems, storm and sanitary sewer systems, parks, recreational facilities, law enforcement facilities, fire protection facilities, trails, libraries, and administrative and judicial facilities.

## Budget Narrative

This budget includes the principal and interest payments on the interlocal debt issue for Marysville's portion of the 800 Mhz Project.

Transfer out includes a \$700,000 transfer to fund 305 for street construction projects in 2015 and 2016.

## BOND REDEMPTION FUND 110 800 MHz Marysville Inter-local Long Term Debt Issues Debt Schedule Revised 2005

| VEAD  |                 | NITEDEOT      | TOTAL           |              |
|-------|-----------------|---------------|-----------------|--------------|
| YEAR  | PRINCIPAL       | INTEREST      | REQUIREMENT     | BALANCE      |
|       |                 |               |                 |              |
|       |                 |               |                 | 1,013,003.23 |
| 2005  | 49,192.60       | 22,873.76     | 72,066.36       | 963,810.63   |
| 2006  | 52,381.01       | 46,402.28     | 98,783.29       | 911,429.62   |
| 2007  | 54,658.45       | 43,874.34     | 98,532.79       | 856,771.17   |
| 2008  | 57,391.37       | 41,207.46     | 98,598.83       | 799,379.80   |
| 2009  | 60,124.29       | 38,349.74     | 98,474.03       | 739,255.51   |
| 2010  | 59,213.32       | 35,204.60     | 94,417.92       | 680,042.19   |
| 2011  | 62,401.73       | 32,243.92     | 94,645.65       | 617,640.46   |
| 2012  | 65,134.65       | 29,123.84     | 94,258.49       | 552,505.81   |
| 2013  | 68,323.06       | 25,867.12     | 94,190.18       | 484,182.75   |
| 2014  | 71,966.96       | 22,450.96     | 94,417.92       | 412,215.79   |
| 2015  | 75,155.37       | 18,852.60     | 94,007.97       | 337,060.42   |
| 2016  | 78,799.26       | 15,094.84     | 93,894.10       | 258,261.16   |
| 2017  | 82,443.16       | 11,154.88     | 93,598.04       | 175,818.00   |
| 2018  | 86,087.05       | 7,032.72      | 93,119.77       | 89,730.95    |
| 2019  | 89,730.95       | 3,589.24      | 93,320.19       | -            |
|       |                 |               |                 |              |
| TOTAL | \$ 1,013,003.23 | \$ 393,322.30 | \$ 1,406,325.53 |              |

| Description              | 2013<br>Actual | 2014<br>Budget | 2014<br>mended<br>Budget | E  | 2014<br>stimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------|----------------|----------------|--------------------------|----|------------------|----------------|----------------|--|---|
| Beginning Cash           | \$<br>192,261  | \$<br>98,671   | \$<br>98,671             | \$ | 237,942          | \$<br>44,724   | \$<br>51,216   | -54.7%                                   | 14.5%                                   |
| Revenue                  |                |                |                          |    |                  |                |                |  |   |
| Real Estate Excise Taxes | 738,616        | 600,000        | 600,000                  |    | 750,000          | 800,000        | 800,000        | 33.3%                                    | 0.0%                                    |
| Interest                 | 1,255          | 600            | 600                      |    | 1,200            | 500            | 500            | -16.7%                                   | 0.0%                                    |
| TOTAL REVENUE            | 739,871        | 600,600        | 600,600                  |    | 751,200          | 800,500        | 800,500        | 33.3%                                    | 0.0%                                    |
| Expenditures             |                |                |                          |    |                  |                |                |  |   |
| Debt Service - Principal | 68,323         | 71,967         | 71,967                   |    | 71,967           | 75,155         | 78,799         | 4.4%                                     | 4.8%                                    |
| Debt Service - Interest  | 25,867         | 22,451         | 22,451                   |    | 22,451           | 18,853         | 15,095         | -16.0%                                   | -19.9%                                  |
| Transfer Out             | 600,000        | 550,000        | 550,000                  |    | 850,000          | 700,000        | 700,000        | 27.3%                                    | 0.0%                                    |
| TOTAL EXPENDITURE        | 694,190        | <br>644,418    | 644,418                  |    | 944,418          | 794,008        | 793,894        | 23.2%                                    | 0.0%                                    |
| Ending Cash              | 237,942        | 54,853         | 54,853                   |    | 44,724           | 51,216         | 57,822         | -6.6%                                    | 12.9%                                   |

## FUND 110 GROWTH MANAGEMENT – REET 1

## FUND 111 GROWTH MANAGEMENT – REET 2

### **Function**

The Growth Management-REET 2 fund accounts for the revenues and expenditures of the second quarter percent of the real estate excise tax or REET 2. These funds must be used for capital projects which include planning acquisition, construction, reconstruction, repair, replacement, rehabilitation or improvement of streets roads, highways, sidewalks, street and road lighting system, traffic signals, bridges, domestic water systems, storm and sanitary sewer systems, and planning construction, reconstruction, repair, rehabilitation or improvements of parks.

#### **Budget Narrative**

Transfer out includes a \$800,000 transfer to fund 305 for street construction projects for 2015 and 2016.

## FUND 111 GROWTH MANAGEMENT – REET 2

| Description              | 2013<br>Actual | 2014<br>Budget | <br>2014<br>mended<br>Budget | E  | 2014<br>stimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------|----------------|----------------|------------------------------|----|------------------|----------------|----------------|--|---|
| Beginning Cash           | \$<br>195,996  | \$<br>56,496   | \$<br>56,496                 | \$ | 185,686          | \$<br>36,886   | \$<br>37,386   | -34.7%                                   | 1.4%                                    |
| Revenue                  |                |                |                              |    |                  |                |                |  |   |
| Real Estate Excise Taxes | 738,617        | 600,000        | 600,000                      |    | 750,000          | 800,000        | 800,000        | 33.3%                                    | 0.0%                                    |
| Interest                 | 1,073          | 500            | 500                          |    | 1,200            | 500            | 500            | 0.0%                                     | 0.0%                                    |
| TOTAL REVENUE            | 739,690        | 600,500        | 600,500                      |    | 751,200          | 800,500        | 800,500        | 33.3%                                    | 0.0%                                    |
| Expenditures             |                |                |                              |    |                  |                |                |  |   |
| Transfer Out             | 750,000        | 630,000        | 630,000                      |    | 900,000          | 800,000        | 800,000        | 27.0%                                    | 0.0%                                    |
| TOTAL EXPENDITURE        | 750,000        | 630,000        | 630,000                      |    | 900,000          | 800,000        | 800,000        | 27.0%                                    | 0.0%                                    |
| Ending Cash              | 185,686        | 26,996         | 26,996                       |    | 36,886           | 37,386         | 37,886         | 38.5%                                    | 1.3%                                    |

## FUND 114 TRANSPORTATION BENEFIT DISTRICT (TBD)

### **Function**

The Marysville Transportation Benefit District (MTBD) was established through City ordinance 2928 in January 2014 pursuant to RCW 35.21.225 which grants cities the authority to establish such a district. The MTBD is governed by the Marysville City Council members acting in an ex-officio capacity and maintains no employees. MTBD's sole purpose is to finance the City's transportation improvements and although it is a legally separate entity, the operations of the MTBD are so closely related to those of the City that it will be reported as if it were part of the primary government in the Comprehensive Annual Financial Report.

In April 2014, the voters approved a .2% increase in sales tax which went into effect on October 1, 2014. The .2% increase in sales tax will be used for the purpose of ongoing transportation improvements that preserve, maintain and as appropriate, construct or reconstruct the transportation infrastructure of the City of Marysville. The .2% of sales tax is collected and posting into fund 114 and transferred to fund 102 where the expenditures for the projects approved by the MTBD board will be collected.

| Description                | 2013<br>Actual |      | 2014<br>Budget |      | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|----------------------------|----------------|------|----------------|------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash             | \$             | - \$ |                | - \$ | 600,000                   | \$ 600,000        | \$ 79,243      | \$ 243,954     | -86.8%                                   | 207.9%                                  |
| Revenue                    |                |      |                |      |                           |                   |                |                |  |   |
| Sales Tax                  |                | -    |                | -    | -                         | 148,000           | 1,768,219      | 1,803,584      | 0.0%                                     | 2.0%                                    |
| Interest                   |                | -    |                | -    | -                         | -                 | 500            | 500            | 0.0%                                     | 0.0%                                    |
| TOTAL REVENUE              |                | -    |                | -    | -                         | 148,000           | 1,768,719      | 1,804,084      | 0.0%                                     | 2.0%                                    |
| Expenditures               |                |      |                |      |                           |                   |                |                |  |   |
| Office & Operating         |                | -    |                | -    | -                         | 531               | 200            | 200            | 0.0%                                     | 0.0%                                    |
| Professional Services      |                | -    |                | -    | -                         | 5,331             | 2,000          | 2,000          | 0.0%                                     | 0.0%                                    |
| Insurance                  |                | -    |                | -    | -                         | 1,808             | 1,808          | 1,808          | 0.0%                                     | 0.0%                                    |
| Intergovernmental          |                | -    |                | -    | -                         | 61,087            | -              | -              | 0.0%                                     | 0.0%                                    |
| Repayment - Interfund Loan |                | -    |                | -    | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Transfer Out               |                | -    |                | -    | 600,000                   | 600,000           | 1,600,000      | 1,600,000      | 166.7%                                   | 0.0%                                    |
| TOTAL EXPENDITURE          |                | -    |                | -    | 600,000                   | 668,757           | 1,604,008      | 1,604,008      | 167.3%                                   | 0.0%                                    |
|                            |                |      |                |      |                           |                   |                |                |  |   |
| Ending Cash                |                | -    |                | -    | -                         | 79,243            | 243,954        | 444,030        | 0.0%                                     | 82.0%                                   |

## FUND 114 TRANSPORTATION BENEFIT DISTRICT (TBD)

# **DEBT SERVICE FUNDS**



## FUND 206 LTGO BOND ISSUE 2007, 2010 and 2013

### **Function**

In 2007 the City issued \$8.0M of LTGO bonds to provide funds with which to fund the cost of transportation projects throughout the City. The projects include reconstruction of primary corridors and construction of "missing links" within the City's current infrastructure.

In 2010, the City issued \$4,9M of LTGO bonds to purchase the Courthouse building which the City was leasing and the purchase of two other parcels. The bonds were issued in October 2010 with interest only payments through 2013.

In 2013, the City refunded the 2003 LTGO bond issue realizing a savings of \$132,164 in 2014. The original issue was to fund the purchase of the new city hall, the construction of the waterfront park, and the State Ave renovation project.

Also in 2013, the City issued \$9.0M of LTGO bonds for the City's share of the 156<sup>th</sup> overpass project and the Break-In-Access (BIA) project. The proceeds from this bond issue were used to pay off the Line of Credit that was used to fund the construction of both projects.

The debt service fund receives contributions from the General Fund, Street Construction Fund and the Parks Construction Fund.

|       |                 | INTEREST |               | TOTAL           | OUTSTANDING     |
|-------|-----------------|----------|---------------|-----------------|-----------------|
| YEAR  | PRINCIPAL       | RATE     | INTEREST      | REQUIREMENT     | BALANCE         |
|       |                 |          |               |                 | \$ 2,115,525.00 |
| 2014  | 98,825.00       | 3.000%   | 98,571.66     | 197,396.66      | 2,016,700.00    |
| 2015  | 110,550.00      | 3.000%   | 84,654.50     | 195,204.50      | 1,906,150.00    |
| 2016  | 115,575.00      | 4.000%   | 81,338.00     | 196,913.00      | 1,790,575.00    |
| 2017  | 120,600.00      | 4.000%   | 76,715.00     | 197,315.00      | 1,669,975.00    |
| 2018  | 249,575.00      | 5.000%   | 71,891.00     | 321,466.00      | 1,420,400.00    |
| 2019  | 259,625.00      | 5.000%   | 59,412.25     | 319,037.25      | 1,160,775.00    |
| 2020  | 273,025.00      | 4.000%   | 46,431.00     | 319,456.00      | 887,750.00      |
| 2021  | 284,750.00      | 4.000%   | 35,510.00     | 320,260.00      | 603,000.00      |
| 2022  | 296,475.00      | 4.000%   | 24,120.00     | 320,595.00      | 306,525.00      |
| 2023  | 306,525.00      | 4.000%   | 12,261.00     | 318,786.00      | -               |
|       |                 |          |               |                 |                 |
| Total | \$ 2,115,525.00 |          | \$ 590,904.41 | \$ 2,706,429.41 |                 |

## FUND 206 2013 LTGO REFUNDING CITY HALL BUILDING PURCHASE & REMODEL

Note: Funded by the General Fund

## FUND 206 2013 LTGO REFUNDING WATERFRONT PARK

|       |                 | INTEREST |               | TOTAL           | OUTSTANDING     |
|-------|-----------------|----------|---------------|-----------------|-----------------|
| YEAR  | PRINCIPAL       | RATE     | INTEREST      | REQUIREMENT     | BALANCE         |
|       | -               |          | -             | -               | \$ 1,041,975.00 |
| 2014  | 48,675.00       | 3.000%   | 48,550.22     | 97,225.22       | 993,300.00      |
| 2015  | 54,450.00       | 3.000%   | 41,695.50     | 96,145.50       | 938,850.00      |
| 2016  | 56,925.00       | 4.000%   | 40,062.00     | 96,987.00       | 881,925.00      |
| 2017  | 59,400.00       | 4.000%   | 37,785.00     | 97,185.00       | 822,525.00      |
| 2018  | 122,925.00      | 5.000%   | 35,409.00     | 158,334.00      | 699,600.00      |
| 2019  | 127,875.00      | 5.000%   | 29,262.75     | 157,137.75      | 571,725.00      |
| 2020  | 134,475.00      | 4.000%   | 22,869.00     | 157,344.00      | 437,250.00      |
| 2021  | 140,250.00      | 4.000%   | 17,490.00     | 157,740.00      | 297,000.00      |
| 2022  | 146,025.00      | 4.000%   | 11,880.00     | 157,905.00      | 150,975.00      |
| 2023  | 150,975.00      | 4.000%   | 6,039.00      | 157,014.00      | -               |
|       |                 |          |               |                 |                 |
| Total | \$ 1,041,975.00 |          | \$ 291,042.47 | \$ 1,333,017.47 |                 |

Note: Funded by the Parks Construction fund

## FUND 206 2013 LTGO REFUNDING STATE AVENUE PROJECT

| YEAR  | PRINCIPAL       | INTEREST<br>RATE | INTEREST      | TOTAL<br>REQUIREMENT | OUTSTANDING<br>BALANCE |
|-------|-----------------|------------------|---------------|----------------------|------------------------|
|       |                 |                  |               |                      | \$ 3,157,500.00        |
| 2014  | 147,500.00      | 3.000%           | 147,121.87    | 294,621.87           | 3,010,000.00           |
| 2015  | 165,000.00      | 3.000%           | 126,350.00    | 291,350.00           | 2,845,000.00           |
| 2016  | 172,500.00      | 4.000%           | 121,400.00    | 293,900.00           | 2,672,500.00           |
| 2017  | 180,000.00      | 4.000%           | 114,500.00    | 294,500.00           | 2,492,500.00           |
| 2018  | 372,500.00      | 5.000%           | 107,300.00    | 479,800.00           | 2,120,000.00           |
| 2019  | 387,500.00      | 5.000%           | 88,675.00     | 476,175.00           | 1,732,500.00           |
| 2020  | 407,500.00      | 4.000%           | 69,300.00     | 476,800.00           | 1,325,000.00           |
| 2021  | 425,000.00      | 4.000%           | 53,000.00     | 478,000.00           | 900,000.00             |
| 2022  | 442,500.00      | 4.000%           | 36,000.00     | 478,500.00           | 457,500.00             |
| 2023  | 457,500.00      | 4.000%           | 18,300.00     | 475,800.00           | -                      |
| Total | \$ 3,157,500.00 |                  | \$ 881,946.87 | \$ 4,039,446.87      |                        |

Note: Funded by the Street Construction Fund

| YEAR  | PRINCIPAL       | INTEREST<br>RATE | INTEREST        | TOTAL<br>REQUIREMENT | OUTSTANDING<br>BALANCE |
|-------|-----------------|------------------|-----------------|----------------------|------------------------|
| 2007  | \$-             | -                | \$ 177,801.80   | \$ 177,801.80        | \$ 8,045,000.00        |
| 2008  | 255,000.00      | 4.00%            | 353,638.76      | 608,638.76           | 7,790,000.00           |
| 2009  | 265,000.00      | 4.00%            | 343,438.76      | 608,438.76           | 7,525,000.00           |
| 2010  | 280,000.00      | 4.00%            | 332,838.76      | 612,838.76           | 7,245,000.00           |
| 2011  | 290,000.00      | 4.00%            | 321,638.76      | 611,638.76           | 6,955,000.00           |
| 2012  | 300,000.00      | 5.50%            | 310,038.76      | 610,038.76           | 6,655,000.00           |
| 2013  | 315,000.00      | 5.50%            | 293,538.76      | 608,538.76           | 6,340,000.00           |
| 2014  | 335,000.00      | 5.50%            | 276,213.76      | 611,213.76           | 6,005,000.00           |
| 2015  | 355,000.00      | 5.50%            | 257,788.76      | 612,788.76           | 5,650,000.00           |
| 2016  | 375,000.00      | 4.00%            | 238,263.76      | 613,263.76           | 5,275,000.00           |
| 2017  | 390,000.00      | 4.00%            | 223,263.76      | 613,263.76           | 4,885,000.00           |
| 2018  | 405,000.00      | 4.00%            | 207,663.76      | 612,663.76           | 4,480,000.00           |
| 2019  | 420,000.00      | 4.00%            | 191,463.76      | 611,463.76           | 4,060,000.00           |
| 2020  | 435,000.00      | 4.00%            | 174,663.76      | 609,663.76           | 3,625,000.00           |
| 2021  | 455,000.00      | 4.00%            | 174,663.76      | 629,663.76           | 3,170,000.00           |
| 2022  | 475,000.00      | 4.30%            | 174,663.76      | 649,663.76           | 2,695,000.00           |
| 2023  | 495,000.00      | 4.25%            | 115,968.76      | 610,968.76           | 2,200,000.00           |
| 2024  | 515,000.00      | 4.25%            | 94,931.26       | 609,931.26           | 1,685,000.00           |
| 2025  | 540,000.00      | 4.25%            | 73,043.76       | 613,043.76           | 1,145,000.00           |
| 2026  | 560,000.00      | 4.25%            | 50,093.76       | 610,093.76           | 585,000.00             |
| 2027  | 585,000.00      | 4.38%            | 50,093.76       | 635,093.76           | -                      |
| Total | \$ 8,045,000.00 |                  | \$ 4,435,714.50 | \$ 12,480,714.50     |                        |

FUND 206 SERIES 2007A LIMITED TAX GENERAL OBLIGATION BOND STREET CONSTRUCTION PROJECTS

Note: Funded by the Street Construction Fund

|       |                 | INTEREST |                 | TOTAL            | OUTSTANDING     |
|-------|-----------------|----------|-----------------|------------------|-----------------|
| YEAR  | PRINCIPAL       | RATE     | INTEREST        | REQUIREMENT      | BALANCE         |
| 2013  | \$ -            | -        | \$ -            | \$ -             | \$ 9,005,000.00 |
| 2014  | 345,000.00      | 3.00%    | 389,362.50      | 734,362.50       | 8,660,000.00    |
| 2015  | 400,000.00      | 3.00%    | 335,750.00      | 735,750.00       | 8,260,000.00    |
| 2016  | 410,000.00      | 4.00%    | 323,750.00      | 733,750.00       | 7,850,000.00    |
| 2017  | 425,000.00      | 4.00%    | 307,350.00      | 732,350.00       | 7,425,000.00    |
| 2018  | 445,000.00      | 5.00%    | 290,350.00      | 735,350.00       | 6,980,000.00    |
| 2019  | 465,000.00      | 5.00%    | 268,100.00      | 733,100.00       | 6,515,000.00    |
| 2020  | 490,000.00      | 4.00%    | 244,850.00      | 734,850.00       | 6,025,000.00    |
| 2021  | 510,000.00      | 4.00%    | 225,250.00      | 735,250.00       | 5,515,000.00    |
| 2022  | 530,000.00      | 4.00%    | 204,850.00      | 734,850.00       | 4,985,000.00    |
| 2023  | 550,000.00      | 4.00%    | 183,650.00      | 733,650.00       | 4,435,000.00    |
| 2024  | 570,000.00      | 3.25%    | 161,650.00      | 731,650.00       | 3,865,000.00    |
| 2025  | 590,000.00      | 3.25%    | 143,125.00      | 733,125.00       | 3,275,000.00    |
| 2026  | 610,000.00      | 3.50%    | 123,950.00      | 733,950.00       | 2,665,000.00    |
| 2027  | 630,000.00      | 3.63%    | 102,600.00      | 732,600.00       | 2,035,000.00    |
| 2028  | 655,000.00      | 3.75%    | 79,762.50       | 734,762.50       | 1,380,000.00    |
| 2029  | 680,000.00      | 4.00%    | 55,200.00       | 735,200.00       | 700,000.00      |
| 2030  | 700,000.00      | 4.00%    | 28,000.00       | 728,000.00       | -               |
| Total | \$ 9,005,000.00 |          | \$ 3,467,550.00 | \$ 12,472,550.00 |                 |

FUND 206 2013 LIMITED TAX GENERAL OBLIGATION BOND 156TH OVERCROSSING & BREAK-IN-ACCESS

Note: Funded by the General Fund

| YEAR  | PRINCIPAL       | INTEREST<br>RATE | INTEREST        | TOTAL<br>REQUIREMENT | OUTSTANDING<br>BALANCE |
|-------|-----------------|------------------|-----------------|----------------------|------------------------|
| 2010  | \$-             | 2.00%            | \$ 23,651.91    | \$ 23,651.91         | \$ 4,990,000.00        |
| 2011  | -               | 2.00%            | 207,675.00      | 207,675.00           | 4,990,000.00           |
| 2012  | -               | 2.00%            | 207,675.00      | 207,675.00           | 4,990,000.00           |
| 2013  | -               | 2.00%            | 207,675.00      | 207,675.00           | 4,990,000.00           |
| 2014  | 145,000.00      | 2.00%            | 207,675.00      | 352,675.00           | 4,845,000.00           |
| 2015  | 155,000.00      | 2.00%            | 204,775.00      | 359,775.00           | 4,690,000.00           |
| 2016  | 155,000.00      | 2.00%            | 201,675.00      | 356,675.00           | 4,535,000.00           |
| 2017  | 155,000.00      | 2.00%            | 198,575.00      | 353,575.00           | 4,380,000.00           |
| 2018  | -               | 2.00%            | 195,475.00      | 195,475.00           | 4,380,000.00           |
| 2019  | -               | 2.00%            | 195,475.00      | 195,475.00           | 4,380,000.00           |
| 2020  | 60,000.00       | 3.00%            | 195,475.00      | 255,475.00           | 4,320,000.00           |
| 2021  | 55,000.00       | 4.50%            | 193,675.00      | 248,675.00           | 4,265,000.00           |
| 2022  | 265,000.00      | 4.50%            | 191,200.00      | 456,200.00           | 4,000,000.00           |
| 2023  | 280,000.00      | 4.50%            | 179,275.00      | 459,275.00           | 3,720,000.00           |
| 2024  | 210,000.00      | 4.50%            | 166,675.00      | 376,675.00           | 3,510,000.00           |
| 2025  | 215,000.00      | 4.50%            | 157,225.00      | 372,225.00           | 3,295,000.00           |
| 2026  | 230,000.00      | 5.00%            | 147,550.00      | 377,550.00           | 3,065,000.00           |
| 2027  | 240,000.00      | 5.00%            | 136,050.00      | 376,050.00           | 2,825,000.00           |
| 2028  | 350,000.00      | 5.00%            | 124,050.00      | 474,050.00           | 2,475,000.00           |
| 2029  | 370,000.00      | 5.00%            | 106,550.00      | 476,550.00           | 2,105,000.00           |
| 2030  | 385,000.00      | 5.00%            | 88,050.00       | 473,050.00           | 1,720,000.00           |
| 2031  | 405,000.00      | 4.00%            | 68,800.00       | 473,800.00           | 1,315,000.00           |
| 2032  | 420,000.00      | 4.00%            | 52,600.00       | 472,600.00           | 895,000.00             |
| 2033  | 440,000.00      | 4.00%            | 35,800.00       | 475,800.00           | 455,000.00             |
| 2034  | 455,000.00      | 4.00%            | 18,200.00       | 473,200.00           | -                      |
| Total | \$ 4,990,000.00 |                  | \$ 3,711,501.91 | \$ 8,701,501.91      |                        |

#### FUND 206 2010 LTGO BONDS COURTHOUSE/DELTA PROPERTY/WILLIAMS PROPERTY

Note: Funded by the General Fund

## FUND 206 LTGO BOND ISSUE 2007, 2010 and 2013

| Description               | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|---------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash            | \$ 19,001      | \$ 18,501      | \$ 18,501                 | \$ 24,715         | \$ 24,215      | \$ 23,714      | 30.9%                                    | -2.1%                                   |
| Revenue                   |                |                |                           |                   |                |                |  |   |
| Interest & Other Earnings | 6,653          | 500            | 500                       | 500               | 500            | -              | 0.0%                                     | -100.0%                                 |
| Transfers In              | 1,595,853      | 2,287,495      | 2,287,495                 | 2,287,495         | 2,291,014      | 2,290,089      | 0.2%                                     | 0.0%                                    |
| TOTAL REVENUE             | 1,602,506      | 2,287,995      | 2,287,995                 | 2,287,995         | 2,291,514      | 2,290,089      | 0.2%                                     | -0.1%                                   |
| Expenditures              |                |                |                           |                   |                |                |  |   |
| Debt Principal            | 950,238        | 1,120,000      | 1,120,000                 | 1,120,000         | 1,240,000      | 1,285,000      | 10.7%                                    | 3.6%                                    |
| Debt Interest             | 645,614        | 1,167,495      | 1,167,495                 | 1,167,495         | 1,051,015      | 1,006,589      | -10.0%                                   | -4.2%                                   |
| Debt Issue Cost           | 940            | 1,000          | 1,000                     | 1,000             | 1,000          | -              | 0.0%                                     | -100.0%                                 |
| TOTAL EXPENDITURE         | 1,596,792      | 2,288,495      | 2,288,495                 | 2,288,495         | 2,292,015      | 2,291,589      | 0.2%                                     | 0.0%                                    |
| Ending Cash               | 24,715         | 18,001         | 18,001                    | 24,215            | 23,714         | 22,214         | 31.7%                                    | -6.3%                                   |

## FUND 271 Local Improvement District 71

## Function

Local Improvement District No. 71, was established by ordinance No. 2827 of the City, passed September 19, 2010, for the purpose of carrying out the construction of an I5 overpass located at 156<sup>th</sup> Street NE. Construction of the overpass was completed in 2012 and the LID bonds were issued on September 23, 2014.

The debt service revenue is provided from special assessments on the properties within the boundaries of LID 71. Bonds will be called on June 1 of each year.

| Description               | 2013<br>Actual | 2014<br>Budget | J    | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|---------------------------|----------------|----------------|------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash            | \$-            | \$             | - \$ | -                         | \$-               | \$ 109,318     | \$ 53,018      | 0.0%                                     | -51.5%                                  |
| Revenue                   |                |                |      |                           |                   |                |                |  |   |
| Principal on LID 71       | -              |                | -    | 1,708,800                 | 1,711,318         | 700,000        | 700,000        | -59.0%                                   | 0.0%                                    |
| Interest & Other Earnings | -              |                | -    | -                         | 4,000             | 300,000        | 300,000        | 0.0%                                     | 0.0%                                    |
| TOTAL REVENUE             | -              |                | -    | 1,708,800                 | 1,715,318         | 1,000,000      | 1,000,000      | -41.5%                                   | 0.0%                                    |
| Expenditures              |                |                |      |                           |                   |                |                |  |   |
| Professional Services     | -              |                | -    | 6,000                     | 6,000             | 6,000          | 5,000          | 0.0%                                     | -16.7%                                  |
| Debt Principal            | -              |                | -    | -                         | -                 | 750,000        | 700,000        | 0.0%                                     | -6.7%                                   |
| Debt Interest             | -              |                | -    | -                         | -                 | 300,000        | 300,000        | 0.0%                                     | 0.0%                                    |
| Debt Issue Cost           | -              |                | -    | -                         | -                 | 300            | 300            | 0.0%                                     | 0.0%                                    |
| Transfer Out              | -              |                | -    | 1,700,000                 | 1,600,000         | -              | -              | -100.0%                                  | 0.0%                                    |
| TOTAL EXPENDITURE         | -              |                | -    | 1,706,000                 | 1,606,000         | 1,056,300      | 1,005,300      | -38.1%                                   | -4.8%                                   |
| Ending Cash               | -              |                | -    | 2,800                     | 109,318           | 53,018         | 47,718         | 1793.5%                                  | -10.0%                                  |

## FUND 271 Local Improvement District 71

# CAPITAL PROJECT FUNDS



## FUND 305 STREETS CAPITAL IMPROVEMENTS

#### **Function**

This fund is used to design and construct capital road construction projects. Revenues are generated through grants, loans, developer mitigation fees and real estate excise taxes (REET). The REET funds are receipted into funds 110 and 111 and then transferred into the 305 fund.

#### Budget Narrative

Capital projects include:

|       |   | 2015         | 2016      |
|-------|---|--------------|-----------|
| R0901 | First Street Bypass   | 50,000       | 50,000    |
| R0904 | SR9/SR92 Break in Access                                      | 10,000       | -         |
| R1101 | 88 <sup>th</sup> Street Improvements                          | 200,000      | 200,000   |
| R1302 | State Ave 1 <sup>st</sup> -88 <sup>th</sup>                   | 1,766,000    | -         |
| R1303 | 88 <sup>th</sup> & 55 <sup>th</sup> Intersection Improvements | 35,000       | -         |
| R1402 | SR529/Interstate 5 IJR  | 2,000,000    | -         |
| R1404 | State Ave 116 <sup>th</sup> -136 <sup>th</sup>                | 4,000,000    | -         |
| R1501 | SR528 Pedestrian Signal                                       | 200,000      | -         |
| R1502 | 67 <sup>th</sup> Ave NE Overlay                               | 615,000      | -         |
|       | TOTAL   | \$ 8,876,000 | \$250,000 |

The 305 operating budget also includes a transfer out to fund 206 for the annual debt service payment associated with the 2013 and 2007 LTGO bond issues and also a PWTF loan.

## FUND 305 STREETS CAPITAL IMPROVEMENTS

| Description                      | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|----------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash                   | \$ 45,425      | \$ 519,595     | \$ 519,595                | \$ 260,708        | \$ 477,987     | \$ 38,348      | -8.0%                                    | -92.0%                                  |
| <u>Revenue</u>                   |                |                |                           |                   |                |                |  |   |
| Federal & State Grants           | -              | 452,000        | 452,000                   | 548,860           | 2,000,000      | -              | 342.5%                                   | -100.0%                                 |
| TIB                              | 24,607         | 400,000        | 400,000                   | 65,600            | 3,000,000      | -              | 650.0%                                   | -100.0%                                 |
| Snohomish County                 | 82,433         | 1,500,000      | 1,500,000                 | 380,000           | 200,000        | 200,000        | -86.7%                                   | 0.0%                                    |
| Transportation Mitigation Fees   | 716,347        | 600,000        | 600,000                   | 800,000           | 800,000        | 800,000        | 33.3%                                    | 0.0%                                    |
| Investment Interest              | 707            | 500            | 500                       | 2,000             | 500            | 500            |  | 0.0%                                    |
| Intergovernmental (IJR)          | -              | -              | -                         | 140,000           | 360,000        | -              | 0.0%                                     | -100.0%                                 |
| Proceeds from Long Term Debt*    | 3,401,925      | 1,300,000      | 1,300,000                 | -                 | -              | -              | -100.0%                                  | 0.0%                                    |
| Transfers In - CDBG              | -              | -              | -                         | 80,000            | 80,000         | -              | 0.0%                                     | -100.0%                                 |
| Transfers In - REET              | 1,350,000      | 1,180,000      | 1,180,000                 | 1,500,000         | 1,500,000      | 1,500,000      |  | 0.0%                                    |
| Transfer in - IJR                | -              | 700,000        | 700,000                   | 700,000           | 1,400,000      | -              | 100.0%                                   | -100.0%                                 |
| Transfer In - TBD                | -              | -              | 600,000                   | 600,000           | -              | -              | 0.0%                                     | -                                       |
| TOTAL REVENUE                    | 5,576,019      | 6,132,500      | 6,732,500                 | 4,816,460         | 9,340,500      | 2,500,500      | 38.7%                                    | -73.2%                                  |
| Expenditures                     |                |                |                           |                   |                |                |  |   |
| Miscellaneous Expense            | -              | -              | -                         | 25,742            | -              | -              | 0.0%                                     | 0.0%                                    |
| Capital Outlay                   | 933,818        | 4,000,000      | 4,600,000                 | 3,667,603         | 8,876,000      | 250,000        | 93.0%                                    | -97.2%                                  |
| Transfer Out - Debt Service      | 1,092,577      | 905,836        | 905,836                   | 905,836           | 904,139        | 907,164        | -0.2%                                    | 0.3%                                    |
| TOTAL EXPENDITURE                | 2,026,395      | 4,905,836      | 5,505,836                 | 4,599,181         | 9,780,139      | 1,157,164      | 77.6%                                    | -88.2%                                  |
| Other Adjustments (Accruals/LOC) | (3,334,341)    | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Ending Cash                      | 260,708        | 1,746,259      | 1,746,259                 | 477,987           | 38,348         | 1,381,684      | -97.8%                                   | 3503.0%                                 |

## FUND 310 PARKS CAPITAL IMPROVEMENT

#### **Function**

This fund is used for the design and construction of City parks and recreational facilities. Revenues are generated through grants, loans, donations, collection of real estate excise taxes (REET) and park mitigation fees. The REET funds are receipted into funds 110 and 111 and then transferred into the 310 fund. A transfer of REET funds is not scheduled in 2015 or 2016.

#### Project(s) Approved

|                                    | 2015       | 2016      |
|------------------------------------|------------|-----------|
| Qwuloolt Trail                     | 684,740    | -         |
| Comeford Park                      | 38,500     | -         |
| Jennings Park Restrooms            | 37,000     | -         |
| Mother Nature's Window Master Plan | 15,000     | -         |
| Bayview Trail                      | 50,000     | 50,000    |
| TOTAL                              | \$ 825,240 | \$ 50,000 |

The 310 operating budget also includes a transfer out to fund 206 for the annual debt service payment associated with the 2013 LTGO Refunding bond issue.

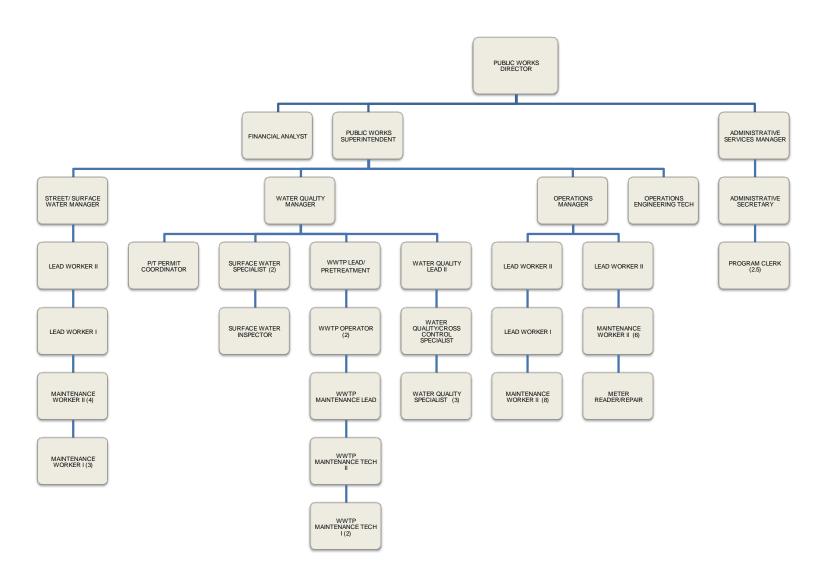
## FUND 310 PARKS CAPITAL IMPROVEMENT

| Description                   | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|-------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash                | \$ 56,869      | \$ 43,553      | \$ 43,553                 | \$ 111,625        | \$ 328,825     | \$ 102,809     | 655.0%                                   | -68.7%                                  |
| Revenue                       |                |                |                           |                   |                |                |  |   |
| Interlocal                    | -              | 50,000         | 50,000                    | 50,000            | -              | -              | -100.0%                                  | 0.0%                                    |
| RCO Grant                     |                | -              | -                         |                   | 342,370        | -              | 100.0%                                   | -100.0%                                 |
| Park Mitigation Fees          | 174,646        | 100,000        | 100,000                   | 362,792           | 200,000        | 200,000        | 100.0%                                   | 0.0%                                    |
| Investment Interest           | 341            | 150            | 150                       | 615               | 500            | 500            | 233.3%                                   | 0.0%                                    |
| Other Miscellaneous           | 29,677         | 27,000         | 27,000                    | 27,000            | 27,000         | 27,000         | 0.0%                                     | 0.0%                                    |
| Transfers In                  | 40,000         | 437,000        | 487,000                   | 487,000           | 125,500        | 50,000         | -74.2%                                   | -60.2%                                  |
| TOTAL REVENUE                 | 244,664        | 614,150        | 664,150                   | 927,407           | 695,370        | 277,500        | 4.7%                                     | -60.1%                                  |
| Expenditures                  |                |                |                           |                   |                |                |  |   |
| Capital Outlay                | 95,436         | 559,000        | 609,000                   | 612,000           | 825,240        | 50,000         | 35.5%                                    | -93.9%                                  |
| Transfer Out - Debt Service   | 95,110         | 98,207         | 98,207                    | 98,207            | 96,146         | 96,987         | -2.1%                                    | 0.9%                                    |
| TOTAL EXPENDITURE             | 190,546        | 657,207        | 707,207                   | 710,207           | 921,386        | 146,987        | 30.3%                                    | -84.0%                                  |
| Other Adjustments (i/f loans) | 638            | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Ending Cash                   | 111,625        | 496            | 496                       | 328,825           | 102,809        | 233,322        | 20627.6%                                 | 126.9%                                  |

# **ENTERPRISE FUNDS**



## **PUBLIC WORKS UTILITIES**



## FUND 401 WATER WORKS UTILITY OPERATIONS Combined Water/Sewer/Surface Water

#### <u>Mission</u>

The mission of the Water Works Utility Fund is to provide appropriate preservation and development of the City's infrastructure for the Marysville Service area.

#### **Function**

The City of Marysville provides water service 24 hours a day, currently supplying an average of around 3 million gallons per day of quality drinking water to more than 19,000 connections inside the City limits and within the Coordinated Water Study Plan Area (CWSP), as well as providing necessary fire flows, at rates that are competitive in the Puget Sound region.

Through its City-operated sewer collection system, Marysville treats and safely discharges wastewater at a current rate of about 5 million gallons per day for more than 15,000 connections inside the City and within Rural Utilities Service Area (RUSA) boundaries.

There are four divisions within the Utility Operations budget:

The Utility Construction Division is responsible for construction and repair of water and sanitary sewer extensions, replacement, service lines and appurtenances, which include hydrants, pressure regulating, flow control and metering stations. This division also repairs/installs gate and specialty valves, air-vac and blow off assemblies.

The Utility Maintenance Division is responsible for maintenance of 319 miles of water main, 7 reservoirs, 5 deep wells, a Ranney Well and the Edward Springs collectors. Valve exercising, directional flushing, cross connection and sampling programs assure the City that 3 million gallons of quality drinking water is provided to our customers on a daily basis.

The Wastewater Treatment Plant Division (WWTP) is responsible for the proper collection of wastewater, which must be safely transported from approximately 15,000 homes and businesses throughout our service area to our treatment facility. This is done through our sanitary sewer collection system, which consists of approximately 230 miles of mainline sewer with pipe diameters ranging from 6" laterals to 48" interceptors. These lines are flushed/cleaned annually by the City's vactor crew. The entire collection system is currently cleaned every 14 to 16 months. The WWTP and 15 sewer lift stations are operated and maintained by the wastewater division. The wastewater division is also responsible for the monitoring and testing of local industries to ensure compliance with local discharge standards. Operators at the treatment plant perform the sampling and testing of around 5 million gallons a day of effluent assuring compliance with the City's NPDES Wastewater Discharge Permit issued by the Department of Ecology.

The Surface Water Utility Division implements the City's NPDES Phase II Stormwater Permit. Requirements in the Permit entail public outreach and education regarding stormwater impacts; fostering public involvement and participation in decision making opportunities as they relate to stormwater management; tracing and removing illicit connections to the City's stormwater system; controlling runoff from new development, redevelopment and construction sites through plan review, inspection and training; providing municipal operations and maintenance of the City's stormwater system and associated facilities; and by providing water quality monitoring of the City's stormwater system and receiving waters.

### Headcount

| POSITION CLASSIFICATION                           | 2014  | 2015  | 2016  |
|---|-------|-------|-------|
| Public Works Director                             | 1     | 1     | 1     |
| Public Works Superintendent                       | 1     | 1     | 1     |
| Operations Manager                                | 1     | 1     | 1     |
| Streets/Surface Water Manager                     | 0.5   | 0.5   | 0.5   |
| PW Administrative Services Manager                | 1     | 1     | 1     |
| Financial Analyst                                 | 0.75  | 0.75  | 0.75  |
| GIS Administrator                                 | 1     | 1     | 1     |
| GIS Analyst                                       | 1     | 1     | 1     |
| Permit Coordinator (P/T)                          | 0     | 0.5   | 0.5   |
| Operations Engineering Tech                       | 1     | 1     | 1     |
| Lead Worker II                                    | 3     | 3     | 3     |
| Lead Worker I (Formerly Heavy Equipment Operator) | 2     | 2     | 2     |
| Maintenance Worker II                             | 18    | 18    | 18    |
| Maintenance Worker I                              | 3     | 3     | 3     |
| Meter Reader/Repair                               | 1     | 1     | 1     |
| Water Quality/Cross Control                       | 3     | 3     | 3     |
| Water Quality Manager                             | 1     | 1     | 1     |
| Surface Water Specialists                         | 2     | 2     | 2     |
| Surface Water Inspector                           | 1     | 1     | 1     |
| WWTP Lead   | 3     | 3     | 3     |
| WWTP Tech II                                      | 1     | 1     | 1     |
| WWTP Tech I                                       | 2     | 2     | 2     |
| WWTP Operator                                     | 2     | 3     | 3     |
| Program Clerk                                     | 2.5   | 2.5   | 2.5   |
| Administrative Secretary                          | 1     | 1     | 1     |
| TOTAL - UTILITIES                                 | 53.75 | 55.25 | 55.25 |

#### Budget Narrative

Office and operating supplies include general office supplies, chemicals for the wastewater treatment plant, maintenance supplies used at the wastewater treatment plant, janitorial supplies, safety supplies, and other supplies used to maintain the daily operation of the City's water/sewer/surface water infrastructure.

Purchased water accounts for the amount paid to the City of Everett for water.

Professional services include but are not limited to equipment rental fees, lab sample analysis, flow monitoring fees, janitorial services, legal fees, sewer rate cost of service study, and annual update to the water, sewer comprehensive plan.

Miscellaneous expenses include fees for training classes, seminars, conferences, and membership fees. State taxes are state excise taxes assessed on the Water/Sewer customer fees. City taxes are the taxes accessed by the City and credited to the General Fund.

Interfund repairs include the cost allocation from the Fleet department for the rental and replacement of all vehicles used by the Utility department. It also includes costs associated with the repairs and maintenance performed by the Facilities department.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement. This category also includes the cost allocation from Finance, Utility Billing, City Clerk, Executive, HR and Community Information Officer.

Transfer out includes the transfer to fund 450 for all debt service payments. It also includes the following transfers out of fund 401 for both years:

| Transfer to fund 101 for Surface Water Maintenance | 520,000 |
|--|---------|
| Total  | 520,000 |

## Approved Budget Requests

| Description  | 2015<br>Amount | 2016<br>Amount | On-Going |
|--|----------------|----------------|----------|
| Replace Cedarcrest Reservoir Roof                                    | 120,000        | -              | No       |
| NH – WWTP Operator (pay code 22)                                     | 120,884        | 108,154        | Yes      |
| NH – Permit Coordinator (P/T) Surface Water Operations (N9)          | 50,883         | 53,832         | Yes      |
| Upgrade to the Stillaguamish Plant Particle Counters                 | 10,000         | -              | No       |
| Flail Mower Attachment for Skid Steer                                | 8,000          | -              | No       |
| Relocate 52 <sup>nd</sup> Ave PRV                                    | 50,000         | -              | No       |
| Programmable Logic Controllers for WWTP                              | 22,000         | -              | No       |
| Surface Water Comprehensive Plan Update                              | 300,000        | -              | No       |
| Dry Shed Storage   | 60,000         | -              | No       |
| Decant Area Dome Storage   | 35,000         | -              | No       |
| General Security Improvements/Video                                  | 50,000         | -              | No       |
| New – F550 w/Dump Box  | 63,000         | -              | No       |
| New – Light Duty Vehicle for Operations Manager                      | 30,000         | -              | No       |
| Pipe Ranger  | 25,000         | -              | No       |
| NH – Community Development Director (budget request in General Fund) | 37,822         | 76,776         | Yes      |
| Legal Department Staffing (budget request in General Fund)           | 220,976        | 227,755        | Yes      |
| Reduce Professional Services   | (220,976)      | (227,755)      | Yes      |
| PW Admin Bldg – Carpet Replacement – 2 <sup>nd</sup> Floor           | 30,000         | -              | No       |
| New – Heavy Duty Service Truck w/Steel Dump Box                      | -              | 90,000         | No       |
| New – 7 yd dump Truck w/Drop Axel                                    | -              | 185,000        | No       |
| Upgrade Vehicle#502 Utility Van                                      | -              | 20,000         | No       |
| Install Fiber Optic Communication @ Water Sites                      | -              | 200,000        | No       |
| New – Loader   | -              | 100,000        | No       |
|  | \$ 1,012,589   | \$ 833,762     |          |

#### Item(s) Requested But Not Approved

None

| FUND 401                           |
|------------------------------------|
| WATER WORKS UTILITY OPERATIONS     |
| Combined Water/Sewer/Surface Water |

|                                   | 2013                           | 2014         | 2014<br>Amended      | 2014                    | 2015                 | 2016                    | % Change<br>2014 Amended/ | % Change<br>2015 Budget/ |
|-----------------------------------|--------------------------------|--------------|----------------------|-------------------------|----------------------|-------------------------|---------------------------|--------------------------|
| Description                       | Actual                         | Budget       | Budget               | Estimated               | Budget               | Budget                  | 2015 Budget               | 2016 Budget              |
| Beginning Cash                    | \$ 13,329,888                  | \$ 9,040,082 | \$ 9,040,082         | \$ 11,183,103           | \$ 9,256,145         | \$ 5,866,128            | 2.4%                      | -36.6%                   |
| Revenue                           |                                |              |                      |                         |                      |                         |                           |                          |
| Grants                            | 106,460                        | 216,276      | 216,276              | 216,276                 | 21,000               | -                       | -90.3%                    | -100.0%                  |
| Water Service Fees                | 8,861,418                      | 8,725,000    | 8,725,000            | 7,700,500               | 8,161,000            | 8,161,000               | -6.5%                     | 0.0%                     |
| Storm Drainage Charges            | 3,930,569                      | 4,000,000    | 4,000,000            | 4,013,247               | 4,030,000            | 4,030,000               | 0.8%                      | 0.0%                     |
| Pond Recovery                     | 39,288                         | 10,000       | 10,000               | 10,000                  | 10,000               | 10,000                  | 0.0%                      | 0.0%                     |
| Sewer Service Fees                | 10,247,733                     | 10,539,000   | 10,539,000           | 10,536,000              | 10,539,000           | 10,539,000              | 0.0%                      | 0.0%                     |
| Interest                          | 63,201                         | 34,000       | 34,000               | 34,000                  | 34,000               | 34,000                  | 0.0%                      | 0.0%                     |
| Rents                             | 78,962                         | 75,000       | 75,000               | 85,000                  | 75,000               | 75,000                  | 0.0%                      | 0.0%                     |
| Insurance Recovery                | 54,780                         | -            | -                    | 13,464                  | -                    | -                       | 0.0%                      | 0.0%                     |
| Interfund Rents                   | 64,926                         | 64,926       | 64,926               | 64,926                  | 64,926               | 64,926                  | 0.0%                      | 0.0%                     |
| Miscellaneous Revenue             | (36,948)                       | 10,000       | 10,000               | (117,728)               | 10,000               | 10,000                  | 0.0%                      | 0.0%                     |
| Intergovernmental Misc            | 11,766                         | 10,000       | 10,000               | 14,217                  | 10,000               | 10,000                  | 0.0%                      | 0.0%                     |
| Sale of Assets                    | 50,000                         |              | -                    |                         | -                    | -                       | 0.0%                      | 0.0%                     |
| Transfer In                       | -                              | -            | -                    | 58,195                  | -                    | -                       | 0.0%                      | 0.0%                     |
| TOTAL REVENUE                     | 23,472,155                     | 23,684,202   | 23,684,202           | 22,628,097              | 22,954,926           | 22,933,926              | -3.1%                     | -0.1%                    |
| IOTAL REVENUE                     | 23,472,155                     | 23,004,202   | 23,004,202           | 22,020,097              | 22,954,920           | 22,933,920              | -3.1%                     | -0.1%                    |
| Expenditures                      |                                |              |                      |                         |                      |                         |                           |                          |
| Salaries                          | 3,855,512                      | 4,284,461    | 4,284,461            | 4,284,461               | 4,449,440            | 4,599,619               | 3.9%                      | 3.4%                     |
| Seasonal                          | 23,905                         | 80,000       | 80,000               | 84,672                  | 80,000               | 80,000                  | 0.0%                      | 0.0%                     |
| Overtime                          | 57,741                         | 79,500       | 79,500               | 79,783                  | 79,500               | 79,500                  | 0.0%                      | 0.0%                     |
| Social Security                   | 293,033                        | 319,996      | 319,996              | 319,996                 | 337,027              | 343,896                 | 5.3%                      | 2.0%                     |
| Retirement                        | 311,703                        | 387,900      | 387,900              | 387,900                 | 436,513              | 496,102                 | 12.5%                     | 13.7%                    |
| Medical Insurance                 | 778,032                        | 922,622      | 922,622              | 922,622                 | 981,225              | 1,041,078               | 6.4%                      | 6.1%                     |
| Workmen's Compensation            | 70,714                         | 88,182       | 88,182               | 88,182                  | 119,359              | 142,985                 | 35.4%                     | 19.8%                    |
| Unemployment                      | 15,498                         | 17,926       | 17,926               | 17,926                  | 14,567               | 18,189                  | -18.7%                    | 24.9%                    |
| Uniforms                          | 19,907                         | 28,900       | 28,900               | 28,900                  | 28,900               | 28,900                  | 0.0%                      | 0.0%                     |
| Office & Operating                | 637,432                        | 652,469      | 652,469              | 652,469                 | 681,059              | 681,469                 | 4.4%                      | 0.1%                     |
| Fuel                              | 129,407                        | 137,000      | 137,000              | 137,000                 | 137,000              | 137,000                 | 0.0%                      | 0.0%                     |
| Purchased Water                   | 1,581,268                      | 1,753,000    | 1,753,000            | 1,753,000               | 1,926,175            | 2,065,940               | 9.9%                      | 7.3%                     |
| Inventory Supplies                | -                              | 5,000        | 5,000                | 5,000                   | 5,000                | 5,000                   | 0.0%                      | 0.0%                     |
| Small Tools                       | 19,546                         | 49,500       | 49,500               | 49,500                  | 67,500               | 34,500                  | 36.4%                     | -48.9%                   |
| Professional Services             | 658,998                        | 1,599,290    | 1,599,290            | 1,499,290               | 1,741,600            | 1,441,600               | 8.9%                      | -17.2%                   |
| Communication                     | 38,205                         | 45,086       | 45,086               | 45,530                  | 57,746               | 57,746                  | 28.1%                     | 0.0%                     |
| Travel                            | 2,655                          | 13,500       | 13,500               | 13,500                  | 13,500               | 13,500                  | 0.0%                      | 0.0%                     |
| Advertising                       | 2,000                          | 1,500        | 1,500                | 2,000                   | 1,500                | 1,500                   | 0.0%                      | 0.0%                     |
| Rents                             | 7,910                          | 13,000       | 13,000               | 13,000                  | 13,000               | 13,000                  | 0.0%                      | 0.0%                     |
| Insurance                         | 257,025                        | 278,333      | 278,333              | 278,333                 | 319,770              | 351,747                 | 14.9%                     | 10.0%                    |
| Public Utilities                  | 725,081                        | 806,200      | 806,200              | 816,200                 | 816,200              | 845,200                 | 14.9%                     | 3.6%                     |
| Repairs & Maintenance             | 448,310                        | 770,000      | 770,000              | 900,816                 | 903,000              | 631,000                 | 17.3%                     | -30.1%                   |
| Miscellaneous Expenses            |                                |              |                      |                         |                      |                         |                           |                          |
|                                   | 249,091                        | 472,650      | 472,650              | 518,170                 | 293,650              | 293,350                 | -37.9%                    | -0.1%                    |
| Intergovernmental Prof            | 20,918                         | 30,000       | 30,000               | 110,595                 | 30,000               | 30,000                  | 0.0%                      | 0.0%                     |
| State Taxes                       | 707,859                        | 720,000      | 720,000              | 720,000                 | 720,000              | 720,000                 | 0.0%                      | 0.0%                     |
| Operating Permits                 | 74,870                         | 89,000       | 89,000               | 89,000                  | 106,000              | 106,000                 | 19.1%                     | 0.0%                     |
| City Taxes                        | 2,415,777                      | 2,523,502    | 2,523,502            | 2,523,502               | 2,523,502            | 2,523,502               | 0.0%                      | 0.0%                     |
| Capital Outlay                    | 4,662,222                      | 41,530       | 41,530               | 41,530                  | 95,000               | 200,000                 | 128.8%                    | 110.5%                   |
| Interfund Repairs                 | 367,992                        | 470,729      | 470,729              | 470,729                 | 628,565              | 614,922                 | 33.5%                     | -2.2%                    |
| Other Interfund Services          | 1,425,735                      | 1,384,241    | 1,384,241            | 1,384,241               | 1,626,635            | 1,696,746               | 17.5%                     | 4.3%                     |
| Transfer Out<br>TOTAL EXPENDITURE | <u>6,346,294</u><br>26,202,640 | 7,427,208    | 7,427,208 25,492,225 | 6,317,208<br>24,555,055 | 7,112,010 26,344,943 | 6,829,938<br>26,123,929 | -4.2%<br>3.3%             | -4.0%<br>-0.8%           |
|                                   | 20,202,040                     | 20,702,220   | 20,702,220           | 27,000,000              | 20,044,040           | 20,120,929              | 5.5%                      | -0.070                   |
| Other Adjustments                 | 583,700                        | -            | -                    | -                       | -                    | -                       | 0.0%                      | 0.0%                     |
| Ending Cash                       | 11,183,103                     | 7,232,059    | 7,232,059            | 9,256,145               | 5,866,128            | 2,676,125               | -18.9%                    | -54.4%                   |



## FUND 402 WATER WORKS UTILITY CONSTRUCTION Combined Water/Sewer/Surface Water

## **Function**

The purpose of this fund is to track all capital projects associated with new construction or upgrades to the existing water, sewer and surface water infrastructure of the City.

|   | -<br>35,000<br>85,000 | 165,000<br>35,000 |
|---|-----------------------|-------------------|
| W0000 Watermain Oversizing                                      |                       |                   |
|   |                       | 35,000            |
| VV I 3UZ 07 AVE INE. 100 - 13Z 4.7                              | 65,000                | ,                 |
|   | 70,000                | -                 |
|   | 10,000                | -                 |
|   | 75,000<br>75,000      | -<br>75,000       |
|   | 75,000<br>85,000      | 75,000            |
|   | 85,000<br>90,000      | -                 |
|   | 90,000<br>00,000      | _                 |
|   | 20,000                | _                 |
| W1601 88 <sup>th</sup> & 55 <sup>th</sup> Watermain Replacement | - 20,000              | 500,000           |
|   | 70,000                | 775,000           |
| SR&R Renewals & Replacement                                     | _                     | 300,000           |
| ·   | 30,000                | 30,000            |
| 0   | 00,000                | -                 |
|   | 00,000                | -                 |
|   | 00,000                | 2,000,000         |
|   | 00,000                | _,,               |
|   | 00,000                | -                 |
|   | 50,000                | -                 |
| S1601 Carroll's Creek Emergency Generator                       | -                     | 175,000           |
| S1602 WWTP Membrane Bioreactor Treatment                        | -                     | 200,000           |
| S1603 Sand Filter Sand Replacement                              | -                     | 100,000           |
|   | 80,000                | 2,805,000         |
| D R&R Renewals & Replacements                                   | 15,000                | 15,000            |
|   | 70,000                |                   |
|   | <b>85,000</b>         | 15,000            |
| Total Projects \$8,2  | 35,000                | 3,595,000         |

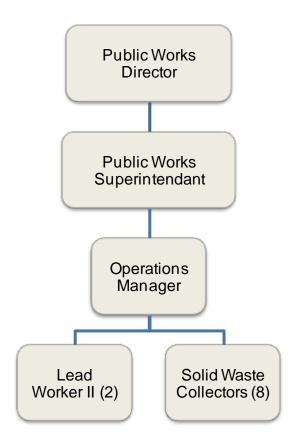
| Description                | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|----------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash             | \$-            | \$-            | \$-                       | \$-               | \$ 120,809     | \$ 95,809      | 0.0%                                     | -20.7%                                  |
| Revenue                    |                |                |                           |                   |                |                |  |   |
| Water Capital Improvements | 1,058,593      | 650,000        | 650,000                   | 1,200,000         | 2,000,000      | 2,000,000      | 207.7%                                   | 0.0%                                    |
| State Grant                | 862,500        | -              | -                         | 120,000           | -              | -              | 0.0%                                     | 0.0%                                    |
| Water Recovery Fees        | 2,604          | 5,000          | 5,000                     | -                 | 5,000          | 5,000          | 0.0%                                     | 0.0%                                    |
| Sewer Capital Improvements | 1,203,692      | 900,000        | 900,000                   | 1,100,000         | 900,000        | 900,000        | 0.0%                                     | 0.0%                                    |
| Sewer Recovery             | 28,520         | 50,000         | 50,000                    | 10,000            | 5,000          | 5,000          | -90.0%                                   | 0.0%                                    |
| Interest                   | 1,812          | 5,000          | 5,000                     | 5,000             | -              | -              | -100.0%                                  | 0.0%                                    |
| Other Miscellaneous        | 107            | -              | -                         | 107               | -              | -              | 0.0%                                     | 0.0%                                    |
| Transfer In                | 793,888        | 8,110,000      | 8,110,000                 | 3,000,000         | 5,300,000      | 600,000        | -34.6%                                   | -88.7%                                  |
| TOTAL REVENUE              | 3,951,716      | 9,720,000      | 9,720,000                 | 5,435,107         | 8,210,000      | 3,510,000      | -15.5%                                   | -57.2%                                  |
| Expenditures               |                |                |                           |                   |                |                |  |   |
| Capital Outlay             | 3,951,890      | 9,718,000      | 9,718,000                 | 5,314,298         | 8,235,000      | 3,595,000      | -15.3%                                   | -56.3%                                  |
| TOTAL EXPENDITURE          | 3,951,890      | 9,718,000      | 9,718,000                 | 5,314,298         | 8,235,000      | 3,595,000      | -15.3%                                   | -56.3%                                  |
| Other Adjustments          | 174            | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Ending Cash                | -              | 2,000          | 2,000                     | 120,809           | 95,809         | 10,809         | 4690.5%                                  | -88.7%                                  |

## FUND 402 WATER WORKS UTILITY CONSTRUCTION Combined Water/Sewer/Surface Water

# **ENTERPRISE FUNDS**



## SOLID WASTE



## FUND 410 SOLID WASTE

## **Mission/Function**

Cost of collection and disposal of commercial and residential solid waste from 12,613 homes and businesses as well as curbside recycling program with addition of the Sunnyside area.

#### <u>Headcount</u>

| POSITION CLASSIFICATION    | 2014 | 2015 | 2016 |
|----------------------------|------|------|------|
| Solid Waste Collector Lead | 2    | 2    | 2    |
| Solid Waste Collectors     | 6    | 6    | 8    |
| TOTAL - SOLID WASTE        | 8    | 8    | 10   |

#### Budget Narrative

Operating supplies include general office supplies and the cost of container replacements and additional containers for new accounts.

Professional services include the recycling contract with Waste Management for the City's recycling program.

Tipping fees are the costs associated with dumping the garbage trucks at the county landfill.

Interfund repairs include the cost allocation from the Fleet department for the rental and replacement of all vehicles used by the Solid Waste Department.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement. In addition this category also includes the cost allocation from Finance, Utility Billing, City Clerk, Executive, HR & Community Information Officer.

#### Approved Budget Requests

|   | 2015       | 2016         |          |
|---|------------|--------------|----------|
| Description   | Amount     | Amount       | On-Going |
| New – Enclosed Step Van                             | 80,000     |              | No       |
| Covered Storage                                     | 30,000     |              | No       |
| Route Collection/Tracking Software                  | 100,000    | -            | No       |
| Replace – Front Load Truck #J006                    | 345,000    | -            | No       |
| Replace – Front Load Truck #J007                    | 345,000    | -            | No       |
| New – Two Residential Garbage Trucks w/curotto cans | -          | 700,000      | No       |
| NH – MW2  | -          | 61,038       | Yes      |
| NH – MW2  | -          | 61,038       | Yes      |
| Roll Carts – Central Annex                          | -          | 340,000      | No       |
| Replace – Front Load Truck #J011                    | -          | 345,000      | No       |
|   | \$ 900,000 | \$ 1,507,076 |          |

#### Item(s) Requested But Not Approved

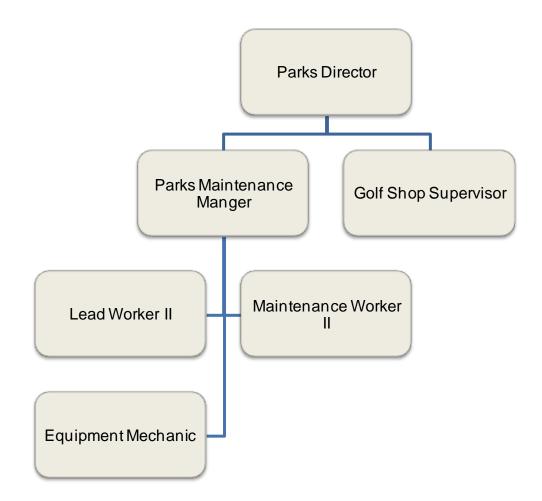
None

## FUND 410 SOLID WASTE

| Description                    | 2013<br>Actual  | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------------|-----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash                 | \$ 3,440,574 \$ | 3,903,679      | \$ 3,903,679              | \$ 4,399,727      | \$ 3,760,453   | \$ 2,598,483   | -3.7%                                    | -30.9%                                  |
| Revenue                        |                 |                |                           |                   |                |                |  |   |
| DOE Grant                      | 48,736          | 45,788         | 45,788                    | 45,788            | 45,788         | 45,788         | 0.0%                                     | 0.0%                                    |
| Garbage Collection Service     | 6,141,935       | 6,550,000      | 6,550,000                 | 6,550,000         | 6,550,000      | 6,550,000      | 0.0%                                     | 0.0%                                    |
| Garbage Tags                   | 10,089          | 10,000         | 10,000                    | 10,000            | 10,000         | 10,000         | 0.0%                                     | 0.0%                                    |
| Interest                       | 18,049          | 10,000         | 10,000                    | 10,000            | 10,000         | 10,000         | 0.0%                                     | 0.0%                                    |
| Miscellaneous Revenue          | 1,289           | -              | -                         | (9,480)           | -              | -              | 0.0%                                     | 0.0%                                    |
| Transfer In                    | 2,115           | 6,200          | 6,200                     | 6,200             | -              | -              | -100.0%                                  | 0.0%                                    |
| TOTAL REVENUE                  | 6,222,213       | 6,621,988      | 6,621,988                 | 6,612,508         | 6,615,788      | 6,615,788      | -0.1%                                    | 0.0%                                    |
| Expenditures                   |                 |                |                           |                   |                |                |  |   |
| Salaries                       | 558,127         | 643,051        | 643,051                   | 643,051           | 719,761        | 775,766        | 11.9%                                    | 7.8%                                    |
| Seasonal                       | 265             | 9,600          | 9,600                     | 9,600             | 9,600          | 9,600          | 0.0%                                     | 0.0%                                    |
| Overtime                       | 16,760          | 16,350         | 16,350                    | 16,350            | 16,350         | 16,350         | 0.0%                                     | 0.0%                                    |
| Social Security                | 43,557          | 49,106         | 49,106                    | 49,106            | 53,771         | 57,984         | 9.5%                                     | 7.8%                                    |
| Retirement                     | 45,864          | 58,899         | 58,899                    | 58,899            | 71,721         | 85,331         | 21.8%                                    | 19.0%                                   |
| Medical Insurance              | 127,204         | 165,638        | 165,638                   | 165,638           | 163,380        | 216,549        | -1.4%                                    | 32.5%                                   |
| Workmen's Compensation         | 11,121          | 15,705         | 15,705                    | 15,705            | 22,659         | 27,178         | 44.3%                                    | 19.9%                                   |
| Unemployment                   | 2,303           | 2,693          | 2,693                     | 2,693             | 2,378          | 2,948          | -11.7%                                   | 24.0%                                   |
| Uniforms                       | 3,303           | 3,500          | 3,500                     | 3,500             | 3,500          | 3,500          | 0.0%                                     | 0.0%                                    |
| Office & Operating             | 54,488          | 196,000        | 196,000                   | 196,000           | 196,000        | 231,214        | 0.0%                                     | 18.0%                                   |
| Fuel                           | 94,073          | 110,000        | 110,000                   | 110,000           | 110,000        | 110,000        | 0.0%                                     | 0.0%                                    |
| Small Tools                    | 2,001           | 3,295          | 3,295                     | 3,295             | 3,295          | 3,295          | 0.0%                                     | 0.0%                                    |
| Professional Services          | 1,150,605       | 1,390,200      | 1,390,200                 | 1,390,200         | 1,390,200      | 1,390,200      | 0.0%                                     | 0.0%                                    |
| Communication                  | 447             | 1,000          | 1,000                     | 3,000             | 5,600          | 5,600          | 460.0%                                   | 0.0%                                    |
| Travel                         | -               | 200            | 200                       | 200               | 200            | 200            | 0.0%                                     | 0.0%                                    |
| Advertising                    | 833             | 800            | 800                       | 800               | 800            | 800            | 0.0%                                     | 0.0%                                    |
| Rents                          | -               | 200            | 200                       | 200               | 200            | 200            | 0.0%                                     | 0.0%                                    |
| Insurance                      | 41,695          | 45,152         | 45,152                    | 45,152            | 51,874         | 57,061         | 14.9%                                    | 10.0%                                   |
| Repairs & Maintenance          | -               | 66,500         | 66,500                    | 66,500            | 66,500         | 66,500         | 0.0%                                     |   |
| Miscellaneous Expenses         | 832             | 2,000          | 2,000                     | 2,000             | 2,000          | 342,000        | 0.0%                                     |   |
| Tipping Fees                   | 1,504,244       | 1,982,000      | 1,982,000                 | 1,982,000         | 1,982,000      | 1,982,000      | 0.0%                                     | 0.0%                                    |
| State Taxes                    | 281,311         | 305,000        | 305,000                   | 305,000           | 305,000        | 305,000        | 0.0%                                     | 0.0%                                    |
| City Taxes                     | 802,438         | 855,652        | 855,652                   | 855,652           | 855,652        | 855,652        | 0.0%                                     | 0.0%                                    |
| Capital Outlay                 |                 | -              | -                         |                   | 30,000         | -              | 100.0%                                   | -100.0%                                 |
| Interfund Rents                | 10,159          | 10,159         | 10,159                    | 10,159            | 10,159         | 10,159         | 0.0%                                     | 0.0%                                    |
| Interfund Repairs & Maintenace | 249,595         | 381,723        | 381,723                   | 381,723           | 423,972        | 403,902        | 11.1%                                    | -4.7%                                   |
| Other Interfund Services       | 299,685         | 335,359        | 335,359                   | 335,359           | 411,186        | 429,133        | 22.6%                                    | 4.4%                                    |
| Transfer Out                   | 6,190           | 600,000        | 600,000                   | 600,000           | 870,000        | 1,045,000      | 45.0%                                    | 20.1%                                   |
| TOTAL EXPENDITURE              | 5,307,100       | 7,249,782      | 7,249,782                 | 7,251,782         | 7,777,758      | 8,433,122      | 7.3%                                     | 8.4%                                    |
| Other Misc Adjustments         | 44,040          | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Ending Cash                    | 4,399,727       | 3,275,885      | 3,275,885                 | 3,760,453         | 2,598,483      | 781,149        | -20.7%                                   | -69.9%                                  |



## **GOLF COURSE**



### FUND 420 GOLF COURSE OPERATIONS

#### **Mission/Function**

The mission of the Cedarcrest Golf Course is to be committed to customer service and ensuring a challenge with top quality playing conditions for all skill levels and ages.

The budget reflects three distinctive areas of operations including Administration, Pro-Shop Services and Maintenance. The golf course is open to the public year round.

Revenues are derived from annual passes and "punch card" sales, green fees, tournament fees, merchandise sales, cart rentals and the lease of the restaurant.

#### Headcount

| POSITION CLASSIFICATION                    | 2014 | 2015 | 2016 |
|--|------|------|------|
| Golf Pro                                   | 1    | 0    | 0    |
| Golf Shop Supervisor                       | 0    | 1    | 1    |
| Lead Worker II                             | 1    | 1    | 1    |
| Maintenance Worker II                      | 1    | 1    | 1    |
| Equipment Mechanic (Formerly Sr. Mechanic) | 1    | 1    | 1    |
| TOTAL - GOLF COURSE                        | 4    | 4    | 4    |

#### Budget Narrative

Office and operating supplies include all office, operating and course supplies including fertilizers, pesticides, course accessories, soil, sand supplies, fuel, small tools, irrigation and drainage materials.

Inventory supplies include supplies purchased to maintain the equipment used at the golf course.

This budget also includes costs for communication, advertising, travel conferences, insurance and utilities.

Debt service principal and interest include the payment on the 2007T LTGO Refunded bond issue for golf course renovations, the 2003 Private Placement bond issued for construction of the restaurant and the remodel of the pro-shop.

#### Approved Budget Requests

| Description | 2015<br>Amount | 2016<br>Amount | On-Going |
|-------------|----------------|----------------|----------|
| Cart Lease  | 10,300         | 10,300         |          |
|             | \$ 10,300      | \$ 10,300      |          |

#### Item(s) Requested But Not Approved

None

#### FUND 420 BOND REDEMPTION 2003 LTGO Taxable Private Placement Bond Restaurant & Pro-Shop Remodel Interest Rate: 5.250%

|       |                 |               | TOTAL           | OUTSTANDING     |
|-------|-----------------|---------------|-----------------|-----------------|
| YEAR  | PRINCIPAL       | INTEREST      | REQUIREMENT     | BALANCE         |
|       |                 |               |                 |                 |
|       | \$-             | \$-           | \$-             | \$ 1,740,982.00 |
| 2003  | 26,703.86       | 29,521.66     | 56,225.52       | 1,714,278.14    |
| 2004  | 79,091.24       | 89,585.32     | 168,676.56      | 1,635,186.90    |
| 2005  | 83,663.74       | 85,012.82     | 168,676.56      | 1,551,523.16    |
| 2006  | 88,227.35       | 80,449.21     | 168,676.56      | 1,463,295.81    |
| 2007  | 93,039.87       | 75,636.69     | 168,676.56      | 1,370,255.94    |
| 2008  | 97,909.35       | 70,767.21     | 168,676.56      | 1,272,346.59    |
| 2009  | 103,455.60      | 65,220.96     | 168,676.56      | 1,168,890.99    |
| 2010  | 109,098.82      | 59,577.74     | 168,676.56      | 1,059,792.17    |
| 2011  | 115,049.82      | 53,626.74     | 168,676.56      | 944,742.35      |
| 2012  | 121,185.04      | 47,491.52     | 168,676.56      | 823,557.31      |
| 2013  | 127,935.75      | 40,740.81     | 168,676.56      | 695,621.56      |
| 2014  | 134,914.26      | 33,762.30     | 168,676.56      | 560,707.30      |
| 2015  | 142,273.46      | 26,403.10     | 168,676.56      | 418,433.84      |
| 2016  | 149,974.25      | 18,702.31     | 168,676.56      | 268,459.59      |
| 2017  | 158,214.71      | 10,461.85     | 168,676.56      | 110,244.88      |
| 2018  | 110,244.88      | 2,205.89      | 112,450.77      | -               |
| TOTAL | \$ 1,740,982.00 | \$ 789,166.13 | \$ 2,530,148.13 |                 |

| YEAR  | PRINCIPAL       | INTEREST<br>RATE | INTEREST      | TOTAL<br>REQUIREMENT | OUTSTANDING<br>BALANCE |
|-------|-----------------|------------------|---------------|----------------------|------------------------|
| 2007  | \$ 145,000.00   | 5.290%           | \$ 57,748.80  | \$ 202,748.80        | \$ 1,975,000.00        |
| 2008  | 95,000.00       | 5.260%           | 107,189.00    | 202,189.00           | 1,880,000.00           |
| 2009  | 100,000.00      | 5.160%           | 102,192.00    | 202,192.00           | 1,780,000.00           |
| 2010  | 110,000.00      | 6.000%           | 97,032.00     | 207,032.00           | 1,670,000.00           |
| 2011  | 115,000.00      | 6.000%           | 90,432.00     | 205,432.00           | 1,555,000.00           |
| 2012  | 120,000.00      | 6.000%           | 83,532.00     | 203,532.00           | 1,435,000.00           |
| 2013  | 130,000.00      | 5.187%           | 76,332.00     | 206,332.00           | 1,305,000.00           |
| 2014  | 135,000.00      | 5.434%           | 69,588.90     | 204,588.90           | 1,170,000.00           |
| 2015  | 140,000.00      | 5.434%           | 62,253.00     | 202,253.00           | 1,030,000.00           |
| 2016  | 150,000.00      | 5.434%           | 54,645.40     | 204,645.40           | 880,000.00             |
| 2017  | 160,000.00      | 5.434%           | 46,494.40     | 206,494.40           | 720,000.00             |
| 2018  | 165,000.00      | 5.250%           | 37,800.00     | 202,800.00           | 555,000.00             |
| 2019  | 175,000.00      | 5.250%           | 29,137.50     | 204,137.50           | 380,000.00             |
| 2020  | 185,000.00      | 5.250%           | 19,950.00     | 204,950.00           | 195,000.00             |
| 2021  | 195,000.00      | 5.250%           | 10,237.50     | 205,237.50           | -                      |
| TOTAL | \$ 2,120,000.00 |                  | \$ 944,564.50 | \$ 3,064,564.50      |                        |

#### FUND 420 BOND REDEMPTION 2007T LIMITED TAX GENERAL OBLIGATION REFUNDING BONDS Cedarcrest Golf Course Renovation

## FUND 420 GOLF COURSE OPERATIONS

| Description                    | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|--------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash                 | \$-            | \$-            | \$-                       | \$ 1,204          | \$-            | \$-            | 0.0%                                     | 0.0%                                    |
| Revenue                        |                |                |                           |                   |                |                |  |   |
| Merchandise Sales              | 97,336         | 115,600        | 115,600                   | 95,000            | 95,000         | 95,000         | -17.8%                                   | 0.0%                                    |
| Tournament Fees                | 32,519         | 50,000         | 50,000                    | 27,000            | 27,000         | 27,000         | -46.0%                                   | 0.0%                                    |
| Green Fees                     | 513,710        | 698,710        | 698,710                   | 510,000           | 510,000        | 510,000        | -27.0%                                   | 0.0%                                    |
| Membership Fees                | 90,406         | 111,617        | 111,617                   | 90,000            | 90,000         | 90,000         | -19.4%                                   | 0.0%                                    |
| Golf Cart Lease                | 164,686        | 199,573        | 199,573                   | 169,637           | 179,937        | 179,937        | -9.8%                                    | 0.0%                                    |
| Pull Cart Lease                | 5,795          | 7,600          | 7,600                     | 5,200             | 5,200          | 5,200          | -31.6%                                   | 0.0%                                    |
| Long Term Lease                | 41,888         | 44,846         | 44,846                    | 32,487            | 45,047         | 45,047         | 0.4%                                     | 0.0%                                    |
| Miscellaneous Revenue          | 1,922          | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Investment Interest            | 48             | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Donations - Holiday Lights     | 9,650          | 4,000          | 4,000                     | 5,000             | 5,000          | 5,000          | 25.0%                                    | 0.0%                                    |
| Transfer In                    | 722,694        | 42,229         | 42,229                    | 333,667           | 301,671        | 321,367        | 614.4%                                   | 6.5%                                    |
| TOTAL REVENUE                  | 1,680,654      | 1,274,175      | 1,274,175                 | 1,267,991         | 1,258,855      | 1,278,551      | -1.2%                                    | 1.6%                                    |
| Expenditures                   |                |                |                           |                   |                |                |  |   |
| Salaries                       | 319,648        | 340,785        | 340,785                   | 310,454           | 333,041        | 338,495        | -2.3%                                    | 1.6%                                    |
| Seasonal                       | 89,888         | 81,300         | 81,300                    | 86,800            | 85,300         | 85,300         | 4.9%                                     | 0.0%                                    |
| Overtime                       | 807            | 2,073          | 2,073                     | 7,000             | 2,073          | 2,073          | 0.0%                                     | 0.0%                                    |
| Social Security                | 31,111         | 32,280         | 32,280                    | 32,280            | 31,352         | 31,773         | -2.9%                                    | 1.3%                                    |
| Retirement                     | 27,583         | 31,291         | 31,291                    | 31,291            | 33,508         | 37,875         | 7.1%                                     | 13.0%                                   |
| Medical Insurance              | 45,407         | 47,229         | 47,229                    | 47,229            | 49,143         | 51,846         | 4.1%                                     | 5.5%                                    |
| Workmen's Compensation         | 11,539         | 12,798         | 12,798                    | 12,798            | 14,891         | 16,460         | 16.4%                                    | 10.5%                                   |
| Unemployment                   | 1,630          | 1,838          | 1,838                     | 1,838             | 1,506          | 1,761          | -18.1%                                   | 16.9%                                   |
| Uniforms                       | 3,209          | 3,000          | 3,000                     | 3,000             | 3,500          | 3,000          | 16.7%                                    | -14.3%                                  |
| Office & Operating             | 41,304         | 41,650         | 41,650                    | 41,650            | 43,150         | 43,150         | 3.6%                                     | 0.0%                                    |
| Fuel                           | 23,737         | 26,000         | 26,000                    | 26,000            | 26,000         | 26,000         | 0.0%                                     | 0.0%                                    |
| Inventory Supplies             | 58,476         | 52,500         | 52,500                    | 52,500            | 52,500         | 52,500         | 0.0%                                     | 0.0%                                    |
| Small Tools                    | 472            | 3,270          | 3,270                     | 3,270             | 500            | 500            | -84.7%                                   | 0.0%                                    |
| Professional Services          | 2,792          | 2,000          | 2,000                     | 2,000             | 2,000          | 2,000          | 0.0%                                     | 0.0%                                    |
| Communication                  | 2,127          | 2,700          | 2,700                     | 2,700             | 2,700          | 2,700          | 0.0%                                     | 0.0%                                    |
| Travel                         | -              | 300            | 300                       | 300               | 300            | 300            | 0.0%                                     | 0.0%                                    |
| Advertising                    | 556            | 2,700          | 2,700                     | 2,700             | 2,700          | 2,700          | 0.0%                                     | 0.0%                                    |
| Operating Rents                | 21,283         | 25,360         | 25,360                    | 16,860            | 35,660         | 35,660         | 40.6%                                    | 0.0%                                    |
| Insurance                      | 25,131         | 25,000         | 25,000                    | 25,000            | 31,266         | 34,393         | 25.1%                                    | 10.0%                                   |
| Public Utilities               | 55,235         | 8,000          | 8,000                     | 31,424            | 12,000         | 12,000         | 50.0%                                    | 0.0%                                    |
| Repairs & Maintenance          | 30,426         | 29,000         | 29,000                    | 29,000            | 29,000         | 29,000         | 0.0%                                     | 0.0%                                    |
| Miscellaneous Expenses         | 7,417          | 6,000          | 6,000                     | 6,000             | 6,500          | 6,500          | 8.3%                                     | 0.0%                                    |
| State Taxes                    | 4,380          | 4,000          | 4,000                     | 4,000             | 4,000          | 4,000          | 0.0%                                     | 0.0%                                    |
| Debt Service - Principal       | 257,936        | 281,164        | 281,164                   | 281,164           | 288,524        | 296,224        | 2.6%                                     | 2.7%                                    |
| Debt Service - Interest        | 118,249        | 103,351        | 103,351                   | 103,351           | 95,992         | 88,291         | -7.1%                                    | -8.0%                                   |
| Debt Issue Cost                | 301            | 700            | 700                       | 700               | 700            | 700            | 0.0%                                     | 0.0%                                    |
| Interfund Repairs & Maintenace | 2,621          | 7,474          | 7,474                     | 7,474             | 11,085         | 11,172         | 48.3%                                    | 0.8%                                    |
| Other Interfund Services       | 47,972         | 65,412         | 65,412                    | 65,412            | 59,964         | 62,178         | -8.3%                                    | 3.7%                                    |
| Transfer Out                   | -              | 35,000         | 35,000                    | 35,000            | -              | -              | -100.0%                                  | 0.0%                                    |
| TOTAL EXPENDITURE              | 1,231,237      | 1,274,175      | 1,274,175                 | 1,269,195         | 1,258,855      | 1,278,551      | -1.2%                                    | 1.6%                                    |
| Interfund Loan and Adjustments | (448,213)      | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Ending Cash                    | 1,204          | -              | -                         | -                 | -              |                | 0.0%                                     | 0.0%                                    |



## FUND 450 UTILITY DEBT SERVICE Debt Service

#### **Mission/Function**

The Utility Debt Service fund accounts for the debt service of revenue bonds as well as various federal and state loan programs. The fund services debt of the 2014 water/sewer refunding bonds and various federal and state loans for physical plant construction/upgrades. Fund revenues consist of transfers from the Water Works Utility Fund 401.

## FUND 450 2005 W/S REVENUE BONDS UNREFUNDED

(April - October Payments)

| YEAR                | PRINCIPAL       | INTEREST                      | TOTAL<br>REQUIREMENT      | OUTSTANDING<br>BALANCE |
|---------------------|-----------------|-------------------------------|---------------------------|------------------------|
| <b>2014</b><br>2015 | 2,240,000.00    | <b>53,018.75</b><br>53,018.75 | 53,018.75<br>2,293,018.75 | \$ 2,240,000.00<br>-   |
| TOTAL               | \$ 2,240,000.00 | \$ 106,037.50                 | \$ 2,346,037.50           |                        |

| YEAR  | PRINCIPAL        | INTEREST        | TOTAL<br>REQUIREMENT | OUTSTANDING<br>BALANCE |
|-------|------------------|-----------------|----------------------|------------------------|
| 2014  | \$-              | \$ 539,985.56   | \$ 539,985.56        | \$39,945,000.00        |
| 2015  | 470,000.00       | 1,588,700.00    | 2,058,700.00         | 39,475,000.00          |
| 2016  | 2,325,000.00     | 1,525,875.00    | 3,850,875.00         | 37,150,000.00          |
| 2017  | 2,420,000.00     | 1,431,450.00    | 3,851,450.00         | 34,730,000.00          |
| 2018  | 2,505,000.00     | 1,345,050.00    | 3,850,050.00         | 32,225,000.00          |
| 2019  | 2,610,000.00     | 1,242,750.00    | 3,852,750.00         | 29,615,000.00          |
| 2020  | 2,730,000.00     | 1,122,300.00    | 3,852,300.00         | 26,885,000.00          |
| 2021  | 2,865,000.00     | 982,425.00      | 3,847,425.00         | 24,020,000.00          |
| 2022  | 3,010,000.00     | 835,550.00      | 3,845,550.00         | 21,010,000.00          |
| 2023  | 3,170,000.00     | 681,050.00      | 3,851,050.00         | 17,840,000.00          |
| 2024  | 3,330,000.00     | 518,550.00      | 3,848,550.00         | 14,510,000.00          |
| 2025  | 3,465,000.00     | 383,325.00      | 3,848,325.00         | 11,045,000.00          |
| 2026  | 3,575,000.00     | 277,725.00      | 3,852,725.00         | 7,470,000.00           |
| 2027  | 3,680,000.00     | 168,900.00      | 3,848,900.00         | 3,790,000.00           |
| 2028  | 3,790,000.00     | 56,850.00       | 3,846,850.00         | -                      |
| TOTAL | \$ 39,945,000.00 | \$12,700,485.56 | \$52,645,485.56      |                        |

#### FUND 450 2014 W/S REVENUE REFUNDING BONDS \$39,945,000

#### FUND 450 WWTP PRE-CONSTRUCTION PUBLIC WORKS TRUST FUND LOAN PW-01-691-PRE-114 Interest Rate: 0.5%

| YEAR | PF |           | <br>ITEREST  | TOTAL<br>UIREMENT |      | STANDING<br>ALANCE |
|------|----|-----------|--------------|-------------------|------|--------------------|
| 2002 | \$ | -         | \$<br>333.33 | \$<br>333.33      | \$ 1 | ,000,000.00        |
| 2003 |    | 52,631.57 | 4,857.64     | 57,489.21         |      | 947,368.43         |
| 2004 |    | 52,631.57 | 4,736.84     | 57,368.41         |      | 894,736.86         |
| 2005 |    | 52,631.57 | 4,473.68     | 57,105.25         |      | 842,105.29         |
| 2006 |    | 52,631.57 | 4,210.52     | 56,842.09         |      | 789,473.72         |
| 2007 |    | 52,631.57 | 3,947.37     | 56,578.94         |      | 736,842.15         |
| 2008 |    | 52,631.62 | 3,684.21     | 56,315.83         |      | 684,210.53         |
| 2009 |    | 52,631.58 | 3,421.05     | 56,052.63         |      | 631,578.95         |
| 2010 |    | 52,631.58 | 3,157.89     | 55,789.47         |      | 578,947.37         |
| 2011 |    | 52,631.58 | 2,894.73     | 55,526.31         |      | 526,315.79         |
| 2012 |    | 52,631.58 | 2,631.57     | 55,263.15         |      | 473,684.21         |
| 2013 |    | 52,631.58 | 2,368.43     | 55,000.01         |      | 421,052.63         |
| 2014 |    | 52,631.58 | 2,105.27     | 54,736.85         |      | 368,421.05         |
| 2015 |    | 52,631.58 | 1,842.11     | 54,473.69         |      | 315,789.47         |
| 2016 |    | 52,631.58 | 1,578.95     | 54,210.53         |      | 263,157.89         |
| 2017 |    | 52,631.57 | 1,315.79     | 53,947.36         |      | 210,526.32         |
| 2018 |    | 52,631.58 | 1,052.63     | 53,684.21         |      | 157,894.74         |
| 2019 |    | 52,631.58 | 789.48       | 53,421.06         |      | 105,263.16         |
| 2020 |    | 52,631.58 | 526.32       | 53,157.90         |      | 52,631.58          |
| 2021 |    | 52,631.58 | 263.16       | 52,894.74         |      | -                  |

|       |                 | -  |           |                 |
|-------|-----------------|----|-----------|-----------------|
| TOTAL | \$ 1,000,000.00 | \$ | 50,190.97 | \$ 1,050,190.97 |

| FUND 450                     |  |  |  |  |  |
|------------------------------|--|--|--|--|--|
| WWTP UPGRADE                 |  |  |  |  |  |
| PUBLIC WORKS TRUST FUND LOAN |  |  |  |  |  |
| PW-02-691-033                |  |  |  |  |  |
| Interest Rate: 0.5%          |  |  |  |  |  |

|       |                 |                 |          | TOTAL        | OUTSTANDING     |
|-------|-----------------|-----------------|----------|--------------|-----------------|
| YEAR  | PRINCIPAL       | <br>NTEREST     | RE       | QUIREMENT    | BALANCE         |
|       |                 |                 |          |              |                 |
| 2003  | \$-             | \$<br>24,868.05 | \$       | 24,868.05    | \$ 9,500,000.00 |
| 2004  | 500,000.01      | 43,000.00       |          | 543,000.01   | 8,999,999.99    |
| 2005  | 500,000.01      | 45,000.00       |          | 545,000.01   | 8,999,999.98    |
| 2006  | 529,411.77      | 44,256.95       |          | 573,668.72   | 8,470,588.21    |
| 2007  | 529,411.77      | 42,352.95       |          | 571,764.72   | 7,941,176.44    |
| 2008  | 529,411.77      | 39,705.87       |          | 569,117.64   | 7,411,764.67    |
| 2009  | 529,411.77      | 37,058.82       |          | 566,470.59   | 6,882,352.90    |
| 2010  | 529,411.76      | 34,411.76       |          | 563,823.52   | 6,352,941.14    |
| 2011  | 529,411.77      | 31,764.71       |          | 561,176.48   | 5,823,529.37    |
| 2012  | 529,411.76      | 29,117.66       |          | 558,529.42   | 5,294,117.61    |
| 2013  | 529,411.77      | 26,470.60       |          | 555,882.37   | 4,764,705.84    |
| 2014  | 529,411.76      | 23,823.52       |          | 553,235.28   | 4,235,294.08    |
| 2015  | 529,411.77      | 21,176.46       |          | 550,588.23   | 3,705,882.31    |
| 2016  | 529,411.76      | 18,529.41       |          | 547,941.17   | 3,176,470.55    |
| 2017  | 529,411.77      | 15,882.35       |          | 545,294.12   | 2,647,058.78    |
| 2018  | 529,411.76      | 13,235.29       |          | 542,647.05   | 2,117,647.02    |
| 2019  | 529,411.77      | 10,588.25       |          | 540,000.02   | 1,588,235.25    |
| 2020  | 529,411.76      | 7,941.17        |          | 537,352.93   | 1,058,823.49    |
| 2021  | 529,411.77      | 5,294.11        |          | 534,705.88   | 529,411.72      |
| 2022  | 529,411.72      | 2,647.06        |          | 532,058.78   | -               |
|       |                 |                 |          |              |                 |
| TOTAL | ¢ 40,000,000,00 | <br>E47 404 00  | <u> </u> | 0 547 404 00 |                 |

| TOTAL | \$10,000,000.00 | \$ | 517,124.99 | \$10,517,124.99 |
|-------|-----------------|----|------------|-----------------|
|-------|-----------------|----|------------|-----------------|

| FUND 450                     |
|------------------------------|
| WWTP UPGRADE PHASE II        |
| PUBLIC WORKS TRUST FUND LOAN |
| PW-04-691-045                |
| Interest Rate: 0.5%          |

| YEAR | PRINCIPAL  | INTEREST  | TOTAL<br>REQUIREMENT | OUTSTANDING<br>BALANCE |
|------|------------|-----------|----------------------|------------------------|
|      |            |           |                      |                        |
| 2004 |            |           |                      | \$-                    |
| 2005 | -          | 45,979.17 | 45,979.17            | 10,000,000.00          |
| 2006 | 526,315.80 | 49,305.56 | 575,621.36           | 9,473,684.20           |
| 2007 | 526,315.80 | 47,368.43 | 573,684.23           | 8,947,368.40           |
| 2008 | 526,315.77 | 44,736.84 | 571,052.61           | 8,421,052.63           |
| 2009 | 526,315.79 | 42,105.27 | 568,421.06           | 7,894,736.84           |
| 2010 | 526,315.79 | 39,473.68 | 565,789.47           | 7,368,421.05           |
| 2011 | 526,315.79 | 36,842.12 | 563,157.91           | 6,842,105.26           |
| 2012 | 526,315.79 | 34,210.53 | 560,526.32           | 6,315,789.47           |
| 2013 | 526,315.79 | 31,578.96 | 557,894.75           | 5,789,473.68           |
| 2014 | 526,315.79 | 28,947.36 | 555,263.15           | 5,263,157.89           |
| 2015 | 526,315.78 | 26,315.80 | 552,631.58           | 4,736,842.11           |
| 2016 | 526,315.79 | 23,684.20 | 549,999.99           | 4,210,526.32           |
| 2017 | 526,315.79 | 21,052.64 | 547,368.43           | 3,684,210.53           |
| 2018 | 526,315.79 | 18,421.04 | 544,736.83           | 3,157,894.74           |
| 2019 | 526,315.79 | 15,789.47 | 542,105.26           | 2,631,578.95           |
| 2020 | 526,315.79 | 13,157.88 | 539,473.67           | 2,105,263.16           |
| 2021 | 526,315.79 | 10,526.32 | 536,842.11           | 1,578,947.37           |
| 2022 | 526,315.79 | 7,894.73  | 534,210.52           | 1,052,631.58           |
| 2023 | 526,315.79 | 5,263.16  | 531,578.95           | 526,315.79             |
| 2024 | 526,315.79 | 2,631.57  | 528,947.36           | -                      |
|      |            |           |                      |                        |

|       |                 | <br>             |                 |
|-------|-----------------|------------------|-----------------|
| TOTAL | \$10,000,000.00 | \$<br>545,284.73 | \$10,545,284.73 |

|      |    |            | neres | SI Rale: 1.507   | 0  |            |        |           |
|------|----|------------|-------|------------------|----|------------|--------|-----------|
|      |    |            |       |                  |    | TOTAL      |        | TANDING   |
| YEAR | P  | RINCIPAL   |       | INTEREST REQUIRE |    | QUIREMENT  | BA     | LANCE     |
|      |    |            |       |                  |    |            |        |           |
| 2004 | \$ | -          | \$    | 4,773.19         | \$ | 4,773.19   | \$ 1,4 | 59,947.15 |
| 2005 |    | 76,839.34  |       | 15,726.61        |    | 92,565.95  | 1,3    | 83,107.81 |
| 2006 |    | 222,397.83 |       | 47,492.98        |    | 269,890.81 | 3,7    | 80,762.83 |
| 2007 |    | 222,397.78 |       | 56,711.45        |    | 279,109.23 | 3,5    | 58,365.05 |
| 2008 |    | 222,397.82 |       | 53,375.48        |    | 275,773.30 | 3,3    | 35,967.23 |
| 2009 |    | 222,397.82 |       | 50,039.49        |    | 272,437.31 | 3,1    | 13,569.41 |
| 2010 |    | 222,397.82 |       | 46,703.53        |    | 269,101.35 | 2,8    | 91,171.59 |
| 2011 |    | 222,397.81 |       | 43,367.57        |    | 265,765.38 | 2,6    | 68,773.78 |
| 2012 |    | 222,397.82 |       | 40,031.61        |    | 262,429.43 | 2,4    | 46,375.96 |
| 2013 |    | 222,397.81 |       | 36,695.64        |    | 259,093.45 | 2,2    | 23,978.15 |
| 2014 |    | 222,397.82 |       | 33,359.67        |    | 255,757.49 | 2,0    | 01,580.33 |
| 2015 |    | 222,397.81 |       | 30,023.70        |    | 252,421.51 | 1,7    | 79,182.52 |
| 2016 |    | 222,397.82 |       | 26,687.74        |    | 249,085.56 | 1,5    | 56,784.70 |
| 2017 |    | 222,397.81 |       | 23,351.78        |    | 245,749.59 | 1,3    | 34,386.89 |
| 2018 |    | 222,397.82 |       | 20,015.79        |    | 242,413.61 | 1,1    | 11,989.07 |
| 2019 |    | 222,397.81 |       | 16,679.84        |    | 239,077.65 | 8      | 89,591.26 |
| 2020 |    | 222,397.82 |       | 13,343.87        |    | 235,741.69 | 6      | 67,193.44 |
| 2021 |    | 222,397.81 |       | 10,007.89        |    | 232,405.70 | 4      | 44,795.63 |
| 2022 |    | 222,397.82 |       | 6,671.92         |    | 229,069.74 | 2      | 22,397.81 |
| 2023 |    | 222,397.81 |       | 3,335.98         |    | 225,733.79 |        | -         |
|      |    |            |       |                  |    |            |        |           |
|      |    |            |       |                  |    |            |        |           |
|      |    |            |       |                  |    |            |        |           |

#### **FUND 450** STILLAGUAMISH WATER SYSTEM IMPROVEMENTS DRINKING WATER REVOLVING FUND LOAN (FEDERAL) Interest Rate: 1.50%

| TOTAL |  |
|-------|--|
|-------|--|

\$ 4,080,000.00 \$ 578,395.73 \$ 4,658,395.73

5 -25

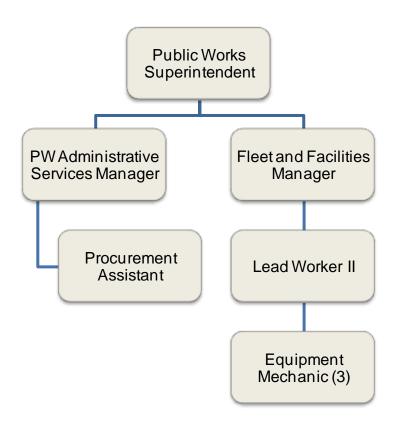
### FUND 450 UTILITY DEBT SERVICE Debt Service

| Description                  | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|------------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash               | \$ 8,847,661   | \$ 7,265,669   | \$ 7,265,669              | \$ 8,120,490      | \$ 4,912,913   | \$ 433,663     | -32.4%                                   | -91.2%                                  |
| <u>Revenue</u>               |                |                |                           |                   |                |                |  |   |
| Investment Interest          | 26,530         | 25,000         | 25,000                    | 36,266            | 25,000         | 25,000         | 0.0%                                     | 0.0%                                    |
| Principal Special Assessment | 392            | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Other Miscellaneous Revenue  | 32,556         | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Transfer In                  | 5,789,433      | 5,773,818      | 5,773,818                 | 5,773,818         | 5,699,010      | 5,314,938      | -1.3%                                    | -6.7%                                   |
| TOTAL REVENUE                | 5,848,911      | 5,798,818      | 5,798,818                 | 5,810,084         | 5,724,010      | 5,339,938      | -1.3%                                    | -6.7%                                   |
| Expenditures                 |                |                |                           |                   |                |                |  |   |
| Miscellaneous Expense        | 330            | 3,800          | 3,800                     | 3,800             | 3,800          | 3,800          | 0.0%                                     | 0.0%                                    |
| Debt Service - Principal     | 3,390,757      | 3,475,757      | 3,475,757                 | 3,475,757         | 4,040,758      | 3,655,758      | 16.3%                                    | -9.5%                                   |
| Debt Service - Interest      | 2,391,107      | 2,298,061      | 2,298,061                 | 2,298,061         | 1,658,252      | 1,659,180      | -27.8%                                   | 0.1%                                    |
| Debt Issue Cost              | -              | 300            | 300                       | 240,043           | 450            | 450            | 50.0%                                    | 0.0%                                    |
| Transfer Out                 | 793,888        | 7,000,000      | 7,000,000                 | 3,000,000         | 4,500,000      | -              | -35.7%                                   | -100.0%                                 |
| TOTAL EXPENDITURE            | 6,576,082      | 12,777,918     | 12,777,918                | 9,017,661         | 10,203,260     | 5,319,188      | -20.1%                                   | -47.9%                                  |
| Other Adjustments            | -              | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Ending Cash                  | 8,120,490      | 286,569        | 286,569                   | 4,912,913         | 433,663        | 454,413        | 51.3%                                    | 4.8%                                    |

# INTERNAL SERVICE FUNDS



## **FLEET SERVICES**



#### FUND 501 FLEET SERVICES

#### **Mission/Function**

The Fleet Services mission is to maintain the City's fleet equipment, both automotive and other small equipment, in a safe and efficient manner.

This appropriation accounts for the cost associated with the maintenance, repair and replacement of the City vehicle and equipment fleet. This fund is also responsible for the purchasing and tracking of three stores facility.

#### <u>Headcount</u>

| POSITION CLASSIFICATION  | 2014 | 2015 | 2016 |
|--------------------------|------|------|------|
| Fleet/Facilities Manager | 0.5  | 0.5  | 0.5  |
| Lead Worker II           | 1    | 1    | 1    |
| Equipment Mechanic       | 3    | 3    | 3    |
| Procurement Assistant    | 1    | 1    | 1    |
| TOTAL - FLEET SERVICES   | 5.5  | 5.5  | 5.5  |

#### Budget Narrative

Office and operating supplies include the cost of office supplies, supplies for maintenance on vehicles and the purchase of small tools.

This budget also includes cost associated with liability insurance, utility costs, training, and travel expenses.

Capital Outlay includes the purchase of all vehicles and equipment requested by all of the departments during the budget process. Since both requests are for replacement vehicles, no operating transfer is required. Items to be purchased are listed below under Approved Budget Requests.

Other interfund services include the cost allocation from Information Services (IS) for computer maintenance and equipment replacement. In addition this category also includes the cost allocation from Finance, City Clerk, Executive, HR and Community Information Officer.

#### Approved Budget Requests

|   | 2015    | 2016    |                 |
|---|---------|---------|-----------------|
| Description   | Amount  | Amount  | <b>On-Going</b> |
| New – Mobile Heavy Lift   | 50,000  | -       | No              |
| New – Twin Post Lift  | 15,000  | -       | No              |
| Diagnostic Software Upgrades  | 15,000  | -       | No              |
| Faster Transition Support   | 5,000   | -       | No              |
| New – Enclosed Step Van (transfer from 410)                             | 80,000  | -       | No              |
| New – Skid Steer Grinder Attachment (transfer from 101)                 | 22,000  | -       | No              |
| New – Light Duty Vehicle for Operations Manager (transfer from 401)     | 30,000  | -       | No              |
| New – F550 with Dump Box (transfer from 401)                            | 63,000  | -       | No              |
| New – Utility Van – Signal Technician/Electrician (transfer from 101)   | 50,000  | -       | No              |
| Replace – Water Quality Vehicle #103                                    | 40,000  | -       | No              |
| Replace – CD Vehicle #336 – 4WD Chev Colorado PU                        | 30,000  | -       | No              |
| Replace – Engineering Van #504  | 25,000  | -       | No              |
| Replace – Operations Service Truck #531                                 | 70,000  | -       | No              |
| Replace – Operations Forklift #540                                      | 40,000  | -       | No              |
| Replace – Operations 1-1/2 Ton Step Van #556                            | 100,000 | -       | No              |
| Replace – Water Quality Service Truck #561                              | 80,000  | -       | No              |
| Replace – Parks Equipment Trailer #811                                  | 10,000  | -       | No              |
| Replace – Parks Mulching Mower  | 19,000  | -       | No              |
| Replace – Police Detective Car #920                                     | 25,000  | -       | No              |
| Replace – Police Detective Car #922                                     | 25,000  | -       | No              |
| Replace – Police Detective Car #925                                     | 40,000  | -       | No              |
| Replace – Police Detective Car #955                                     | 62,000  | -       | No              |
| Replace – Street Sweeper #H002  | 280,000 | -       | No              |
| Replace – Solid Waste Front Load Truck #J006                            | 345,000 | -       | No              |
| Replace – Solid Waste Front Load Truck #J007                            | 345,000 | -       | No              |
| Replace – Police Patrol Car #P102                                       | 60,000  | -       | No              |
| Replace – Police Patrol Car #P109                                       | 62,000  | -       | No              |
| Replace – Police Patrol Car #P110                                       | 62,000  | -       | No              |
| Replace – Police Patrol Car #P115                                       | 62,000  | -       | No              |
| Replace – Police Patrol Car #P121                                       | 62,000  | -       | No              |
| Replace – Police Patrol Car #P138                                       | 62,000  | -       | No              |
| Replace – Operations Pick Up #V001                                      | 30,000  | -       | No              |
| New – Tire Balancing Machine  | -       | 10,000  | No              |
| Replace – Transmission Flush Machine                                    | -       | 8,000   | No              |
| New – Two Residential Garbage Trucks w/curottos can (transfer from 410) | -       | 700,000 | No              |
| New – Heavy Duty Service Truck w/Steel Dump Box (transfer from 401)     | -       | 90,000  | No              |
| New – Upgrade Vehicle #502 to Utility Van (transfer from 401)           | -       | 20,000  | No              |
| New – 7 yd Dump Truck w/Drop Axel (transfer from 401)                   | -       | 185,000 | No              |
| New – Loader (transfer from 401)  | -       | 100,000 | No              |
| Replace – Operation Ford Taurus Sedan #102                              | -       | 30,000  | No              |
| Replace – Operation 3/4 Ton Truck #220                                  | -       | 52,000  | No              |
| Replace – Streets 1-1/2 Ton Ford Flatbed Truck #249                     | -       | 70,000  | No              |
| Replace – Streets Boom Mower #253                                       | -       | 150,000 | No              |
| Replace – CD Pick up #436   | -       | 30,000  | No              |
| Replace – Engineering Car #438  | -       | 25,000  | No              |
| Replace – Operations 1 Ton Service Truck #502                           | -       | 75,000  | No              |
| Replace – Water Quality Pick Up #517                                    | -       | 30,000  | No              |
| Replace – Police CSO Pick Up #914                                       | -       | 35,000  | No              |
|   |         | 00,000  | 110             |

#### Approved Budget Requests (cont'd)

|   | 2015         | 2016        |          |
|---|--------------|-------------|----------|
| Description                                   | Amount       | Amount      | On-Going |
| Replace – Police NITE Vehicle #964            | -            | 62,000      | No       |
| Replace – Police Detective Car #A002          | -            | 25,000      | No       |
| Replace – Freightliner Vactor Truck #H003     | -            | 515,000     | No       |
| Replace – Operations Ford Service Truck #J008 | -            | 75,000      | No       |
| Replace – Solid Waste Front Load Truck #J011  | -            | 345,000     | No       |
| Replace – Police Patrol Car #P119             | -            | 62,000      | No       |
| Replace – Police Patrol Car #P124             | -            | 62,000      | No       |
| Replace – Police Patrol Car #P131             | -            | 62,000      | No       |
| Replace – Police Patrol Car #P137             | -            | 62,000      | No       |
| Replace – Police Patrol Car #P141             | -            | 62,000      | No       |
| Replace – Police Patrol Car #P142             | -            | 62,000      | No       |
| Replace – Police Patrol Car #P144             | -            | 62,000      | No       |
| New – Detective Vehicle                       | 35,000       | -           | No       |
|   | \$ 2,301,000 | \$3,066,000 |          |

## Item(s) Requested But Not Approved

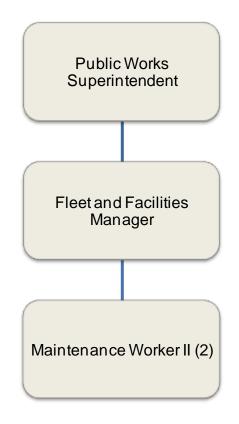
None

## FUND 501 FLEET SERVICES

|                               | 2013       | 2014       | 2014<br>Amended | 2014       | 2015       | 2016       | % Change<br>2014 Amended/ | % Change<br>2015 Budget/ |
|-------------------------------|------------|------------|-----------------|------------|------------|------------|---------------------------|--------------------------|
| Description                   | Actual     | Budget     | Budget          | Estimated  | Budget     | Budget     | 2015 Budget               | 2016 Budget              |
| Beginning Cash                | \$ 376,785 | \$ 338,922 | \$ 338,922      | \$ 358,627 | \$ 385,382 | \$ 416,506 | 13.7%                     | 8.1%                     |
| <u>Revenue</u>                |            |            |                 |            |            |            |                           |                          |
| Investment Interest           | 1,928      | 1,500      | 1,500           | 1,500      | 1,500      | 1,500      | 0.0%                      | 0.0%                     |
| Insurance Recovery            | 13,573     | 10,000     | 10,000          | 10,000     | 10,000     | 10,000     | 0.0%                      | 0.0%                     |
| Disposition of Capital Assets | 1,706      | -          | -               | -          | -          | -          | 0.0%                      | 0.0%                     |
| Equipment Rental              | 800,211    | 953,809    | 953,809         | 953,809    | 1,115,855  | 1,015,306  | 17.0%                     | -9.0%                    |
| Equipment Replacement         | 533,000    | 533,000    | 533,000         | 533,000    | 1,219,418  | 1,209,418  | 128.8%                    | -0.8%                    |
| Sales - Central Stores        | 27,356     | 30,000     | 30,000          | 30,000     | 30,000     | 30,000     | 0.0%                      | 0.0%                     |
| Miscellaneous                 | 16,226     | -          | -               | -          | -          | -          | 0.0%                      | 0.0%                     |
| Transfer-In                   | 121,643    | 788,181    | 788,181         | 788,181    | 970,000    | 1,440,000  | 23.1%                     | 48.5%                    |
| TOTAL REVENUE                 | 1,515,643  | 2,316,490  | 2,316,490       | 2,316,490  | 3,346,773  | 3,706,224  | 44.5%                     | 10.7%                    |
| Expenditures                  |            |            |                 |            |            |            |                           |                          |
| Salaries                      | 297,390    | 336,310    | 336,310         | 336,982    | 343,014    | 353,498    | 2.0%                      | 3.1%                     |
| Overtime                      | 5,352      | 5,000      | 5,000           | 5,000      | 6,000      | 5,000      | 20.0%                     | -16.7%                   |
| Social Security               | 22,625     | 25,159     | 25,159          | 25,159     | 25,564     | 26,319     | 1.6%                      | 3.0%                     |
| Retirement                    | 24,330     | 30,851     | 30,851          | 30,851     | 34,521     | 39,567     | 11.9%                     | 14.6%                    |
| Medical Insurance             | 75,559     | 86,336     | 86,336          | 86,336     | 89,926     | 96,370     | 4.2%                      | 7.2%                     |
| Workmen's Compensation        | 6,337      | 6,972      | 6,972           | 6,972      | 10,461     | 12,546     | 50.0%                     | 19.9%                    |
| Unemployment                  | 1,200      | 1,498      | 1,498           | 1,498      | 1,133      | 1,413      | -24.4%                    | 24.7%                    |
| Uniforms                      | 3,183      | 5,800      | 5,800           | 5,800      | 5,800      | 5,800      | 0.0%                      | 0.0%                     |
| Office & Operating            | 17,135     | 10,500     | 10,500          | 11,500     | 10,500     | 10,500     | 0.0%                      | 0.0%                     |
| Fuel Consumed                 | 1,284      | 2,000      | 2,000           | 2,000      | 2,000      | 2,000      | 0.0%                      | 0.0%                     |
| Inventory Supplies            | 199,424    | 220,000    | 220,000         | 220,000    | 220,000    | 220,000    | 0.0%                      | 0.0%                     |
| Small Tools                   | 8,050      | 15,000     | 15,000          | 15,000     | 15,000     | 15,000     | 0.0%                      | 0.0%                     |
| Professional Services         | 5,852      | 500        | 500             | 250        | 500        | 500        | 0.0%                      | 0.0%                     |
| Communication                 | 1,078      | 1,500      | 1,500           | 1,700      | 1,500      | 1,500      | 0.0%                      | 0.0%                     |
| Travel                        | 1,065      | 800        | 800             | 800        | 800        | 800        | 0.0%                      | 0.0%                     |
| Advertising                   | -          | 800        | 800             | 200        | 800        | 800        | 0.0%                      | 0.0%                     |
| Insurance                     | 3,998      | 4,330      | 4,330           | 4,330      | 4,974      | 5,472      | 14.9%                     | 10.0%                    |
| Public Utilities              | 4,732      | 4,000      | 4,000           | 4,000      | 4,000      | 4,000      | 0.0%                      | 0.0%                     |
| Repairs & Maintenance         | 128,779    | 135,000    | 135,000         | 135,000    | 135,000    | 135,000    | 0.0%                      | 0.0%                     |
| Miscellaneous                 | 10,292     | 12,800     | 12,800          | 13,500     | 12,800     | 12,800     | 0.0%                      | 0.0%                     |
| Training                      | 736        | 4,300      | 4,300           | 2,300      | 4,300      | 4,300      | 0.0%                      | 0.0%                     |
| Capital Outlay                | 649,379    | 1,320,181  | 1,320,181       | 1,320,181  | 2,301,000  | 3,066,000  | 74.3%                     | 33.2%                    |
| Interfund Rent                | 13,717     | 13,717     | 13,717          | 13,717     | 13,717     | 13,717     | 0.0%                      | 0.0%                     |
| Other Interfund               | 32,584     | 46,659     | 46,659          | 46,659     | 72,339     | 75,057     | 55.0%                     | 3.8%                     |
| TOTAL EXPENDITURE             | 1,514,081  | 2,290,013  | 2,290,013       | 2,289,735  | 3,315,649  | 4,107,959  | 44.8%                     | 23.9%                    |
| Other Adjustments (accruals)  | (19,720)   | -          | -               | -          | -          | -          | 0.0%                      | 0.0%                     |
| Ending Cash                   | 358,627    | 365,399    | 365,399         | 385,382    | 416,506    | 14,771     | 14.0%                     | -96.5%                   |



## **FACILITIES MAINTENANCE**



#### FUND 502 FACILITIES MAINTENANCE

#### **Mission/Function**

The mission of Facilities Maintenance is to provide timely, cost effective building maintenance services to the various departments and buildings in the City of Marysville.

This appropriation accounts for the cost associated with the maintenance and repair of city buildings. The revenue into the fund is generated through a cost allocation based off of the work performed in the prior budget year.

#### <u>Headcount</u>

| POSITION CLASSIFICATION      | 2014 | 2015 | 2016 |
|------------------------------|------|------|------|
| Fleet/Facilities Manager     | 0.5  | 0.5  | 0.5  |
| Maintenance Worker II        | 2    | 2    | 2    |
| TOTAL - FACILITY MAINTENANCE | 2.5  | 2.5  | 2.5  |

#### **Budget Narrative**

Department salaries include two maintenance workers.

This budget includes costs associated with the general maintenance of the various city facilities.

#### Approved Budget Requests

None

#### Item(s) Requested But Not Approved

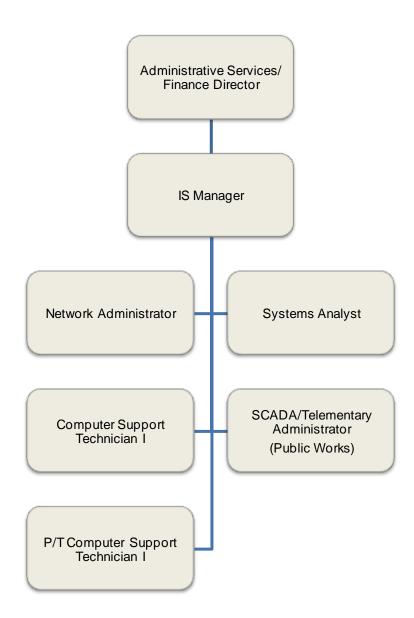
None

## FUND 502 FACILITIES MAINTENANCE

| Description                     |    | 2013<br>Actual | 2014<br>Budget | ,  | 2014<br>Amended<br>Budget | 2014<br>imated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|---------------------------------|----|----------------|----------------|----|---------------------------|----------------|----------------|----------------|--|---|
| Beginning Cash                  | \$ | 15,391         | \$<br>11,615   | \$ | 11,615                    | \$<br>22,899   | \$<br>36,128   | \$<br>45,661   | 211.0%                                   | 26.4%                                   |
| Revenue                         |    |                |                |    |                           |                |                |                |  |   |
| Investment Interest             |    | 68             | 75             |    | 75                        | 75             | 75             | 75             | 0.0%                                     | 0.0%                                    |
| Miscellaneous                   |    | 9,901          | -              |    | -                         | 2,581          | -              | -              | 0.0%                                     | 0.0%                                    |
| Building Maintenance            |    | 238,303        | 330,704        |    | 330,704                   | 330,704        | 328,722        | 343,663        | -0.6%                                    | 4.5%                                    |
| TOTAL REVENUE                   |    | 248,272        | 330,779        |    | 330,779                   | 333,360        | 328,797        | 343,738        | -0.6%                                    | 4.5%                                    |
| Expenditures                    |    |                |                |    |                           |                |                |                |  |   |
| Salaries                        |    | 142,739        | 185,895        |    | 185,895                   | 185,895        | 189,848        | 196,082        | 2.1%                                     | 3.3%                                    |
| Overtime                        |    | 9,744          | 7,000          |    | 7,000                     | 10,000         | 7,000          | 7,000          | 0.0%                                     | 0.0%                                    |
| Social Security                 |    | 11,479         | 13,993         |    | 13,993                    | 13,993         | 14,199         | 14,657         | 1.5%                                     | 3.2%                                    |
| Retirement                      |    | 12,528         | 17,050         |    | 17,050                    | 17,050         | 19,123         | 21,966         | 12.2%                                    | 14.9%                                   |
| Medical Insurance               |    | 26,916         | 41,751         |    | 41,751                    | 41,751         | 42,988         | 46,102         | 3.0%                                     | 7.2%                                    |
| Workmen's Compensation          |    | 2,993          | 3,550          |    | 3,550                     | 3,550          | 5,795          | 6,948          | 63.2%                                    | 19.9%                                   |
| Unemployment                    |    | 604            | 869            |    | 869                       | 869            | 628            | 785            | -27.7%                                   | 25.0%                                   |
| Uniforms                        |    | 1,116          | 800            |    | 800                       | 800            | 800            | 800            | 0.0%                                     | 0.0%                                    |
| Office & Operating              |    | 1,926          | 1,000          |    | 1,000                     | 800            | 1,000          | 1,000          | 0.0%                                     | 0.0%                                    |
| Fuel Consumed                   |    | 4,970          | 4,000          |    | 4,000                     | 4,000          | 4,000          | 4,000          | 0.0%                                     | 0.0%                                    |
| Small Tools                     |    | 3,035          | 2,000          |    | 2,000                     | 2,000          | 2,000          | 2,000          | 0.0%                                     | 0.0%                                    |
| Professional Services           |    | -              | -              |    | -                         | 95             | -              | -              | 0.0%                                     | 0.0%                                    |
| Communication                   |    | 733            | 1,000          |    | 1,000                     | 1,000          | 1,000          | 1,000          | 0.0%                                     | 0.0%                                    |
| Travel                          |    | -              | 250            |    | 250                       | -              | 250            | 250            | 0.0%                                     | 0.0%                                    |
| Operating Rental                |    | -              | 250            |    | 250                       | 50             | 250            | 250            | 0.0%                                     | 0.0%                                    |
| Miscellaneous                   |    | 86             | 500            |    | 500                       | 250            | 500            | 500            | 0.0%                                     | 0.0%                                    |
| Interfund Rent                  |    | 1,957          | 1,957          |    | 1,957                     | 1,957          | 1,957          | 1,957          | 0.0%                                     | 0.0%                                    |
| Interfund Repairs & Maintenance |    | 4,044          | 6,339          |    | 6,339                     | 6,339          | 4,778          | 4,552          | -24.6%                                   | -4.7%                                   |
| Other Interfund                 |    | 15,894         | 29,732         |    | 29,732                    | <br>29,732     | 23,148         | 24,024         | -22.1%                                   | 3.8%                                    |
| TOTAL EXPENDITURE               | _  | 240,764        | 317,936        |    | 317,936                   | 320,131        | 319,264        | 333,873        | 0.4%                                     | 4.6%                                    |
| Other Adjustments               |    | -              | -              |    | -                         | -              | -              | -              | 0.0%                                     | 0.0%                                    |
| Ending Cash                     |    | 22,899         | 24,458         |    | 24,458                    | 36,128         | 45,661         | 55,526         | 86.7%                                    | 21.6%                                   |



## **INFORMATION SERVICES**



#### FUND 503 INFORMATION SERVICES

#### <u>Vision</u>

Information Services – Collaborate, Innovate, Create

#### <u>Mission</u>

Working together with city departments to provide timely and cost-effective access to information systems, including data and communications. Advising on, assisting with, and developing innovative solutions appropriate to the mission and goals of the City, while maintaining infrastructure integrity and data security.

#### **Headcount**

| POSITION CLASSIFICATION                      | 2014 | 2015 | 2016 |
|--|------|------|------|
| Information Services Manager                 | 1    | 1    | 1    |
| System Analyst                               | 1    | 2    | 2    |
| Network Administrator                        | 1    | 1    | 1    |
| SCADA/Telemetry Administrator (Public Works) | 1    | 1    | 1    |
| Computer Support Tech I                      | 1.75 | 1.75 | 1.75 |
| TOTAL - INFORMATION SERVICES                 | 5.75 | 6.75 | 6.75 |

The SCADA/Telemetry Administrator position is funded 100% by the Waterworks Utility department.

#### Budget Narrative

Office and operating expenses include the cost of supplies and parts used to maintain the computers and networks with the City.

Small tools include the costs of the computers purchased for replacement of existing systems.

Professional services include the costs of various software and hardware maintenance agreements.

#### Approved Budget Request

|   | 2015       | 2016       |          |
|---|------------|------------|----------|
| Description   | Amount     | Amount     | On-Going |
| Increase Computer Replacement Funding                           | 34,246     | 34,246     | Yes      |
| NH – Systems Analyst Position                                   | 108,450    | 112,851    | Yes      |
| Communication Cost Increase – addition of new internet services | 9,185      | 9,185      | Yes      |
|   | \$ 151,881 | \$ 156,282 |          |

#### Items(s) Requested But Not Approved

None

## FUND 503 INFORMATION SERVICES

| Description                 | 2013<br>Actual | 2014<br>Budget | 2014<br>Amended<br>Budget | 2014<br>Estimated | 2015<br>Budget | 2016<br>Budget | % Change<br>2014 Amended/<br>2015 Budget | % Change<br>2015 Budget/<br>2016 Budget |
|-----------------------------|----------------|----------------|---------------------------|-------------------|----------------|----------------|--|---|
| Beginning Cash              | \$ 237,627     | \$ 203,786     | \$ 203,786                | \$ 209,757        | \$ 173,475     | \$ 155,701     | -14.9%                                   | -10.2%                                  |
| <u>Revenue</u>              |                |                |                           |                   |                |                |  |   |
| Investment Interest         | 904            | 500            | 500                       | 1,035             | 800            | 800            | 60.0%                                    | 0.0%                                    |
| Intergovernmental Revenue   | 18,811         | 18,993         | 18,993                    | 18,993            | 18,993         | 18,993         | 0.0%                                     | 0.0%                                    |
| Computer Services           | 676,988        | 695,023        | 695,023                   | 695,023           | 866,699        | 892,553        | 24.7%                                    | 3.0%                                    |
| Computer Replacement        | 75,000         | 75,000         | 75,000                    | 75,000            | 100,000        | 125,000        | 33.3%                                    | 25.0%                                   |
| Miscellaneous Revenue       | 661            | -              | -                         | 135               | -              | -              | 0.0%                                     | 0.0%                                    |
| Transfer In                 |                |                | 31,745                    | 31,745            | -              | -              | -100.0%                                  | 0.0%                                    |
| TOTAL REVENUE               | 772,364        | 789,516        | 821,261                   | 821,931           | 986,492        | 1,037,346      | 20.1%                                    | 5.2%                                    |
| Expenditures                |                |                |                           |                   |                |                |  |   |
| Salaries                    | 365,428        | 381,979        | 381,979                   | 381,979           | 460,733        | 473,243        | 20.6%                                    | 2.7%                                    |
| Seasonal                    | -              | -              | 15,375                    | 15,375            | -              | -              | -100.0%                                  | 0.0%                                    |
| Overtime                    | 1,626          | 2,000          | 16,468                    | 16,468            | 2,000          | 2,000          | -87.9%                                   | 0.0%                                    |
| Social Security             | 27,505         | 28,575         | 29,901                    | 29,901            | 34,617         | 35,604         | 15.8%                                    | 2.9%                                    |
| Retirement                  | 30,136         | 35,103         | 35,679                    | 35,679            | 45,731         | 51,460         | 28.2%                                    | 12.5%                                   |
| Medical Insurance           | 68,904         | 70,117         | 70,117                    | 70,117            | 94,983         | 101,316        | 35.5%                                    | 6.7%                                    |
| Workmen's Compensation      | 1,120          | 1,202          | 1,202                     | 1,202             | 1,674          | 1,759          | 39.3%                                    | 5.1%                                    |
| Unemployment                | 1,456          | 1,605          | 1,605                     | 1,605             | 1,522          | 1,837          | -5.2%                                    | 20.7%                                   |
| Office & Operating          | 17,251         | 17,500         | 17,500                    | 17,500            | 16,500         | 16,500         | -5.7%                                    | 0.0%                                    |
| Fuel Consumed               | 222            | 500            | 500                       | 500               | 500            | 500            | 0.0%                                     | 0.0%                                    |
| Small Tools                 | 132,987        | 27,330         | 27,330                    | 27,330            | 29,830         | 27,330         | 9.1%                                     | -8.4%                                   |
| Computer Replacement        | -              | 114,000        | 114,000                   | 114,000           | 148,246        | 148,246        | 30.0%                                    | 0.0%                                    |
| Professional Services       | 127,461        | 135,150        | 135,150                   | 135,150           | 140,750        | 149,450        | 4.1%                                     | 6.2%                                    |
| Communication               | 4,465          | 4,600          | 4,600                     | 4,600             | 20,285         | 20,285         | 341.0%                                   | 0.0%                                    |
| Travel                      | 712            | 1,500          | 1,500                     | 1,500             | 1,500          | 1,500          | 0.0%                                     | 0.0%                                    |
| Miscellaneous               | 1,456          | 1,800          | 1,800                     | 1,800             | 4,800          | 4,800          | 166.7%                                   | 0.0%                                    |
| Interfund Repairs and Maint | 3,506          | 3,507          | 3,507                     | 3,507             | 595            | 568            | -83.0%                                   | -4.5%                                   |
| TOTAL EXPENDITURE           | 784,235        | 826,468        | 858,213                   | 858,213           | 1,004,266      | 1,036,398      | 17.0%                                    | 3.2%                                    |
| Other Adjustments           | (15,999)       | -              | -                         | -                 | -              | -              | 0.0%                                     | 0.0%                                    |
| Ending Cash                 | 209,757        | 166,834        | 166,834                   | 173,475           | 155,701        | 156,649        | -6.7%                                    | 0.6%                                    |

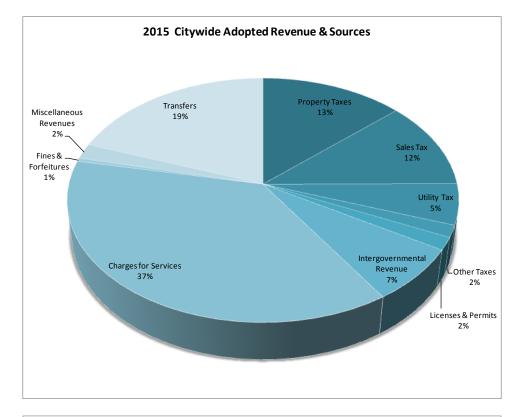
# FINANCIAL SUMMARY



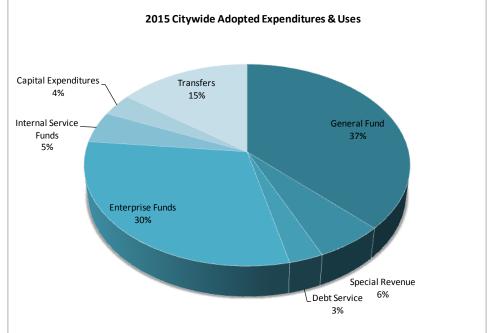
## 2015-2016 BUDGET SUMMARY

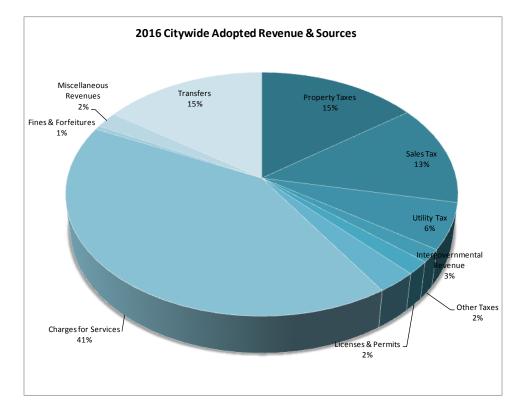
Sources and Uses - All Funds

|  |    | 2012<br>Actual         |    | 2013<br>Actual           |    | Adopted                  | 1  | 2014<br>Adjusted         |    | Year-end                 |    | 2015<br>Adopted          |    | 2016<br>Adopted          |
|--|----|------------------------|----|--------------------------|----|--------------------------|----|--------------------------|----|--------------------------|----|--------------------------|----|--------------------------|
| Paginning Fund Palanaa                 | \$ |                        | •  |                          | ¢  | •                        |    |                          |    |                          |    | -                        | *  | •                        |
| Beginning Fund Balance                 | Þ  | 23,789,622             | ¢  | 29,902,445               | Þ  | 32,752,530               | \$ | 35,079,609               | Þ  | 32,057,553               | Þ  | 35,078,364               | Þ  | 24,113,159               |
| Revenues                               |    |                        |    |                          |    |                          |    |                          |    |                          |    |                          |    |                          |
| Property Taxes                         | \$ | 15,359,407             | \$ | 15,253,574               | \$ | 15,178,214               | \$ | 15,178,214               | \$ | 15,643,563               | \$ | 15,682,495               |    | 15,848,063               |
| Sales Tax                              |    | 8,811,666              |    | 9,783,742                |    | 9,244,690                |    | 9,392,690                |    | 10,969,729               |    | 13,543,662               |    | 14,059,309               |
| Utility Tax                            |    | 5,673,761              |    | 5,723,719                |    | 5,977,012                |    | 5,977,012                |    | 6,135,106                |    | 6,304,050                |    | 6,516,356                |
| Other Taxes                            |    | 1,483,144              |    | 1,719,869                |    | 1,428,500                |    | 1,728,500                |    | 1,678,166                |    | 1,838,500                |    | 1,838,500                |
| Licenses & Permits                     |    | 1,710,162              |    | 2,202,024                |    | 1,985,558                |    | 1,985,558                |    | 2,251,750                |    | 1,942,789                |    | 1,880,554                |
| Intergovernmental Revenue              |    | 3,136,112              |    | 3,751,179                |    | 5,590,925                |    | 5,590,925                |    | 4,259,950                |    | 8,419,463                |    | 3,063,402                |
| Charges for Services                   |    | 38,791,496             |    | 41,217,889               |    | 41,918,241               |    | 41,918,241               |    | 43,855,942               |    | 43,773,385               |    | 43,898,665               |
| Fines & Forfeitures                    |    | 661,102                |    | 538,081                  |    | 558,784                  |    | 558,784                  |    | 585,865                  |    | 537,190                  |    | 534,837                  |
| Miscellaneous Revenues                 |    | 1,012,895              |    | 1,031,356                |    | 885,869                  |    | 2,625,669                |    | 2,861,535                |    | 2,340,113                |    | 2,224,514                |
| Total Revenues                         | \$ | 76,639,745             | \$ | 81,221,433               | \$ | 82,767,793               | \$ | 84,955,593               | \$ | 88,241,606               | \$ | 94,381,647               | \$ | 89,864,200               |
| Other Sources                          |    |                        |    |                          |    |                          |    |                          |    |                          |    |                          |    |                          |
| Proceeds Long Term Debt                |    | -                      |    | 9,310,094                |    | 1,500,000                |    | 1,500,000                |    | 6,022,846                |    | -                        |    | -                        |
| Insurance Recoveres                    |    | 190,037                |    | 68,354                   |    | 10,000                   |    | 134,000                  |    | 44,896                   |    | 10,000                   |    | 10,000                   |
| Disposition of Capital Assets          |    | 157,365                |    | 54,741                   |    | -                        |    | -                        |    | 16,287                   |    | -                        |    | -                        |
| Total Other Sources                    | \$ | 347,402                | \$ | 9,433,189                | \$ | 1,510,000                | \$ | 1,634,000                | \$ | 6,084,029                | \$ | 10,000                   | \$ | 10,000                   |
| Subtotal Revenues                      | \$ | 76,987,147             | \$ | 90,654,622               | \$ | 84,277,793               | \$ | 86,589,593               | \$ | 94,325,635               | \$ | 94,391,647               | \$ | 89,874,200               |
| Interfund Transactions                 |    |                        |    |                          |    |                          |    |                          |    |                          |    |                          |    |                          |
| Interfund Transfers                    |    | 9,421,069              |    | 14,497,904               |    | 22,153,327               |    | 23,345,473               |    | 24,879,379               |    | 22,739,155               |    | 16,219,831               |
| Total Interfund                        | \$ | 9,421,069              | \$ | 14,497,904               | \$ | 22,153,327               | \$ | 23,345,473               | \$ | 24,879,379               | \$ | 22,739,155               | \$ | 16,219,831               |
| Total Sources                          | \$ | 86,408,216             | \$ | 105,152,526              | \$ | 106,431,120              | \$ | 109,935,066              | \$ | 119,205,014              | \$ | 117,130,802              | \$ | 106,094,031              |
| Expenditures                           |    |                        |    |                          |    |                          |    |                          |    |                          |    |                          |    |                          |
| City Council                           | \$ | 57,019                 | ¢  | 60.933                   | ¢  | 71,624                   | ¢  | 71.624                   | ¢  | 80,285                   | ¢  | 92,737                   | ¢  | 98,983                   |
|  | φ  |                        | φ  | /                        | φ  |                          | φ  | 1 -                      | φ  |                          | φ  |                          | φ  |                          |
| Municipal Court                        |    | 1,509,771              |    | 1,463,335                |    | 1,519,525                |    | 1,519,525                |    | 1,512,345                |    | 1,574,765                |    | 1,676,663                |
| Executive                              |    | 864,608                |    | 902,206                  |    | 1,064,994                |    | 1,064,994                |    | 1,045,402                |    | 1,022,223                |    | 1,053,703                |
| Finance                                |    | 1,537,875              |    | 1,581,599                |    | 1,764,362                |    | 1,769,362                |    | 1,750,910                |    | 1,973,698                |    | 2,075,201                |
| Legal                                  |    | 790,303                |    | 817,011                  |    | 928,946                  |    | 928,946                  |    | 971,337                  |    | 1,291,811                |    | 1,351,392                |
| Human Resources                        |    | 431,839                |    | 478,161                  |    | 501,842                  |    | 501,842                  |    | 486,170                  |    | 519,897                  |    | 544,129                  |
| Community Development                  |    | 1,747,821              |    | 1,804,146                |    | 2,189,551                |    | 2,189,551                |    | 1,920,680                |    | 2,355,835                |    | 2,378,713                |
| Police                                 |    | 13,456,060             |    | 14,069,892               |    | 14,576,705               |    | 14,705,204               |    | 15,070,760               |    | 15,796,139               |    | 16,375,576               |
| Fire                                   |    | 9,538,951              |    | 8,953,050                |    | 9,258,552                |    | 9,258,552                |    | 9,224,313                |    | 9,381,127                |    | 9,540,605                |
| Parks & Recreation                     |    | 1,975,945              |    | 2,123,663                |    | 2,227,377                |    | 2,182,377                |    | 2,224,711                |    | 2,412,786                |    | 2,490,598                |
| Engineering                            |    | 856,400                |    | 929,159                  |    | 977,182                  |    | 977,182                  |    | 857,823                  |    | 983,532                  |    | 1,030,983                |
| Library                                |    | 92,865                 |    | 89,849                   |    | 94,158                   |    | 94,158                   |    | 98,283                   |    | 93,796                   |    | 95,078                   |
| Public Safety Building                 |    | 234,713                |    | 216,275                  |    | 182,553                  |    | 182,553                  |    | 208,370                  |    | 353,162                  |    | 1,045,506                |
| Non-Departmental                       |    | 435,661                |    | 716,215                  |    | 1,651,728                |    | 1,647,484                |    | 943,695                  |    | 1,729,790                |    | 1,179,881                |
| Special Revenues                       |    |                        |    |                          |    |                          |    |                          |    |                          |    |                          |    |                          |
| Streets                                |    | 3,207,528              |    | 3,537,324                |    | 4,268,541                |    | 4,268,541                |    | 3,779,058                |    | 4,140,114                |    | 4,362,965                |
| Arterial Streets                       |    | -                      |    | -                        |    | -                        |    | -                        |    | -                        |    | 2,100,000                |    | 1,600,000                |
| Drug Enforcement                       |    | 40,113                 |    | 21,826                   |    | 20,000                   |    | 20,000                   |    | 425                      |    | 25,000                   |    | 25,000                   |
| Tribal Gaming Fund                     |    | 49,971                 |    | 17,698                   |    | 20,000                   |    | 20,000                   |    | 16,382                   |    | 25,000                   |    | 25,000                   |
| Hotel/Motel Tax Fund                   |    | 89,648                 |    | 39,645                   |    | 23,949                   |    | 23,949                   |    | 22,209                   |    | 96,846                   |    | 96,846                   |
| Baxter Center Apprec.                  |    | 3,990                  |    | 3,783                    |    | 4,000                    |    | 4,000                    |    | 3,993                    |    | 4,000                    |    | 4,000                    |
| <i>l</i> /Net                          |    | 113,762                |    | 90,346                   |    | 85,432                   |    | 85,432                   |    | 26,650                   |    | 74,000                   |    | 85,000                   |
| CDBG Program                           |    |                        |    | 71.696                   |    | 226,400                  |    | 226,400                  |    | 164,001                  |    | 256,400                  |    | 256,400                  |
| GMA - REET 1                           |    | 94,258                 |    | 94,190                   |    | 94,418                   |    | 94,418                   |    | 94,418                   |    | 94,008                   |    | 93,894                   |
| TBD                                    |    |                        |    |                          |    |                          |    | 68,758                   |    | 65,074                   |    | 4,008                    |    | 4,008                    |
| Debt Service                           |    | 1,676,216              |    | 1,596,791                |    | 2,288,495                |    | 2,294,495                |    | 2,291,922                |    | 3,348,315                |    | 3,296,889                |
| Public Works                           |    | 14 769 940             |    | 10 956 349               |    | 19 065 047               |    | 19 065 017               |    | 16 706 017               |    | 10 222 022               |    | 10 202 004               |
| Water/Sewer Operations                 |    | 14,768,216             |    | 19,856,348               |    | 18,065,017               |    | 18,065,017               |    | 16,796,017               |    | 19,232,933               |    | 19,293,991               |
| Utility Revenue Debt Service           |    | 4,569,241              |    | 5,782,194                |    | 5,777,918                |    | 5,777,918                |    | 5,524,105                |    | 5,703,260                |    | 5,319,188                |
| Solid Waste                            |    | 5,154,959              |    | 5,300,910                |    | 6,649,782                |    | 6,649,782                |    | 6,191,977                |    | 6,907,758                |    | 7,388,122                |
| Golf Course                            |    | 1,231,229              |    | 1,231,237                |    | 1,239,175                |    | 1,288,868                |    | 1,251,905                |    | 1,258,855                |    | 1,278,551                |
| Fleet Services                         |    | 1,259,607              |    | 1,514,081                |    | 2,290,013                |    | 2,497,670                |    | 2,033,484                |    | 3,315,649                |    | 4,107,959                |
| Facilities                             |    | 238,911                |    | 240,764                  |    | 317,936                  |    | 317,936                  |    | 297,358                  |    | 319,264                  |    | 333,873                  |
| Information Services                   | -  | 694,521                | •  | 784,235                  | •  | 826,468                  | -  | 863,213                  | •  | 859,423                  |    | 1,004,266                | •  | 1,036,398                |
| Total Expenditures                     | \$ | 66,722,001             | \$ | 74,388,562               | \$ | 79,206,643               | \$ | 79,659,751               | \$ | 75,813,485               | \$ | 87,490,974               | \$ | 89,545,095               |
| Other Uses                             |    |                        |    |                          |    |                          |    |                          |    |                          |    |                          |    |                          |
| 305,10 4 Capital Improvements          | _  | 13,871,899             |    | 5,742,112                |    | 14,477,000               |    | 15,312,541               |    | 8,666,785                |    | 17,936,240               |    | 3,895,000                |
| Total Other Uses                       | \$ | 13,871,899             | \$ | 5,742,112                | \$ | 14,477,000               | \$ | 15,312,541               | \$ | 8,666,785                | \$ | 17,936,240               | \$ | 3,895,000                |
| Interfund Transactions                 |    |                        |    |                          |    |                          |    |                          |    |                          |    |                          |    |                          |
| Interfund Transfers<br>Total Interfund | \$ | 9,421,069<br>9,421,069 | \$ | 14,497,904<br>14,497,904 | \$ | 22,551,327<br>22,551,327 | \$ | 32,555,479<br>32,555,479 | \$ | 25,089,888<br>25,089,888 | \$ | 22,668,793<br>22,668,793 | \$ | 16,234,831<br>16,234,831 |
|  |    |                        |    |                          |    |                          |    |                          |    |                          |    |                          |    |                          |
| Total Uses                             | \$ | 90,014,969             |    | 94,628,578               |    | 116,234,970              |    |                          |    |                          |    | 128,096,007              |    | 109,674,926              |
| Changes in Fund Balance                | \$ | (3,606,753)            |    | 10,523,948               |    | (9,803,850)              |    | (17,592,705)             |    | 9,634,856                |    | (10,965,205)             |    | (3,580,895)              |
| Other Adjustments                      | \$ | 9,744,046              | \$ | (8,368,840)              | Ф  | -                        | \$ | -                        | \$ | (514,462)                | \$ | -                        | \$ | -                        |
| Ending Fund Balance                    | \$ | 29,926,915             | \$ | 32,057,553               | \$ | 22,948,680               | \$ | 17,486,904               | \$ | 41,177,947               | \$ | 24,113,159               | \$ | 20,532,264               |
|  |    |                        |    |                          |    |                          |    |                          |    |                          |    |                          |    |                          |

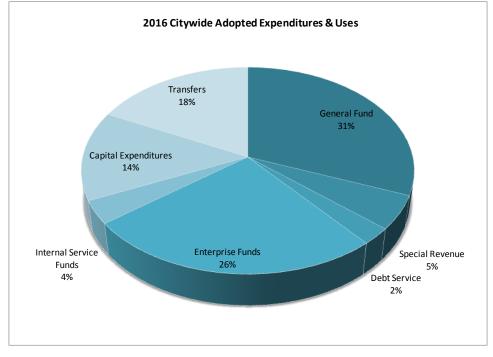


#### 2015 BUDGET SUMMARY ALL FUNDS





#### 2016 BUDGET SUMMARY ALL FUNDS



## **GENERAL TAXING AUTHORITY**

Taxes make up approximately 69% of the General Government revenue budget. Most of the tax revenue is in the form of property, sales and utility taxes.

The maximum rate allowed by law can be found in sections of the Revised Code of Washington. Several of the City's taxes including sales, leasehold, cable TV/franchise fees, hotel/motel and real estate excise tax are at the state statutory maximum. The City has chosen not to adopt some taxes allowed by law such as business and occupation tax. The remaining taxing capacity, if the City elected to impose the state statutory maximum would generate approximately \$8.7 million in additional annual revenue.

| Major Tax Source  | ajor Tax Source                   |    | 2015<br>Rate | 2015<br>Budget | aximum<br>Rate<br>ow ed by<br>Law | Remaining<br>Taxing<br>Capacity<br>(Rate) |       | Remaining<br>Taxing<br>Capacity<br>(in dollars) |
|-------------------|-----------------------------------|----|--------------|----------------|-----------------------------------|---|-------|---|
| Property Tax      | - Regular (A)**                   | \$ | 2.43         | \$13,342,870   | \$<br>3.60                        | \$  | 1.17  | \$<br>6,284,655                                 |
|                   | - Special                         | \$ | 0.43         | 2,339,625      | \$<br>0.50                        | \$  | 0.07  | 376,005   |
|                   | 1% or IPD (total)                 |    |              |                |                                   |   |       | 132,292   |
|                   | Banked Capacity (total)           |    |              |                |                                   |   |       | 718,515   |
| Sales Tax         | - Regular                         |    | 0.85%        | 8,732,186      | 0.85%                             |   | 0.00% | -   |
|                   | - Criminal Justice (B)            |    | 0.10%        | 936,233        | 0.10%                             |   | 0.00% | -   |
|                   | - Public Safety (V)               |    | 0.00%        | -              | 0.10%                             |   | 0.10% | -   |
|                   | - Transit*                        |    | 0.00%        | -              | 0.30%                             |   | 0.30% | -   |
|                   | -Transportation Benefit Dist. (V) |    | 0.20%        | 1,768,719      | 0.20%                             |   | 0.20% |   |
| Use Tax           | - Natural Gas                     |    | 6.00%        | 2,000          | 6.00%                             |   | 0.00% | -   |
| Business & Occu   | upation Tax*                      |    |              |                |                                   |   |       |   |
|                   | - Regular                         |    | 0.00%        | -              | 0.20%                             |   | 0.20% | -   |
| Utility Tax       | Natural Gas                       |    | 5.00%        | 600,000        | 6.00%                             |   | 1.00% | 120,000   |
| ·                 | Telephone                         |    | 6.00%        | 885,000        | 6.00%                             |   | 0.00% | -   |
|                   | Electric                          |    | 5.00%        | 1,794,500      | 6.00%                             |   | 1.00% | 358,900   |
| Leasehold Tax     |                                   |    | 4.00%        | 8,500          | 4.00%                             |   | 0.00% | -   |
| Gambling Tax      | - Bingo & Raffles*                |    | 5.00%        |                | 7.50%                             |   | 2.50% | -   |
|                   | - Amusement Games*                |    | 2.00%        |                | 2.00%                             |   | 0.00% | -   |
|                   | - Punch Brds/Pull Tabs            |    | 5.00%        | 110,000        | 5.00%                             |   | 0.00% | -   |
|                   | - Card Rooms*                     |    | 20.00%       |                | 20.00%                            |   | 0.00% | -   |
| PILOT             | Water/Sew er                      |    | 8.50%        | 1,589,500      | (A)                               |   | (A)   | (A)   |
|                   | Surface Water                     |    | 8.50%        | 342,550        | (A)                               |   | (A)   | (A)   |
|                   | Solid Waste                       |    | 15.00%       | 982,500        | (A)                               |   | (A)   | (A)   |
| Cable TV/Franch   | ise Fee                           |    | 5.00%        | 890,441        | 5.00%                             |   | 0.00% | -   |
| Admissions Tax    | - Other Amusement                 |    | 5.00%        | 230,000        | 5.00%                             |   | 0.00% | -   |
| Transportation B  | enefit District***                | \$ | 20.00        | -              | \$<br>20.00                       | \$  | 20.00 | 694,000   |
| Hotel/Motel Tax   |                                   |    | 2.00%        | 85,150         | 2.00%                             |   | 0.00% | -   |
| Real Estate Excis | se Tax                            |    |              |                |                                   |   |       |   |
|                   | - 1st Quarter                     |    | 0.25%        | 800,500        | 0.25%                             |   | 0.00% | -   |
|                   | - 2nd Quarter                     |    | 0.25%        | 800,500        | 0.25%                             |   | 0.00% | -   |

(A) PILOT determined by City Council (V) Requires Voter Approval

\* Authorized by state - some cities do not participate.

\*\*Requires the vote of the people to reach full statutory maximum

\*\*\*Council can authorize up to \$20 w ithout the vote of the people-formation of a TBD is required

#### YEAR 2015 - Per \$1,000 AV YEAR 2015 - Average Tax Bill TAXING DISTRICT CITY COUNTY CITY COUNTY City of Marysville General Lew \$ 2.4369 \$ \$ 487.39 \$ Fire Dist. 12 1.4010 280.21 EMS Levy 0.4278 0.4678 85.56 93.56 GO Bonds 0.00 -Public Safety Building 0.00 County Taxes 0.9985 0.9985 199.69 199.69 County Roads 322.36 1.6118 Marysville School District 6.0184 1203.67 6.0184 1,203.67 455.76 State School 2.2788 2.2788 455.76 Library District 0.4680 0.4680 93.60 93.60 TOTAL PROPERTY TAX PER \$1,000 ASSESSED VALUE 12.6283 \$ 2,525.67 2,648.85 \$ \$ 13.2443 \$ Tax on Avg. Residence Value of \$200,000 \$2,525.67 \$2,648.85 \$2,525.67 \$2,648.85 \$300,000 \$3,788.50 \$3,973.28 \$3,788.50 \$3,973.28

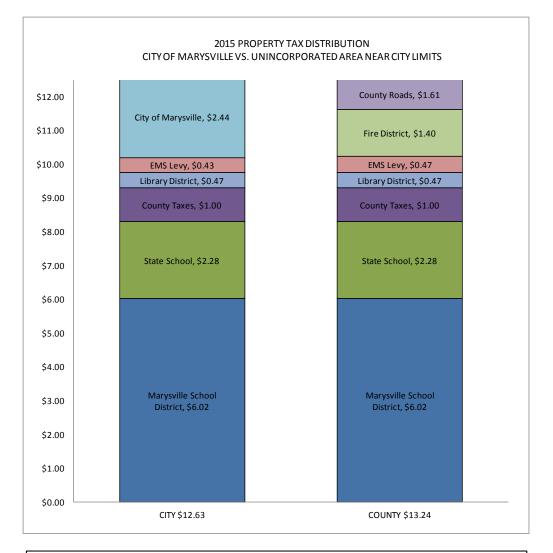
PROPERTY TAX COMPARISON--CITY OF MARYSVILLE VERSUS UNINCORPORATED AREA NEAR CITY LIMITS

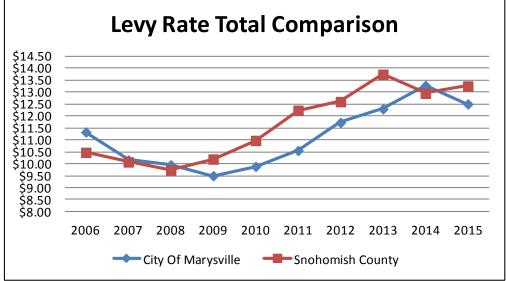
Lake Stevens School district 2015 levy rate \$4.9913 Lakewood School district 2015 levy rate \$5.4022

## PROPERTY TAX COMPARISON--CITY OF MARYSVILLE VERSUS UNINCORPORATED AREA NEAR CITY LIMITS

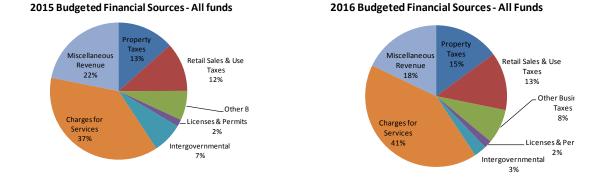
| 01/23/2014 Estimate        | ١   | YEAR 2014 - Per \$1,000 AV |     |                  | YE  | EAR 2014 - A | 2014 - Average Tax Bill |          |      |  |  |
|----------------------------|-----|----------------------------|-----|------------------|-----|--------------|-------------------------|----------|------|--|--|
| TAXING DISTRICT            |     | CITY                       |     | CITY COUNTY CITY |     | Y COUNTY     |                         |          | COUN |  |  |
| City of Marysville         |     |                            |     |                  |     |              |                         |          |      |  |  |
| General Levy               | \$  | 2.7168                     | \$  | -                | \$  | 543.37       | \$                      | -        |      |  |  |
| Fire Dist. 12              |     |                            |     | 1.4204           |     | -            |                         | 284.08   |      |  |  |
| EMS Levy                   |     | 0.4722                     |     | 0.4740           |     | 94.45        |                         | 94.80    |      |  |  |
| GO Bonds                   |     |                            |     |                  |     | -            |                         | 0.00     |      |  |  |
| Public Safety Building     |     |                            |     |                  |     | -            |                         | 0.00     |      |  |  |
| County Taxes               |     | 1.0787                     |     | 1.0787           |     | 215.74       |                         | 215.74   |      |  |  |
| County Roads               |     |                            |     | 1.7405           |     | -            |                         | 348.11   |      |  |  |
| Marysville School District |     | 5.3420                     |     | 5.3420           |     | 1,068.40     |                         | 1068.40  |      |  |  |
| State School               |     | 2.3844                     |     | 2.3844           |     | 476.87       |                         | 476.87   |      |  |  |
| Library District           |     | 0.5000                     |     | 0.5000           |     | 99.99        |                         | 99.99    |      |  |  |
| TOTAL PROPERTY TAX         |     |                            |     |                  |     |              |                         |          |      |  |  |
| PER \$1,000 ASSESSED       |     |                            |     |                  |     |              |                         |          |      |  |  |
| VALUE                      | \$  | 12.4941                    | \$  | 12.9399          | \$  | 2,498.81     | \$                      | 2,587.98 |      |  |  |
| Tax on Avg. Residence      |     |                            |     |                  |     |              |                         |          |      |  |  |
| Value of                   |     |                            |     |                  |     |              |                         |          |      |  |  |
| \$200,000                  | \$2 | 2,498.81                   | \$2 | 2,587.98         | \$2 | 2,498.81     | \$2                     | ,587.98  |      |  |  |
| \$300,000                  | \$3 | 3,748.22                   | \$3 | 3,881.98         | \$3 | 3,748.22     | \$3,881.98              |          |      |  |  |

Lake Stevens School district 2014 lew rate \$5.60360773 Lakewood School district 2014 lew rate \$5.26495962

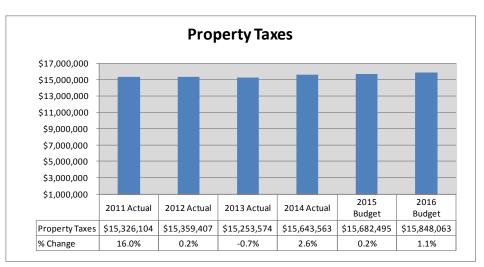




## ANALYSIS OF SOURCES



#### Property Taxes



Property tax receipts represent 13% of the City's total income for the 2015 budget year and 15% for the 2016 budget year, within the same range as prior year's at 14%. The property tax table shown above includes regular and Emergency Medical Services (EMS). The different changes from each year are a result of increases in assessed values from new construction, annexations and state utilities.

The Central Annexation that occurred in December 2009 was an area with a population of over 20,000. The assessed values of the Central Annexation were delayed from inclusion to the City's assessed value until the following year which resulted in the increase of 16.0% for 2011. The 2013 decrease of 3.4% or \$523,384 is directly related to the decrease in assessed values as the housing market continued to fall as a result of the housing crisis.

The Snohomish County Treasurer collects property taxes levied in the City of Marysville's five overlapping tax districts, which include state, local schools, Snohomish County, City of Marysville, and Sno-Isle Library. Property taxes are assessed to the citizens in March of each year for 1<sup>st</sup> half payment due on April 30<sup>th</sup> and the 2<sup>nd</sup> half due on October 30<sup>th</sup>. Several limitations control the growth of regular property tax levies and revenues:

Revised Code of Washington (RCW) 84.52.050 limits the aggregate of all regular tax levies by the state and all taxing districts to \$10 per \$1,000 of assessed value (AV). If the taxes of all districts collectively exceed this amount, a proportionate adjustment is applied until the total is reduced to the 1 percent limit.

- RCW 84.52.043 limits the regular levy rate of a city to \$3.375 per \$1,000 of AV.
- RCW 84.55.010 limits the annual growth of revenue from the regular property tax levy to 106% per year, plus adjustments for new construction and annexations. A vote of the electorate within the taxing district can lift or set aside the 106% revenue growth limitation for specific purposes, for specific amount, and for a specific number of years.
- Referendum 47 was approved in 1997 changing property tax assessment and collection:
  - The temporary \$4.7187 reduction of the state levy was made permanent, effective for the 1998 tax levy.
  - With the intent to limit increases in property tax levies and at the same time ensure that taxing districts have adequate funding, the 106% limit, enacted in 1972 was fundamentally changed. The old maximum revenue increase of 6% is no limited to an amount equal to the Implicit Price Deflator (IPD) percentage.
  - However, if the City Council finds a "substantial need" to increase property tax revenue by more than the IPD limit, they may do so, up to a maximum of 6% with a five of seven (a supermajority of City Council) affirmative votes.
- Initiative 747, voter approved in 2001, requires state and local governments to limit their property tax increases to 1% each year, or the IPD, whichever is less, unless an increase greater than this limit is approved by voters in an election.

#### 2015 Levy

The City of Marysville council voted not to exercise the additional 1% allowed under Initiative 747 for 2015 regular property tax receipts. Assessed values (AV) for 2015 are estimated to increase, which is the second year since 2010, prior to this AV was falling at an average rate of 9% per year. The 2015 levy rate is \$2.4369 per \$1,000 of assessed valuation, a decrease of 7.0% from the prior year of \$2.7168. The 2015 EMS levy rate decreased from \$0.4722 per \$1,000 of AV to \$0.4278.

The levy rate is a product of the amount of the total taxes assessed and property values. Under I-747 each entity is allowed to raise the total property tax collected by a maximum of 1% per year. Once the entity establishes whether to take the 1% or below then the County applies the total assessment to the total property values within the entity which then results in a levy rate per \$1,000 of assessed value.

#### 2016 Levy

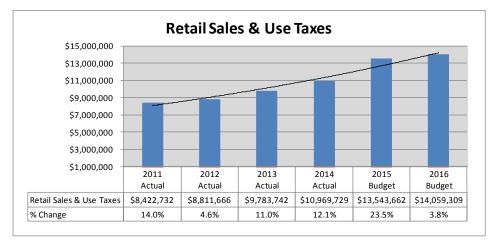
The 2016 levy will not be set until November of 2016 when the city is required to notify the County Assessor. The 2016 budget forecasts an increase of 1.1% from 2015 receipts based new construction and assessed values.

The table below provides a history of levy rates.

| Property<br>Tax<br>Levy | 2010     | 2011     | 2012     | 2013     | 2014     | 2015     |
|-------------------------|----------|----------|----------|----------|----------|----------|
| Regular                 | \$2.0248 | \$2.3400 | \$2.6899 | \$2.9056 | \$2.7168 | \$2.4369 |
| EMS                     | .5000    | .5000    | .5000    | .5000    | .4722    | .4278    |
| Public<br>Safety        | .0514    | .0426    | .0000    | .0000    | .0000    | .0000    |
| Total                   | \$2.5762 | \$2.8826 | \$3.1899 | \$3.4056 | \$3.1890 | \$2.8647 |

The fluctuation in the levy rates are a product of the formula, even if the council elects no increase under I-747 new construction and annexations increase the total assessed value for the City and also the total property taxes assessed based upon the added value. The levy rate is then calculated based upon the total property tax base.

#### **Retail Sales and Use Taxes**



Retail sales and use tax receipts represent approximately 12% to 13%% of the City's total income. Marysville's economic goal of an annual 8% growth in property and sales tax receipts had been achievable since its establishment in 2003. For 2008 this goal hit a roadblock, with the economic down turn in 2008, 2009 receipts declined. The 14% increase in 2011 is mostly based upon a combination of activity; the ever changing retail market, the continuing mitigation for Streamlined Sales Tax or Destination-based Sales Tax, and the inclusion of the annexation sales tax credit (ASTC). The 2012 increase of 4.6% demonstrates signs of the economy stabilizing and the slow growth in sales that reflects purchases of large items such as vehicles and furniture. The growth in sales for 2013 was mostly attributable to construction. New retail, such as Walmart and O'Brien Honda, is attributable to the 12.1% growth in 2014. The new retail and unfinished construction are the bases for the 2015 sales and use tax estimate at an increase of \$2,573,933 or 23%. Sales tax from construction needs great consideration and is not usually included in the estimate. It is for this reason that the 2016 estimate of \$14,059,309, a 3.8% or \$515,647 increase over 2015 is a conservative outlook.

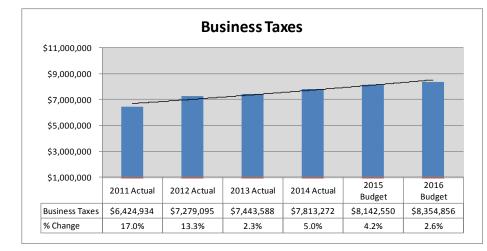
In 2007 the State legislatures passed Substitute Senate Bill 5089, the Streamlined Sales and Use Tax Agreement to be effective July 1, 2008. This agreement is a national effort to simplify and standardize the way each state taxes goods. It is estimated that Washington businesses collecting sales tax, are losing sales to outof state retailers that don't charge sales tax. Previous law collected retail sales tax based upon the location from which merchandise was shipped or delivered. As of July 1, 2008, Washington retailers delivering goods to customers in Washington must start collecting sales tax based on where the customer receives the merchandise – the "destination" of the sale. There is no change to over-the-counter, wholesale, most services, and sales of motor vehicles, trailer, semi-trailer, aircraft, watercraft, modular homes, and manufactured and mobile homes.

In November 2009 the City of Marysville adopted Ordinance No. 2799 setting the threshold and tax rates in accordance with RCW 82.14.415 with respect to the Central Marysville Annexation. This action allows the City to receive a portion of the State's sales tax share, 0.1% if the annexation area population is between 10,000 and 20,000 or 0.2% if the annexation population is over 20,000, to assist with the cost of annexation. The Central Marysville annexation when completed added 20,048 to the City's population, which resulted in the 0.2% ASTC. The major growth in the sales tax estimate from 2009 to 2011 is due to this action.

The City of Marysville's current sales tax rate is 8.8%, previously at 8.6%, the additional tax was added October 1, 2014 for the voter approved Marysville Transportation District (TBD). The following table provides a breakdown of the tax rate into individual benefactors. The bolded benefactors are those that the City of Marysville receives from sales within the city limits. The State collects the sales tax revenue and distributes it back to the local entities net of administration fees.

| Sales Tax Rate Breakdown |          |               |
|--------------------------|----------|---------------|
| State                    |          | 6.300%        |
| City of Marysville       | ASTC     | 0.200%        |
| City of Marysville       | Regular  | 0.425%        |
| Snohomish County         | Regular  | 0.075%        |
| City of Marysville       | Optional | 0.425%        |
| Snohomish County         | Optional | 0.075%        |
| Community Transit        |          | 0.900%        |
| City Criminal Justice    |          | 0.100%        |
| County Mental Health     |          | 0.100%        |
| Marysville TBD           | Voted    | <u>0.200%</u> |
| Total                    |          | 8.800%        |

Lodging tax is another part of this revenue category. The City of Marysville imposes a 2% state hotel/motel tax on lodging fees. These fees are used to reinvest in tourism through an annual grant process.



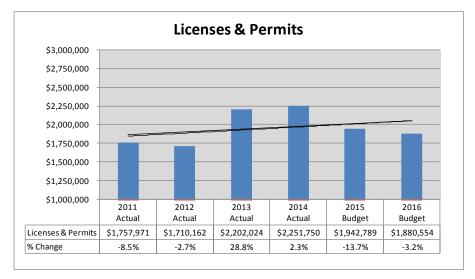
#### **Business Taxes**

Business taxes represent approximately 7% to 8% of the City's total revenue. This category represents utility taxes, both internal and external, real estate excise tax (REET), leasehold tax, gambling tax, and admissions tax. The majority of the category is utility tax (77.4%) and REET (22.5%).

Utility tax is a 5% tax assessed on utilities (such as telephone, electric, and natural gas) for services sold within the city limits. During the formation of the 2010 budget the 5% utility tax for telephone services was increased to 6% for one year and renewed in each subsequent year. The council voted to renew the additional 1% for the 2015/2016 biennial budget. The majority of the 2011 17% increase in City receipts of business taxes is due to changes in utility rates for sewer and solid waste. An 8.5% tax is assessed upon city utilities such as water, sewer, and surface water; an increase in 2012 is attributable to the overall 13.3% increase of business taxes. Solid waste is assessed a 15% tax that went into effect in 2009, an increase from 6%. Utility tax for electric and natural gas becomes dependent on the weather – usually colder weather results in more use – which makes estimating difficult therefore the 2015 estimate of \$8,142,550, a increase of 4.2% or \$329,278 from the prior year and the 2016 estimate of \$8,354,856, an increase of 2.6% or \$212,306, is based on the average of the prior three years, attempting to smooth any fluctuations.

REET revenue is a tax on the sale of real estate, this market can be difficult to predict and previous years estimates were based upon the average receipt over the last five years. The housing market crisis has had a direct effect on REET revenue in earlier years and increased in force for 2012 and 2013. Construction and sales calmed in 2014 therefore to be conservative a three-year average was used for 2015 and 2016.

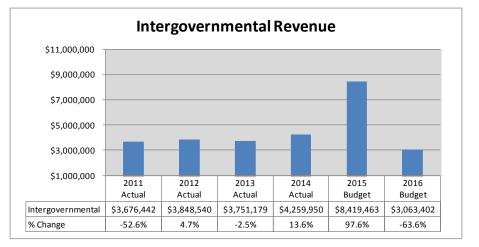
An admissions tax of \$0.01 for each \$0.20 (equivalent to 5%) became effective in 2010 which contributed to the increase in business taxes.



#### Licenses & Permits

Licenses & Permits represent 2% of the total City revenue. This revenue category consists mostly of franchise fees and building structure permits. Since the majority of the receipts in this category are related to the building industry, fluctuations in the housing market become very apparent. In 2010 the city experienced an increase in building permits from previously foreclosed developments, similar to prior 2006 receipts which continued at a lesser scale in 2011. Permit activity for 2012 did not continue this trend and 2010 and 2011 were considered abnormalities as appears to be the case with 2012 receipts of 2.7%, lower than 2011. With the economy showing signs of increasing and Boeing hiring ramp-up, construction permit activity in 2013 increased greatly, resulting in the 28% increase over 2012. This activity ramped down in 2014 and estimates for 2015 and 2016 are based on current permit activity which is down; therefore the estimate for 2015 of \$1,942,789, a 13.7% decrease and for 2016 of \$1,880,554, a 3.2% decrease.

#### Intergovernmental Revenue



Intergovernmental revenue receipts represent 7% of the City's total revenue in 2015 and 3% in 2016. This revenue category consists mostly of grants, state shared revenue, and entitlements. Grants, traditionally, have been the major revenue source for intergovernmental revenues at approximately 68% for 2015. The fluctuations visible in the table above are a reflection of this grant activity. The 2011 decrease of 52.6% or \$4 million is mostly a result of a decrease in grant activity.

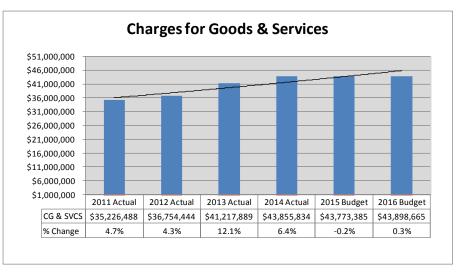
The City of Marysville regularly seeks state and federal grants to aid in funding various projects or services. Because of the unpredictability associated with grant availability year to year, the budget only includes grant funds that are known with some certainty. 2012 had a slight increase and 2013 a slight decrease due to grant activity. Grant activity rose in 2014 with new grants from inter-local sources and intergovernmental service revenues.

The 2015 estimate for intergovernmental revenue is an increase of \$5,774,058 or 97.6%. Grant activity, the majority of this source of revenue, for transportation projects. This grant activity is also the reason for the 2016 estimated decrease of 63.6% to an estimate of \$3,063,402.

State entitlement revenues consist of motor vehicle excise taxes, liquor excise taxes, liquor board profits, and unrestricted gas taxes. In 1999, voters approved I-695 which changed the collection of motor vehicle excise tax from a percent of value to a flat \$40 this resulted in an approximate annual loss of \$200,000. The state imposes gas and liquor taxes on sales within the state and distributes the proceeds based upon population. These estimates are provided by the State in the form of a per-capita rate and are approximately \$2,000,000 of the total intergovernmental revenues.

Intergovernmental service fees consist of court and jail services to neighboring cities. The estimate for 2015 and 2016 for court and jail services reflects a little change over the 2014 receipts.

#### Charges for Goods and Services



Charges for goods and services represent 37% of the City's total revenue for the 2015 budget and 41% for the 2016 budget. This revenue source is comprised of fees charged for providing services that are distinct from general services which are funded by general taxation.

Charges for goods and services include interdepartmental services; maps and publications; probation; permits; golf fees and other recreational programs; traffic mitigation; water, sewer, and surface water fees; and solid waste fees. The majority of this revenue category (98%) is attributable to water, sewer, surface water, and solid waste fees.

Revenue from city utilities is the largest portion of charges for services category. To meet state and federal regulations the Sewer Utility made approximately \$80 million in improvements, beginning in 2003 and completing in 2005. In order to fund these improvements the city contracted to have the rates reviewed to provide sufficient funding to meet obligations. This review, along with several other reviews (an average of five year increments) for the utilities of water and solid waste have resulted in the following rate increases:

| Utility Rate<br>Increases | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
|---------------------------|------|------|------|------|------|------|
| Water                     | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| Sewer                     | 6.5% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| Surface Water             | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| Solid Waste               | 9.0% | 5.0% | 0.0% | 0.0% | 0.0% | 0.0% |

In 2010 the City adopted the recommendation of a water rate restructuring based upon an independent study. The restructuring was done to established a balance between the tiered system and promote conservation. The revenue impact of the restructuring was estimated to be neutral for the water utility. Eighty percent of the sewer increases are due to new state and federal regulations through construction, improvements and monitoring.

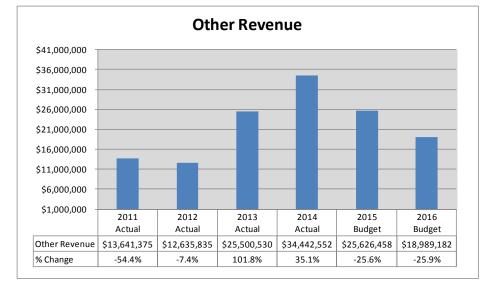
Rate studies are used to provide adequate funding for the improvements as well as initiating a moderate level of increase to keep pace with inflation, currently set at 2%, and provide the ability to cash fund projects in the future and hence reduce the project cost due to borrowing as a burden to users.

Utility rates for water, sewer, surface water, and solid waste are establish by council approval. The five year history of base bi-monthly rates for a household is reflected in the table below:

| Household Base<br>Rates (bi-monthly) | 2011     | 2012     | 2013     | 2014     | 2015     | 2016     |
|--------------------------------------|----------|----------|----------|----------|----------|----------|
| Water                                | \$26.60  | \$27.19  | \$27.72  | \$28.26  | \$28.87  | \$29.42  |
| Sewer                                | 75.02    | 76.52    | 78.05    | 79.61    | 81.20    | 82.83    |
| Surface Water                        | 20.40    | 20.80    | 21.22    | 21.64    | 22.07    | 22.52    |
| Solid Waste                          | 46.88    | 49.22    | 49.22    | 49.22    | 49.22    | 49.22    |
| Total                                | \$168.90 | \$173.73 | \$176.21 | \$178.73 | \$181.36 | \$183.99 |

For comparison purposes the base water rate displayed includes 6,000 gallons of consumption

The 2011 revenue rose 4.7% due to transportation mitigation fees, as well as some housing starts and the increases in rates, as well as a similar increase in 2012 of 4.3%. In 2013 inter-fund service charges were reclassified from intergovernmental to charges for services, which are reflected in the 12.1% increase along with a jump in utility capital improvement charges. Utility capital improvement charges were also high in 2014, a 6.4% increase, as these are one time charges that cannot always be predicted. The 2015/2016 biennial budgets reflect a very conservative estimate with a decrease of 0.2% in 2015 and an increase of 0.3% in 2016. The utility rate increases are considered in the estimation with a weight consideration for usage, weather, and new connections.



#### Miscellaneous/Other Revenue

The Other Revenue category represents 22% of total City revenues for 2015 budget year and 18% for the 2016 budget year. This category's significant revenues are classified as operating transfers, which represents transfer of funds from other Funds to use for debt service, capital expenditure, or internal service. Bond proceeds received in 2010 attributed to the 2011 decrease of 54.5% since this source of funds has a very limited occurrence. The decrease of 7.4% in 2012 was attributable to a sale of property by the Utility Fund.

For 2013 increased by 101.8% was attributed to utility and road construction. The major construction was the 156<sup>th</sup> Street Overpass, the Sunnyside Area water improvements, and the Regional Detention Pond in the north end. The 2014 increase of 35.1% is attributable to transfer of bond proceed to compete the 156<sup>th</sup> Street Overpass project, transfers for utility construction, transportation construction and vehicle & equipment replacement.

The decreases for the 2015/2016 biennial budget are due to the completion of large construction projects. In 2015 transfers are planned to provide funding for projects at a reduced level than 2014 as reflected in the decrease of 25.6%. Included in these transfers are projects for city wide transportation improvements and the Sunnyside Well Treatment project. The additional decrease in 2016 of 25.9% is in the reduction of utility improvement projects.

The Miscellaneous/Other Revenue category is comprised mostly of operating transfers. These transfers are providing funding from reserves or operations to meet construction/improvement needs and debt obligations. If operating transfers were not considered this category would only represent 3% of the financial sources of all Funds.

# LONG TERM DEBT

#### DEBT SERVICE SUMMARY

#### **Debt Management Policy**

The City's debt management policy is to plan and direct the use of debt so that debt service payments will be a predictable and manageable part of the Operating Budget. The City will raise capital at the lowest possible cost through maintenance of a high credit rating and reputation in the credit markets.

The City continues to pursue an aggressive capital improvement program through a careful balance of increased debt and substantial "pay as you go" capital projects. Each time a capital project is planned alternative financing sources are considered.

#### **ASSESSED VALUATION = \$5,483,698,785**

#### **COUNCILMANIC BONDS 1.5% OF ASSESSED VALUATION**

**Councilmanic Bonds:** Debt capacity of councilmanic debt may be issued by the City Council without voter approval. Property taxes may not be increased to support related debt payments.

| Statutory Debt Limit          |        | \$<br>82,255,482 |
|-------------------------------|--------|------------------|
| City Hall Purchase & Remodel  | 2.45%  | 2,016,700        |
| State Ave Improvements        | 3.66%  | 3,010,000        |
| Waterfront Park               | 1.21%  | 993,300          |
| Golf Course Renovation        | 1.42%  | 1,170,000        |
| Pro Shop Remodel              | 0.68%  | 560,707          |
| Street Construction           | 7.30%  | 6,005,000        |
| Courthouse & Other Properties | 5.89%  | 4,845,000        |
| 800 MHZ Radio                 | 0.50%  | 412,216          |
| 156th Overcrossing & BIA      | 10.53% | <br>8,660,000    |
| Debt Outstanding              | 33.64% | 27,672,923       |
| Available Capacity            | 66.36% | \$<br>54,582,559 |

## VOTED BONDS 1.00% OF ASSESSED VALUATION

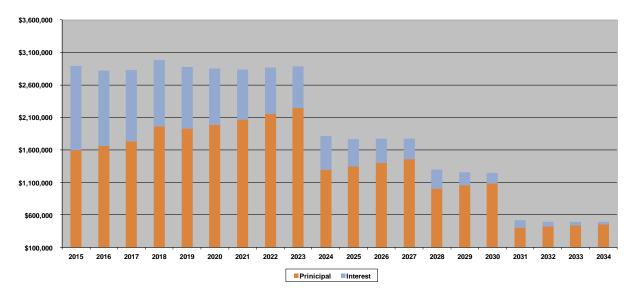
Voted Bonds:Debt capacity for voted debt must be approved by the voters.Property taxes may be increased to support the related debt payments.

Statutory Debt Limit \$ 54,836,988

Available Capacity 100.00% \$ 54,836,988

#### TOTAL DEBT SERVICE PAYMENTS GENERAL OBLIGATION DEBT

The chart below depicts the annual debt service requirements for the GO debt broken out by principal and interest. The table presents the annual debt service requirements for each individual GO debt. These are the payments that directly affect the general government's annual operations budget.



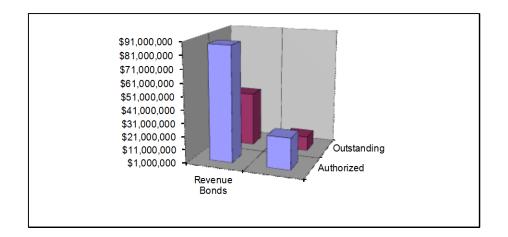
| Fund           | 001          | 310            | 305          | 305          | 001          | 001           | 110        | 420          | 420         | Total         |
|----------------|--------------|----------------|--------------|--------------|--------------|---------------|------------|--------------|-------------|---------------|
| Issue          | 2013         | 2013           | 2013         | 2007         | 2010         | 2013          | 1999       | 2007         | 2003        |               |
|                | City Hall    | Waterfront     | State Ave    | Street       | Court House/ | 156th & BIA   | 800 Mhz    | Golf Course  | Golf Course |               |
|                | Refunding    | Park Refunding | Imprvmnts    | Construction | Properties   |               | Radio      | Refunding    | Pro Shop    |               |
| **Debt         |              |                | Refunding    |              |              |               |            |              |             |               |
| Outstanding    | \$ 2,016,700 | \$ 993,300     | \$ 3,010,000 | \$ 6,005,000 | \$ 4,845,000 | \$ 8,660,000  | \$ 412,216 | \$ 1,170,000 | \$ 560,707  | \$ 27,672,923 |
|                |              |                |              |              |              |               |            |              |             |               |
| 2015           | 195,205      | 96,146         | 291,350      | 612,789      | 359,775      | 735,750       | 94,008     | 202,253      | 168,677     | 2,755,951     |
| 2016           | 196,913      | 96,987         | 293,900      | 613,264      | 356,675      | 733,750       | 93,894     | 204,645      | 168,677     | 2,758,705     |
| 2017           | 197,315      | 97,185         | 294,500      | 613,264      | 353,575      | 732,350       | 93,598     | 206,494      | 168,677     | 2,756,958     |
| 2018           | 321,466      | 158,334        | 479,800      | 612,664      | 195,475      | 735,350       | 93,120     | 202,800      | 112,451     | 2,911,459     |
| 2019           | 319,037      | 157,138        | 476,175      | 611,464      | 195,475      | 733,100       | 93,320     | 204,138      |             | 2,789,846     |
| 2020           | 319,456      | 157,344        | 476,800      | 609,664      | 255,475      | 734,850       |            | 204,950      |             | 2,758,539     |
| 2021           | 320,260      | 157,740        | 478,000      | 629,664      | 248,675      | 735,250       |            | 205,238      |             | 2,774,826     |
| 2022           | 320,595      | 157,905        | 478,500      | 649,664      | 456,200      | 734,850       |            |              |             | 2,797,714     |
| 2023           | 318,786      | 157,014        | 475,800      | 610,969      | 459,275      | 733,650       |            |              |             | 2,755,494     |
| 2024           |              |                |              | 609,931      | 376,675      | 731,650       |            |              |             | 1,718,256     |
| 2025           |              |                |              | 613,044      | 372,225      | 733,125       |            |              |             | 1,718,394     |
| 2026           |              |                |              | 610,094      | 377,550      | 733,950       |            |              |             | 1,721,594     |
| 2027           |              |                |              | 635,094      | 376,050      | 732,600       |            |              |             | 1,743,744     |
| 2028           |              |                |              |              | 474,050      | 734,763       |            |              |             | 1,208,813     |
| 2029           |              |                |              |              | 476,550      | 735,200       |            |              |             | 1,211,750     |
| 2030           |              |                |              |              | 473,050      | 728,000       |            |              |             | 1,201,050     |
| 2031           |              |                |              |              | 473,800      |               |            |              |             | 473,800       |
| 2032           |              |                |              |              | 472,600      |               |            |              |             | 472,600       |
| 2033           |              |                |              |              | 475,800      |               |            |              |             | 475,800       |
| 2034           |              |                |              |              | 473,200      |               |            |              |             | 473,200       |
| Total Prin/Int | \$ 2,509,033 | \$ 1,235,792   | \$ 3,744,825 | \$ 8,031,566 | \$ 7,702,150 | \$ 11,738,188 | \$ 467,940 | \$ 1,430,518 | \$ 618,480  | \$ 37,478,492 |

 $^{\star}$  Debt service for this general obligation debt is budgeted  $% 10^{-1}$  in and paid by the GMA REET fund

\*\*Principal only

#### DEBT SECURED BY UTILITY REVENUES

Total "Revenue Debt" Authorized and Outstanding as of December 31, 2014



#### Schedule of Revenue Debt

|   | ļ  | Authorized | Issued | Retire | Outstanding   |
|---|----|------------|--------|--------|---------------|
| Revenue Bonds                           |    |            |        |        |               |
| 2014 Water/Sewer Refunded               |    | 39,945,000 | 2014   | 2028   | 39,945,000    |
| 2005 Water/Sewer                        |    | 48,355,000 | 2005   | 2028   | 2,240,000     |
| Total                                   | \$ | 88,300,000 |        |        | \$ 42,185,000 |
| Public Works Trust Fund Loans           |    |            |        |        |               |
| Stilliquamish Filtration System (DWRFL) |    | 4,080,000  | 2004   | 2023   | 2,001,580     |
| WWTP Pre-Construction                   |    | 1,000,000  | 2002   | 2021   | 368,421       |
| WWTP Construction Loan                  |    | 10,000,000 | 2002   | 2022   | 4,235,294     |
| WWTP Phase II Construction              |    | 10,000,000 | 2004   | 2024   | 5,263,158     |
| Total                                   | \$ | 25,080,000 |        |        | \$ 11,868,453 |

7-19



# PERSONNEL



| 2015/2016 BUDGET                |
|---------------------------------|
| PERSONNEL SUMMARY               |
| FULL TIME EQUIVALENTS EMPLOYEES |

|                      | Fund                  | 2014  | 2015  | 2016  |  |  |
|----------------------|-----------------------|-------|-------|-------|--|--|
| GENERAL F            | UND - 001             |       |       |       |  |  |
| 02                   | Municipal Court       | 11.0  | 11.0  | 12.0  |  |  |
| 03                   | Executive             | 5.0   | 5.0   | 5.0   |  |  |
| 04                   | Finance               | 13.0  | 14.0  | 15.0  |  |  |
| 05                   | Legal                 | 4.5   | 7.0   | 7.0   |  |  |
| 06                   | Human Resources       | 3.0   | 3.0   | 3.0   |  |  |
| 07                   | Community Development | 18.5  | 20.5  | 20.5  |  |  |
| 08                   | Police                | 87.5  | 89.5  | 89.5  |  |  |
| 10                   | Parks/Recreation      | 12.5  | 13.5  | 13.5  |  |  |
| 11                   | Engineering           | 11.0  | 12.0  | 12.0  |  |  |
|                      | Total General Fund    | 166.0 | 175.5 | 177.5 |  |  |
| Streets              |                       | 12.5  | 12.5  | 14.5  |  |  |
| Water/Sewer          | Utility (a)           | 53.75 | 55.25 | 55.25 |  |  |
| Solid Waste          |                       | 8.0   | 8.0   | 10.0  |  |  |
| Golf Course          |                       | 4.0   | 4.0   | 4.0   |  |  |
| Fleet Service        | Fleet Services        |       | 5.5   | 5.5   |  |  |
| Facility Maintenance |                       | 2.5   | 2.5   | 2.5   |  |  |
| Computer Se          | rvices                | 5.75  | 6.75  | 6.75  |  |  |
|                      | CITY TOTAL 258.0      |       |       |       |  |  |

| DEPARTMENT      | POSITION                              | FTE   | SCHEDULE        |
|-----------------|---------------------------------------|-------|-----------------|
| COUNCIL         | Council Members - 7                   |       |                 |
| MUNICIPAL COURT | Judge                                 | 2.00  | Elected         |
|                 | Court Administrator                   | 1.00  | Management      |
|                 | Business Officer Supervisor           | 1.00  | Management      |
|                 | Program Specialist                    | 6.00  | Teamsters       |
|                 | Probation Officer                     | 1.00  | Non-represented |
|                 | MUNICIPAL COURT                       | 11.00 |                 |
| EXECUTIVE       | Mayor                                 | 1.00  | Elected         |
|                 | Chief Administrative Office           | 1.00  | Management      |
|                 | Executive Assistant                   | 1.00  | Non-represented |
|                 | Risk Management Officer               | 1.00  | Non-represented |
|                 | Communication Information Officer     | 1.00  | Non-represented |
|                 | EXECUTIVE                             | 5.00  |                 |
| FINANCE         | Finance Director                      | 1.00  | Management      |
|                 | Assistant Finance Director            | 1.00  | Management      |
|                 | Financial Planning/Operations Manager | 2.00  | Management      |
|                 | Sr Accounting Technician              | 1.00  | Teamsters       |
|                 | Accounting Technician                 | 1.00  | Teamsters       |
|                 | Accounting Technician (Utility)       | 5.00  | Teamsters       |
|                 | Program Clerk                         | 1.00  | Teamsters       |
|                 | Deputy City Clerk                     | 2.00  | Non-represented |
|                 | FINANCE                               | 14.00 |                 |
| LEGAL           | City Attorney                         |       | Management      |
|                 | Deputy City Attorney                  | 1.00  | Non-represented |
|                 | Prosecutor                            | 2.00  | Non-represented |
|                 | Confidential Administrative Assistant | 3.00  | Non-represented |
|                 | LEGAL                                 | 7.00  |                 |
| HUMAN RESOURCES | Human Resources Director              | 1.00  | Management      |
|                 | Human Resources Analyst               | 1.00  | Non-represented |
|                 | Human Resources Specialist II         | 1.00  | Non-represented |
|                 | HUMAN RESOURCES                       | 3.00  | · · · ·         |

| DEPARTMENT                            | POSITION                              | FTE                  | SCHEDULE        |
|---------------------------------------|---------------------------------------|----------------------|-----------------|
| COMMUNITY                             | Community Development Director        | 1.00                 | Management      |
| DEVELOPMENT                           | Engineering Services Manager          |                      | Management      |
|                                       | Development Services Tech             |                      | Non-represented |
|                                       | Planning Manager                      |                      | Management      |
|                                       | Senior Planner                        |                      | Non-represented |
|                                       | Associate Planner                     |                      | Non-represented |
|                                       | Planning Assistant                    |                      | Non-represented |
|                                       | Code Enforcement Officer              |                      | Non-represented |
|                                       | Plans Examiner                        |                      | Non-represented |
|                                       | Building Official                     |                      | Non-represented |
|                                       | Building Inspector                    |                      | Non-represented |
|                                       | Associate Engineer III                |                      | Non-represented |
|                                       | Construction Inspector                |                      | Non-represented |
|                                       |                                       |                      | -               |
|                                       | Electrical Inspector                  | 2.00                 | •               |
|                                       | Program Specialist                    | 3.50                 | Teamsters       |
|                                       | COMMUNITY DEVELOPMENT                 | 20.50                |                 |
| POLICE                                | Police Chief                          |                      | Management      |
|                                       | Commander                             | 3.00                 | Management      |
|                                       | Lieutenant                            | 3.00                 | Management      |
|                                       | Crime Analyst                         | 1.00                 | Non-represented |
|                                       | Confidential Administrative Assistant | 1.00                 | Non-represented |
|                                       | Administrative Secretary              | 1.00                 | Teamsters       |
|                                       | Program Specialist                    | 8.50                 | Teamsters       |
|                                       | Property/Evidence Specialist          | 1.00                 | Teamsters       |
|                                       | Community Service Officer             | 1.00                 | MPOA            |
|                                       | Sergeant (Detectives & Patrol)        | 8.00                 | MPOA            |
|                                       | Police Officer (Including Detectives) | 46.00                | MPOA            |
|                                       | Custody Sergeant                      |                      | MPOA            |
|                                       | Custody Officer                       | 13.00                | MPOA            |
|                                       | POLICE                                | 89.50                |                 |
| PARKS                                 | Parks & Recreation Director           | 1.00                 | Management      |
| · · · · · · · · · · · · · · · · · · · | Parks & Recreation Services Manager   | 1.00                 | Management      |
|                                       | Parks Maintenance Manager             |                      | Management      |
|                                       | KBCC Manager                          |                      | Management      |
|                                       | Recreation Coordinator                |                      | Non-represented |
|                                       | Athletic Coordinator                  |                      | Non-represented |
|                                       | Administrative Secretary              |                      | Teamsters       |
|                                       | P/T Parks Program Clerks (1 - PT)     |                      | Teamsters       |
|                                       | Maintenance Worker II                 |                      | Teamsters       |
|                                       | PARKS                                 | 5.00<br><b>13.50</b> | reamsters       |

2015-2016 BIENNIAL BUDGET

| DEPARTMENT  | POSITION   | FTE   | SCHEDULE        |
|-------------|--|-------|-----------------|
| ENGINEERING | City Engineer                                      | 1.00  | Management      |
|             | Project Managers                                   |       | Management      |
|             | Project Engineer                                   | 1.00  | Non-represented |
|             | Engineering Project Aide                           | 1.00  | Non-represented |
|             | Engineering Technician                             | 2.00  | Non-represented |
|             | Traffic Engineer                                   |       | Non-represented |
|             | Signal Technician/Electrician                      | 1.00  | Non-represented |
|             | Sr Traffic Control Systems Tech                    | 1.00  | Teamsters       |
|             | Traffic Control Systems Tech                       | 1.00  | Teamsters       |
|             | Maintenance Worker II - Traffic                    | 1.00  | Teamsters       |
|             | ENGINEERING  | 12.00 |                 |
| STREET      | Streets/Surface Water Manager                      | 0.50  | Management      |
|             | Lead Worker II                                     | 1.00  | Teamsters       |
|             | Lead Worker I (formerly Heavy Equipment Operator)  | 1.00  | Teamsters       |
|             | Maintenance Worker II                              | 8.00  | Teamsters       |
|             | Maintenance Worker I                               |       | Teamsters       |
|             | STREET   | 12.50 |                 |
| UTILITIES   | Public Works Director                              | 1.00  | Management      |
|             | Public Works Superintendant                        | 1.00  | Management      |
|             | Operations Manager                                 | 1.00  | Management      |
|             | Streets/Surface Water Manager                      |       | Management      |
|             | Financial Analyst                                  |       | Non-represented |
|             | GIS Administrator                                  | 1.00  | Non-represented |
|             | GIS Analyst  | 1.00  | Non-represented |
|             | Operations Engineering Technician                  |       | Non-represented |
|             | Lead Worker II                                     |       | Teamsters       |
|             | Lead Worker I (formerly Heavy Equipment Operators) |       | Teamsters       |
|             | Maintenance Worker II                              |       | Teamsters       |
|             | Maintenance Worker I                               |       | Teamsters       |
|             | Meter Reader/Repair                                |       | Teamsters       |
|             | Water Quality Specialist                           |       | Teamsters       |
|             | Water Quality Manager                              |       | Management      |
|             | Surface Water Specialists                          |       | Non-represented |
|             | Surface Water Inspector                            |       | Non-represented |
|             | Permit Coordinator                                 |       | Non-represented |
|             | WWTP Lead  |       | Teamsters       |
|             | WWTP Operator                                      |       | Teamsters       |
|             | WWTP Tech II                                       |       | Teamsters       |
|             | WWTP Tech I  |       | Teamsters       |
|             | PW Administrative Services Manager                 |       | Management      |
|             | Administrative Secretary                           |       | Teamsters       |
|             | Program Clerk UTILITIES                            | 2.50  | Teamsters       |

| DEPARTMENT           | POSITION                              | FTE  | SCHEDULE        |
|----------------------|---------------------------------------|------|-----------------|
|                      |                                       |      |                 |
| SOLID WASTE          | Solid Waste Collector/Lead            | 2.00 | Teamsters       |
|                      | Solid Waste Collectors                | 6.00 | Teamsters       |
|                      | SOLID WASTE                           | 8.00 |                 |
| GOLF                 | Golf Pro/Manager                      | 1.00 | Management      |
|                      | Lead Worker II                        | 1.00 | Teamsters       |
|                      | Equipment Mechanic                    | 1.00 | Teamsters       |
|                      | Maintenance Worker II                 | 1.00 | Teamsters       |
|                      | GOLF                                  | 4.00 |                 |
| FLEET SERVICES       | Fleet/Facilities Manager              | 0.50 | Management      |
|                      | Lead Worker II                        | 1.00 | Teamsters       |
|                      | Procurement/Dist Assistant            | 1.00 | Teamsters       |
|                      | Equipment Mechanic                    | 3.00 | Teamsters       |
|                      | FLEET SERVICES                        | 5.50 |                 |
| FACILITY MAINTENANCE | Fleet/Facilities Manager              | 0.50 | Management      |
|                      | Facilities Maintenance Worker II      | 2.00 | Teamsters       |
|                      | FACILITY MAINTENANCE                  | 2.50 |                 |
| COMPUTER SERVICES    | IS Manager                            | 1.00 | Management      |
|                      | Network Administrator                 | 1.00 | Non-represented |
|                      | System Analyst                        | 2.00 | Non-represented |
|                      | SCADA/Telemetry Administor            | 1.00 | Non-represented |
|                      | Computer Support Technician I         | 1.00 | Non-represented |
|                      | Confidential Administrative Assistant | 0.75 | Non-represented |
|                      | COMPUTER SERVICES                     | 6.75 | •               |

TOTAL

270.00

| DEPARTMENT      | POSITION                              | FTE   | SCHEDULE        |
|-----------------|---------------------------------------|-------|-----------------|
| COUNCIL         | Council Members - 7                   |       |                 |
| MUNICIPAL COURT | Judge                                 | 2.00  | Elected         |
|                 | Court Administrator                   | 1.00  | Management      |
|                 | Business Officer Supervisor           | 1.00  | Management      |
|                 | Program Specialist                    | 7.00  | Teamsters       |
|                 | Probation Officer                     | 1.00  | Non-represented |
|                 | MUNICIPAL COURT                       | 12.00 |                 |
| EXECUTIVE       | Mayor                                 | 1.00  | Elected         |
|                 | Chief Administrative Office           | 1.00  | Management      |
|                 | Executive Assistant                   |       | Non-represented |
|                 | Risk Management Officer               | 1.00  | Non-represented |
|                 | Communication Information Officer     | 1.00  | Non-represented |
|                 | EXECUTIVE                             | 5.00  |                 |
| FINANCE         | Finance Director                      | 1.00  | Management      |
|                 | Assistant Finance Director            |       | Management      |
|                 | Financial Planning/Operations Manager | 2.00  | Management      |
|                 | Sr Accounting Technician              | 1.00  | Teamsters       |
|                 | Accounting Technician                 | 1.00  | Teamsters       |
|                 | Accounting Technician (Utility)       | 6.00  | Teamsters       |
|                 | Program Clerk                         | 1.00  | Teamsters       |
|                 | Deputy City Clerk                     | 2.00  | Non-represented |
|                 | FINANCE                               | 15.00 |                 |
| LEGAL           | City Attorney                         | 1.00  | Management      |
|                 | Deputy City Attorney                  | 1.00  | Non-represented |
|                 | Prosecutor                            | 2.00  | Non-represented |
|                 | Confidential Administrative Assistant | 3.00  | Non-represented |
|                 | LEGAL                                 | 7.00  |                 |
| HUMAN RESOURCES | Human Resources Director              | 1.00  | Management      |
|                 | Human Resources Analyst               | 1.00  | Non-represented |
|                 | Human Resources Specialist II         | 1.00  | Non-represented |
|                 | HUMAN RESOURCES                       | 3.00  |                 |

| DEPARTMENT  | POSITION                              | FTE   | SCHEDULE        |
|-------------|---------------------------------------|-------|-----------------|
| COMMUNITY   | Community Development Director        | 1.00  | Management      |
| DEVELOPMENT | Engineering Services Manager          |       | Management      |
|             | Development Services Tech             |       | Non-represented |
|             | Planning Manager                      |       | Management      |
|             | Senior Planner                        |       | Non-represented |
|             | Associate Planner                     |       | Non-represented |
|             | Planning Assistant                    |       | Non-represented |
|             | Code Enforcement Officer              |       | Non-represented |
|             |                                       |       |                 |
|             | Plans Examiner                        |       | Non-represented |
|             | Building Official                     |       | Non-represented |
|             | Building Inspector                    |       | Non-represented |
|             | Associate Engineer III                |       | Non-represented |
|             | Construction Inspector                |       | Non-represented |
|             | Electrical Inspector                  | 2.00  |                 |
|             | Program Specialist                    | 3.50  | Teamsters       |
|             | COMMUNITY DEVELOPMENT                 | 20.50 |                 |
| POLICE      | Police Chief                          | 1.00  | Management      |
|             | Commander                             | 3.00  | Management      |
|             | Lieutenant                            | 3.00  | Management      |
|             | Crime Analyst                         | 1.00  | Non-represented |
|             | Confidential Administrative Assistant |       | Non-represented |
|             | Administrative Secretary              |       | Teamsters       |
|             | Program Specialist                    | 8.50  | Teamsters       |
|             | Property/Evidence Specialist          |       | Teamsters       |
|             | Community Service Officer             |       | MPOA            |
|             | Sergeant (Detectives & Patrol)        |       | MPOA            |
|             | Police Officer (Including Detectives) |       | MPOA            |
|             | Custody Sergeant                      |       | MPOA            |
|             | Custody Officer                       |       | MPOA            |
|             | POLICE                                | 89.50 |                 |
| PARKS       | Parks & Recreation Director           | 1 00  | Management      |
|             | Parks & Recreation Services Manager   | 1.00  | -               |
|             | Parks Maintenance Manager             |       | Management      |
|             | KBCC Manager                          |       | Management      |
|             | Recreation Coordinator                |       | Non-represented |
|             | Athletic Coordinator                  |       | Non-represented |
|             |                                       |       | •               |
|             | Administrative Secretary              |       | Teamsters       |
|             | P/T Parks Program Clerks (1 - PT)     |       | Teamsters       |
|             | Maintenance Worker II                 | 5.00  | Teamsters       |

2015-2016 BIENNIAL BUDGET

| DEPARTMENT  | POSITION   | FTE   | SCHEDULE        |
|-------------|--|-------|-----------------|
| ENGINEERING | City Engineer                                      | 1.00  | Management      |
|             | Project Managers                                   |       | Management      |
|             | Project Engineer                                   |       | Non-represented |
|             | Engineering Project Aide                           |       | Non-represented |
|             | Engineering Technician                             | 2.00  | Non-represented |
|             | Traffic Engineer                                   |       | Non-represented |
|             | Signal Technician/Electrician                      | 1.00  | Non-represented |
|             | Sr Traffic Control Systems Tech                    | 1.00  | Teamsters       |
|             | Traffic Control Systems Tech                       | 1.00  | Teamsters       |
|             | Maintenance Worker II - Traffic                    | 1.00  | Teamsters       |
|             | ENGINEERING  | 12.00 |                 |
| STREET      | Streets/Surface Water Manager                      | 0.50  | Management      |
|             | Lead Worker II                                     | 1.00  | Teamsters       |
|             | Lead Worker I (formerly Heavy Equipment Operator)  | 1.00  | Teamsters       |
|             | Maintenance Worker II                              | 8.00  | Teamsters       |
|             | Maintenance Worker I                               | 4.00  | Teamsters       |
|             | STREET   | 14.50 |                 |
| UTILITIES   | Public Works Director                              | 1.00  | Management      |
|             | Public Works Superintendant                        | 1.00  | Management      |
|             | Operations Manager                                 | 1.00  | Management      |
|             | Streets/Surface Water Manager                      | 0.50  | Management      |
|             | Financial Analyst                                  | 0.75  | Non-represented |
|             | GIS Administrator                                  | 1.00  | Non-represented |
|             | GIS Analyst  | 1.00  | Non-represented |
|             | Operations Engineering Technician                  | 1.00  | Non-represented |
|             | Lead Worker II                                     | 3.00  | Teamsters       |
|             | Lead Worker I (formerly Heavy Equipment Operators) | 2.00  | Teamsters       |
|             | Maintenance Worker II                              | 18.00 | Teamsters       |
|             | Maintenance Worker I                               | 3.00  | Teamsters       |
|             | Meter Reader/Repair                                | 1.00  | Teamsters       |
|             | Water Quality Specialist                           | 3.00  | Teamsters       |
|             | Water Quality Manager                              | 1.00  | Management      |
|             | Surface Water Specialists                          | 2.00  | Non-represented |
|             | Surface Water Inspector                            | 1.00  | Non-represented |
|             | Permit Coordinator                                 | 0.50  | Non-represented |
|             | WWTP Lead  | 3.00  | Teamsters       |
|             | WWTP Operator                                      | 3.00  | Teamsters       |
|             | WWTP Tech II                                       | 1.00  | Teamsters       |
|             | WWTP Tech I  | 2.00  | Teamsters       |
|             | PW Administrative Services Manager                 | 1.00  | Management      |
|             | Administrative Secretary                           | 1.00  | Teamsters       |
|             | Program Clerk                                      | 2.50  | Teamsters       |
|             | UTILITIES  | 55.25 |                 |

| DEPARTMENT           | POSITION                              | FTE   | SCHEDULE        |
|----------------------|---------------------------------------|-------|-----------------|
|                      |                                       |       |                 |
| SOLID WASTE          | Solid Waste Collector/Lead            | 2.00  | Teamsters       |
|                      | Solid Waste Collectors                | 8.00  | Teamsters       |
|                      | SOLID WASTE                           | 10.00 |                 |
| GOLF                 | Golf Pro/Manager                      | 1.00  | Management      |
|                      | Lead Worker II                        | 1.00  | Teamsters       |
|                      | Equipment Mechanic                    | 1.00  | Teamsters       |
|                      | Maintenance Worker II                 | 1.00  | Teamsters       |
|                      | GOLF                                  | 4.00  |                 |
| FLEET SERVICES       | Fleet/Facilities Manager              | 0.50  | Management      |
|                      | Lead Worker II                        | 1.00  | Teamsters       |
|                      | Procurement/Dist Assistant            | 1.00  | Teamsters       |
|                      | Equipment Mechanic                    | 3.00  | Teamsters       |
|                      | FLEET SERVICES                        | 5.50  |                 |
| FACILITY MAINTENANCE | Fleet/Facilities Manager              | 0.50  | Management      |
|                      | Facilities Maintenance Worker II      | 2.00  | Teamsters       |
|                      | FACILITY MAINTENANCE                  | 2.50  |                 |
| COMPUTER SERVICES    | IS Manager                            | 1.00  | Management      |
|                      | Network Administrator                 | 1.00  | Non-represented |
|                      | System Analyst                        | 2.00  | Non-represented |
|                      | SCADA/Telemetry Administor            | 1.00  | Non-represented |
|                      | Computer Support Technician I         | 1.00  | Non-represented |
|                      | Confidential Administrative Assistant | 0.75  | Non-represented |
|                      | COMPUTER SERVICES                     | 6.75  |                 |

TOTAL

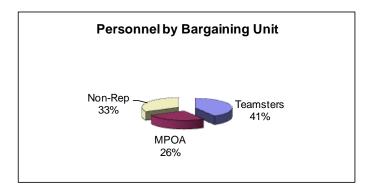
276.00

#### LABOR RELATIONS

The following bargaining units represent the majority of City of Marysville employees:

- Teamsters Local Union No. 763 represents about 33 clerical and 77 non-clerical employees. The Teamsters contract expired on December 31, 2014.
- Marysville Police Officers Association (MPOA) represents about 8 sergeants, 46 commissioned law enforcement officers and 15 custody officers/community service officer. The MPOA contract expires December 31, 2016.

The City also employs approximately 87 non-represented/managers/directors employees; and up to 60 seasonal/day laborers at different peak seasons of the year.



#### Labor Agreement Expiration

| Union   | 2014 | 2016 |
|---|------|------|
| Teamsters Local Union No. 763                 | Х    |      |
| Marysville Police Officers Association (MPOA) |      | Х    |

#### 2015-2016 Salary Increases:

| MPOA                 | 2.0%                      |
|----------------------|---------------------------|
| Teamsters            | Contract not yet ratified |
| Non-Represented      | 2.0%                      |
| Management/Directors | 2.0%                      |

## **DIRECTOR PAY GRID – 2015**

2% increase

| PAY<br>CODE | TITLE                                | MONTHLY | PAY RANGE |
|-------------|--------------------------------------|---------|-----------|
| D-1         | POLICE CHIEF & PUBLIC WORKS DIRECTOR | 9,865   | 13,274    |
|             | FINANCE DIRECTOR                     |         |           |
| D-2         | COMMUNITY DEVELOPMENT DIRECTOR       |         |           |
| D-2         | PARKS & RECREATION DIRECTOR          | 9,348   | 12,783    |
|             | CITY ATTORNEY                        |         |           |
|             |                                      |         |           |
| D-3         | HUMAN RESOURCES DIRECTOR             | 9,089   | 12,290    |

# **MANAGEMENT PAY GRID – 2015**

#### 2% increase

| PAY<br>CODE | TITLE  | Step 0 | Step 1 | Step 2 | Step 3 | Step 4 | Step 5 |
|-------------|--|--------|--------|--------|--------|--------|--------|
| M1          |  | 4,951  | 5,223  | 5,511  | 5,814  | 6,135  | 6,472  |
| M2          | Community Center Manager, Assistant Court<br>Administrator   | 5,196  | 5,483  | 5,784  | 6,103  | 6,438  | 6,792  |
| M3          | PW Administrative Services Manager   | 5,460  | 5,759  | 6,075  | 6,410  | 6,762  | 7,135  |
| M4          |  | 5,731  | 6,047  | 6,379  | 6,730  | 7,101  | 7,492  |
| M5          | Park Maint Manager, Prosecutor   | 6,018  | 6,349  | 6,698  | 7,068  | 7,456  | 7,865  |
| M6          | Project Manager I, Parks & Recreation Services<br>Manager  | 6,320  | 6,667  | 7,034  | 7,421  | 7,829  | 8,259  |
| M7          | Building Official, Traffic Engineer, Fleet/Facility<br>Maintenance Manager   | 6,636  | 7,000  | 7,385  | 7,791  | 8,220  | 8,673  |
| M8          | Assistant City Engineer, IS Manager, PW<br>Operations Manager, Court Administrator,<br>Financial Planning Manager, Financial Operations<br>Manager, Planning Manager - Land Use, Water<br>Resources Manager, Streets/Solid Waste Manager | 6,967  | 7,351  | 7,754  | 8,181  | 8,630  | 9,105  |
| M9          | Engineering Services Manager - Land<br>Development   | 7,316  | 7,718  | 8,143  | 8,589  | 9,063  | 9,560  |
| M10         | Assistant Finance Director, City Engineer, PW<br>Superintendent  | 7,681  | 8,104  | 8,549  | 9,019  | 9,516  | 10,039 |
| M11         | Police Lieutenant  | 8,065  | 8,508  | 8,976  | 9,471  | 9,991  | 10,541 |
| M12         | Police Commander   | 8,468  | 8,934  | 9,425  | 9,944  | 10,490 | 11,068 |

# **NON-REPRESENTED PAY GRID – 2015**

2% increase

| PAY<br>CODE | TITLE   | Step 0 | Step 1 | Step 2 | Step 3 | Step 4 | Step 5 | Step 6 |
|-------------|---|--------|--------|--------|--------|--------|--------|--------|
| N1          |   | 3,511  | 3,687  | 3,872  | 4,066  | 4,268  | 4,482  | 4,707  |
| N2          | Confidential Administrative Assistant   | 3,687  | 3,872  | 4,066  | 4,268  | 4,482  | 4,707  | 4,941  |
| N3          | Computer Support Tech I   | 3,872  | 4,066  | 4,268  | 4,482  | 4,707  | 4,941  | 5,189  |
| N4          | Planning Assistant  | 4,066  | 4,268  | 4,482  | 4,707  | 4,941  | 5,189  | 5,447  |
| N5          | Deputy City Clerk   | 4,268  | 4,482  | 4,707  | 4,941  | 5,189  | 5,447  | 5,720  |
| N6          | Engineering Project Aide, Probation Officer,<br>Police/Legal Confidential Administrative Assistant  | 4,482  | 4,707  | 4,941  | 5,189  | 5,447  | 5,720  | 6,007  |
| N7          | Engineering Tech, Associate Planner, Development<br>Services Tech., Code Enforcement Officer, Bldg<br>Inspector, HR Specialist II, Executive<br>Assistant/Analyst, Surface Water Specialist, Surface<br>Water Inspector | 4,707  | 4,941  | 5,189  | 5,447  | 5,720  | 6,007  | 6,306  |
| N8          | Athletic Coordinator, Recreation Coordinator, Electrical<br>Inspector, Sr. Construction Inspector   | 4,941  | 5,189  | 5,447  | 5,720  | 6,007  | 6,306  | 6,622  |
| N9          | Financial Analyst, HR Analyst, Computer Network<br>Administrator, GIS Analyst, Plan Exam/Senior Bldg<br>Inspector, Crime Analyst, Information Systems<br>Analyst  | 5,189  | 5,447  | 5,720  | 6,007  | 6,306  | 6,622  | 6,952  |
| N10         | Assoc Engineer III/CD, GIS Administrator,<br>SCADA/Telemetry Administrator, Project Engineer,<br>Community/Media Relations Officer  | 5,447  | 5,720  | 6,007  | 6,306  | 6,622  | 6,952  | 7,301  |
| N11         | Senior Planner, Risk/Emergency Management Officer   | 5,720  | 6,007  | 6,306  | 6,622  | 6,952  | 7,301  | 7,665  |

### **TEAMSTERS PAY GRID – 2014**

| 0.00% |  |        |        |        |        |        |        |        |
|-------|--|--------|--------|--------|--------|--------|--------|--------|
| Рау   | Job Classification                           | Step 0 | Step 1 | Stop 2 | Step 3 | Stop 4 | Step 5 | Stop 6 |
| Code  | JOD Classification                           | Step 0 | Step 1 | Step 2 | step s | Step 4 | Step 5 | Step 6 |
|       |  |        |        |        |        |        |        |        |
| 2     | Program Clerk                                | 3,243  | 3,376  | 3,514  | 3,657  | 3,810  | 3,965  | 4,120  |
| 3     | Procurement & Distribution Asst/Program Asst | 3,462  | 3,603  | 3,755  | 3,908  | 4,068  | 4,233  | 4,399  |
| 5     | Program Specialist                           | 3,685  | 3,836  | 3,994  | 4,157  | 4,329  | 4,505  | 4,679  |
| 6     | Accounting Technician                        | 3,711  | 3,865  | 4,023  | 4,187  | 4,362  | 4,540  | 4,713  |
| 6-1   | Maintenance Worker I                         | 3,694  | 3,847  | 4,004  | 4,169  | 4,342  | 4,519  | 4,691  |
| 7     | Property/Evidence Specialist                 | 3,841  | 3,998  | 4,162  | 4,331  | 4,508  | 4,695  | 4,877  |
| 8     | Meter Reader/Repair                          | 3,869  | 4,026  | 4,193  | 4,367  | 4,544  | 4,731  | 4,914  |
| 9     | Administrative Secretary                     | 3,847  | 4,006  | 4,169  | 4,340  | 4,518  | 4,704  | 4,886  |
| 10    | Senior Accounting Technician                 | 3,985  | 4,148  | 4,319  | 4,494  | 4,676  | 4,871  | 5,060  |
| 13-1  | Solid Waste Collector                        | 3,963  | 4,123  | 4,297  | 4,472  | 4,653  | 4,843  | 5,033  |
| 14    | Traffic Control Systems Tech                 | 4,470  | 4,655  | 4,846  | 5,044  | 5,250  | 5,466  | 5,679  |
| 16-1  | Facilities/Maintenance Worker II             | 4,301  | 4,476  | 4,658  | 4,853  | 5,049  | 5,258  | 5,461  |
| 17    | WWTP Maint Technician I                      | 4,361  | 4,544  | 4,727  | 4,920  | 5,123  | 5,332  | 5,538  |
| 18    | Wtr Qual Splst/Cross Connect Cntrl Splst     | 4,531  | 4,717  | 4,911  | 5,111  | 5,321  | 5,541  | 5,755  |
| 20    | Lead Worker I                                | 4,596  | 4,788  | 4,983  | 5,186  | 5,400  | 5,621  | 5,840  |
| 21    | Equipment Mechanic                           | 4,576  | 4,760  | 4,955  | 5,160  | 5,371  | 5,589  | 5,806  |
| 22    | WWTP Operator                                | 4,765  | 4,961  | 5,164  | 5,376  | 5,597  | 5,826  | 6,052  |
| 23    | WWTP Maint Technician II                     | 4,787  | 4,983  | 5,186  | 5,399  | 5,621  | 5,850  | 6,078  |
| 24    | Lead Worker II                               | 4,973  | 5,178  | 5,390  | 5,611  | 5,841  | 6,081  | 6,319  |
| 25    | Water Quality/WWTP Lead                      | 5,144  | 5,354  | 5,574  | 5,801  | 6,039  | 6,287  | 6,531  |
| 26    | Sr Traffic Control Systems Tech              | 5,250  | 5,466  | 5,689  | 5,923  | 6,165  | 6,420  | 6,666  |

Teamster salary tables will be updated once contract has been ratified

8-13

# MPOA - (OFFICERS & SERGEANTS)

# January 1, 2015 Through December 31, 2015

2% increase

| PAY CODE        | Step 0 | Step 1 | Step 2 | Step 3 | Step 4 | Step 5 |
|-----------------|--------|--------|--------|--------|--------|--------|
|                 |        |        |        |        |        |        |
| Police Officers | 5,258  | 5,459  | 5,655  | 5,963  | 6,306  | 6,556  |
| Police Sergeant | 7,413  | 7,705  |        |        |        |        |
| Entry Police    | 4,732  |        |        |        |        |        |

# MPOA - (CUSTODY & COMMUNITY SERVICE OFFICERS)

January 1, 2015 - December 31, 2015

2% increase

| PAY CODE                                      | Step 0 Step 1 |       | Step 2 | Step 3 | Step 4 | Step 5 | Step 6 |  |  |
|---|---------------|-------|--------|--------|--------|--------|--------|--|--|
| *steps as reflected in Munis Financial System |               |       |        |        |        |        |        |  |  |
| Community Service Officer                     | 4,181         | 4,352 | 4,530  | 4,716  | 4,909  | 5,111  | 5,309  |  |  |
| Custody Sergeant                              | 5,806         | 5,979 |        |        |        |        |        |  |  |
| Custody Officer                               | 4,286         | 4,469 | 4,625  | 4,788  | 4,975  | 5,184  | 5,338  |  |  |

# SUPPLEMENTAL



|       | City of    | Snohomish |
|-------|------------|-----------|
| Year  | Marysville | County    |
|       |            |           |
| 2014  | 62,600     | 741,000   |
| 2013  | 62,100     | 730,500   |
| 2012  | 61,360     | 722,900   |
| 2011  | 60,660     | 717,000   |
| 2010  | 60,020     | 713,335   |
| 2009* | 57,530     | 704,300   |
| 2008  | 37,060     | 696,600   |
| 2007  | 36,210     | 686,300   |
| 2006  | 32,150     | 671,800   |
| 2005  | 29,460     | 655,800   |
|       |            |           |

#### POPULATION

\* 2009 includes 20,000 population for Central Marysville Anexation, completed on 12/30/09.

Source: Washington State Office of Financial Management

April 1st population estimates

# ASSESSED PROPERTY VALUE

| No or | City of       | Snohomish       |  |  |  |
|-------|---------------|-----------------|--|--|--|
| Year  | Marysville    | County          |  |  |  |
|       |               |                 |  |  |  |
| 2014  | 5,483,698,785 | 88,260,207,637  |  |  |  |
| 2013  | 4,476,525,057 | 72,621,622,520  |  |  |  |
| 2012  | 4,769,475,472 | 76,647,037,592  |  |  |  |
| 2011* | 5,357,774,475 | 85,710,607,564  |  |  |  |
| 2010  | 4,437,265,961 | 94,125,212,678  |  |  |  |
| 2009  | 4,757,617,453 | 101,983,434,446 |  |  |  |
| 2008  | 4,523,054,199 | 99,315,203,205  |  |  |  |
| 2007  | 3,556,972,155 | 84,124,564,644  |  |  |  |
| 2006  | 2,652,413,969 | 68,597,770,547  |  |  |  |
| 2005  | 2,179,343,938 | 56,801,066,003  |  |  |  |

Source: Snohomish County Assessor's Office

\* 2011 is the first year that the Central Marysville Anexation is computed in total Assessed Value

| Private Employers                  | Private Employers Product Service I |        |
|------------------------------------|-------------------------------------|--------|
|                                    |                                     |        |
| Boeing                             | Aircraft manufacturing              | 40,000 |
| Providence Regional Medical Center | Medical services                    | 3,500  |
| Tulalip Tribes Enterprises         | Real estate, Retail, Gaming         | 3,500  |
| Everett Clinic                     | Health care                         | 2,500  |
| Premera Blue Cross                 | Health Insurer                      | 2,400  |
| Philips Medical Systems            | Ultrasound technology               | 2,000  |
| Swedish Edmonds Hospital           | Health care                         | 1,700  |
| Fluke Corp. (Danaher)              | Electronic test & measurement       | 1,200  |
| Aviation Technical Services        | Aircraft repair/maintenance/parts   | 1,000  |
| CEMEX                              | Sand/gravel mining operations       | 1,000  |
| Esterline Control Systems          | Aerospace electronics               | 935    |
| Crane Aerospace                    | Aerospace electronics               | 900    |
| Zodiac                             | Aerospace supplier                  | 620    |
| Intermec Technologies              | Wireless Data Collection            | 400    |
| Sonosite                           | Medical Devices                     | 400    |
| Panasonic Avionics                 | Aircraft Equipment                  | 400    |
|                                    |                                     | 400    |

#### 2014 LARGEST PRIVATE EMPLOYERS - SNOHOMISH COUNTY

(1) Full Time Equivalent

Source: Economic Alliance Snohomish County as of April 2014

#### 2014 LARGEST PUBLIC EMPLOYERS - SNOHOMISH COUNTY

| Public Employers                     |                                 | Employees <sup>(1)</sup> |
|--------------------------------------|---------------------------------|--------------------------|
| Naval Station Everett                |                                 | 6 250                    |
|                                      | U.S. Navy Base                  | 6,350                    |
| Washington State (includes colleges) | State Government                | 5,400                    |
| Snohomish County Government          | County Government               | 2,700                    |
| Edmonds School District              | School District                 | 1,865                    |
| Everett School District              | School District                 | 2,025                    |
| Mukilteo School District             | School District                 | 1,600                    |
| City of Everett                      | City Government                 | 1,136                    |
| Marysville School District           | School District                 | 1,200                    |
| Monroe Correctional Complex          | State Department of Corrections | 1,000                    |
| Snohomish PUD (electric utility)     | Electric Utility                | 976                      |
| Community Transit                    | Public Transit                  | 650                      |
| Edmonds Community College            | Higher Education                | 615                      |
| Everett Community College            | Higher Education                | 600                      |
| Cascade Valley Hospital              | Medical                         | 430                      |

<sup>(1)</sup> Full Time Equivalent

Source: Economic Alliance Snohomish County as of April 2014

| Employers Product Service                 |                                 | Employees <sup>(1)</sup> |  |
|---|---------------------------------|--------------------------|--|
| Marysville School District <sup>(2)</sup> | Education                       | 1,200                    |  |
| Zodiac                                    | Aerospace supplier; composites  | 679                      |  |
| City of Marysville                        | City Government                 | 257                      |  |
| Fred Meyer                                | Retail - Variety                | 215                      |  |
| Marysville Care Center                    | Health Care Center              | 160                      |  |
| Target                                    | Retail - Variety                | 160                      |  |
| Winco Foods                               | Grocery/Pharmacy                | 141                      |  |
| Gale Contractor Services                  | Contractor's Services and Produ | ú 130                    |  |
| Wal-Mart                                  | Retail - Variety                | 126                      |  |
| Costco                                    | Retail-Warehouse Club           | 126                      |  |
| The Everett Clinic                        | Health Care                     | 120                      |  |
| Kmart                                     | Retail - Variety                | 115                      |  |
| Madeline Villa Health Care                | Health Care Center              | 85                       |  |
| Albertson's                               | Grocery/Pharmacy                | 80                       |  |
| Red Robin                                 | Restaurant                      | 70                       |  |
| Grace Academy                             | Education                       | 50                       |  |
| Parr Lumber                               | Building Material Supplier      | 21                       |  |

### MAJOR EMPLOYERS WITHIN THE CITY OF MARYSVILLE

<sup>(1)</sup> Full Time Equivalent

<sup>(2)</sup> Includes all certified and classified employees

Source: City of Marysville, Individual Employers and Greater Marysville / Tulalip Chamber of Commerce

|   | Average Annual |           |           |           |           |           |           |           |           |           |
|---|----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|   | 2014           | 2013      | 2012      | 2011      | 2010      | 2009      | 2008      | 2007      | 2006      | 2005      |
| Snohomish County                            |                |           |           |           |           |           |           |           |           |           |
| Civilian Labor Force                        | 390,210        | 386,900   | 383,130   | 382,550   | 379,880   | 382,090   | 380,710   | 373,100   | 356,500   | 344,800   |
| Employment                                  | 367,430        | 363,650   | 357,530   | 356,233   | 341,770   | 342,860   | 353,580   | 357,590   | 340,500   | 327,100   |
| Unemployment                                | 22,780         | 23,250    | 25,650    | 30,650    | 38,110    | 39,220    | 27,170    | 15,520    | 16,000    | 17,700    |
| Seattle-Bellevue-Everett                    |                |           |           |           |           |           |           |           |           |           |
| PMSA<br>(King, Snohomish)                   |                |           |           |           |           |           |           |           |           |           |
| Civilian Labor Force                        | 1,529,820      | 1,512,150 | 1,489,170 | 1,492,080 | 1,482,360 | 1,497,000 | 1,478,100 | 1,461,880 | 1,408,600 | 1,362,100 |
| Employment                                  | 1,447,380      | 1.427.830 | 1,396,420 | 1,383,080 | 1,348,090 | 1,372,800 | 1.388.410 | 1,407,030 | 1,348,800 | 1,295,400 |
| Unemployment                                | 82,440         | 84,320    | 92,750    | 109,000   | 134,270   | 124,300   | 89,700    | 54,860    | 59,800    | 66,700    |
| Unemployment as a Percent<br>of Labor Force |                |           |           |           |           |           |           |           |           |           |
| Snohomish County                            | 5.80%          | 6.00%     | 6.70%     | 8.20%     | 10.00%    | 10.10%    | 7.10%     | 4.20%     | 4.50%     | 5.10%     |
| Seattle-Bellevue-Everett PMSA               | 5.40%          | 5.60%     | 6.20%     | 7.50%     | 9.10%     | 8.30%     | 6.10%     | 3.80%     | 4.20%     | 4.90%     |
| Washington State                            | 7.00%          | 6.40%     | 7.60%     | 8.60%     | 9.20%     | 8.80%     | 7.10%     | 4.80%     | 4.90%     | 5.50%     |
| United States                               | 6.70%          | 7.30%     | 7.80%     | 8.50%     | 9.80%     | 9.80%     | 7.20%     | 4.60%     | 5.10%     | 5.10%     |

#### Resident Civilian Labor Force and Employment Data

Source: Washington State Department of Employment Security, US Department of Labor Bureau of Labor Statistics

# GLOSSARY



# BUDGET GLOSSARY

**Accountability (Accountable):** The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry to justify the raising of public resources and the purposes for which they are used.

**Accounting Period:** A period at the end of which and for which financial statements are prepared.

**Accounting System**: The total set of records and procedures used to record, classify, and report information on the financial status and operations of an entity.

**Accrual Basis:** The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash receipts and disbursements.

**Actual**: Monies which have already been used or received as opposed to budgeted monies which are estimates of possible funds to be spent or received.

**Actuarial Study**: A statistical analysis of the future costs associated with pension programs, along with a recommended annual program to meet these costs.

**Appropriation**: A legal authorization granted by the City Council to make expenditures and to incur obligations for a specific purpose or program. Usually granted for a one-year period.

**Appropriation Ordinance**: The official enactment by the City Council giving the legal authority for City officials to obligate and expend resources.

**Arbitrage**: The additional investment earnings a municipality receives by borrowing (issuing bonds) at tax exempt rates and investing the proceeds at higher yielding taxable rates. The difference is the arbitrage amount which must be paid to the IRS.

**Assessed Valuation**: The estimated value placed upon real or personal property as the basis for levying property taxes.

**Audit**: An examination to determine the accuracy and validity of records and reports by an agency whose duty it is to make sure the City conforms with established procedures and policies.

**BARS**: Stands for Budgeting, Accounting, Reporting System. The manual the State of Washington requires governmental entities (i.e., counties and cities) to use.

**Base Budget**: The ongoing cost to maintain the current level of service. Inflation is included in the budget without increasing any level of service.

**Benefits**: The City provided employee benefits such as social security insurance, retirement, worker's compensation, life insurance, medical insurance and dental insurance.

**Bond**: A written promise to pay a specific sum of money (principal) at a specified future date along with periodic interest rate. Bonds are typically used for long-term debt to pay for a particular capital expenditure.

**Budget**: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

**Budget Calendar**: The schedule of key dates involved in the process of adopting and then executing an adopted budget.

**Budget Hearing**: The public hearings conducted by City Council to consider and adopt the annual budget.

**Budget Policy**: An overall plan to guide present and future courses of action regarding the coordination of revenues and expenditures.

**Capital Assets**: Assets of significant value which have a useful life of several years. Also referred to as fixed assets.

**Capital Budget**: Major capital improvements which are beyond the routine operation of the city are budgeted under separate capital project funds. These projects, which often require more than one year for completion, include items such as expansion of treatment plants and reconstruction of intersections. In total, these projects are referred to as the Capital Budget and are not included in the annual operating budget.

**Capital Improvement Program (CIP)**: A plan for capital expenditures to be incurred each year over a fixed period of years, identifying the expected beginning and ending date, and the amount to be expended in each year and the method of financing those expenditures.

**Capital Outlays**: Annual operating expenditures for the acquisition of, or addition to, fixed assets. These expenditures must cost more than \$1,000, including construction projects, land acquisition, major renovations or repairs to existing grounds or facilities, and equipment purchases.

**Capital Projects**: Projects which purchase or construct capital assets. Typically a capital project encompasses a purchase of land and/or the construction of a building or facility.

**Cash Basis Accounting**: The method of accounting where revenues are recorded when received and expenditures are recorded when paid.

**Certificate of Participation (COP)**: A type of lease-purchase financing wherein the bank serving as Trustee issues Certificates of Participation representing an undivided proportionate interest in the construction or purchase of real property. The City leases the property from the Trustee with an option to purchase at the end of the lease term. The COP owners receive proportionate shares of the stream of revenue paid by the City under the lease. COPs are backed by the full faith, credit and resources of the City.

**Contingency**: A budgetary reserve set aside for emergencies or unforeseen expenditures.

**Councilmanic Bonds**: Bonds issued with the approval of the City Council, as opposed to bonds which must be approved by public vote. Councilmanic bonds must not exceed 0.75 percent of the assessed valuation.

**Debt Service**: The annual payment of principal and interest on the City's indebtedness.

**Deficit**: The excess of the liabilities of a fund over its assets. The excess of expenditures over revenues during an accounting period; or, in the case of proprietary funds, the excess of expense over income during an accounting period.

**Depreciation**: The periodic expiration of an asset's useful life. Depreciation is a requirement, in proprietary type funds (such as enterprise and internal service funds).

**EMS:** Emergency Medical Services.

Encumbrance: The commitment of appropriated funds to purchase an item or service.

**Enterprise Fund**: A type of proprietary fund containing the activities of funds where the intent is for the direct beneficiaries to pay for all costs of the fund through fees, or where a periodic determination of revenues and expenses is desired by management.

**Expenditures**: Where accounts are kept on the accrual or modified accrual basis of accounting, the costs of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes are made.

**Fiscal Year**: Any yearly accounting period, without regard to its relationship to a calendar year. The fiscal year for the City of Everett begins on January 1 and ends on December 31.

**FTE**: Stands for Full-time Equivalent. A numerical expression which indicates the amount of time a position has been budgeted for. A position budgeted at 40 hours per week for 12 months equals 1.0 FTE. Other frequently budgeted levels are 20 hours per week (.5 FTE) to show a position that has been split between two funds because the employee's responsibilities directly affect two funds.

**Fund**: An accounting entity with its own self-balancing set of accounts recording cash and/or other sources of revenues against expenditures for specific activities.

**Fund Balance**: The excess of an entity's assets over its liabilities in a particular fund. A negative fund balance is sometimes called a deficit.

**GAAFR**: Stands for Governmental Accounting, Auditing and Financial Reporting. The "blue book" is published by the Government Finance Officers Association to provide detailed guidance for the application of accounting principals for government.

**GAAP**: Stands for Generally Accepted Accounting Principles, which are accounting and reporting standards used for both private industry and government.

**GASB**: Government Accounting Standards Board regulates the rules and standards for all governmental units.

**General Fund**: The City's principal operating fund, which is supported by taxes, fees, and other revenues that may be used for any lawful purpose. The fund of the City that accounts for all activity not specifically accounted for in other funds. Includes such operations as police, fire, engineering, planning, finance and administration.

**General Obligation Bonds**: Bonds for which the full faith and credit of the issuing government are pledged for payment.

**Grants**: A contribution of assets (usually cash) by one governmental unit or other organization to be used or spent for a specified purpose, activity, or facility. Typically, these contributions are made to local governments from the State and Federal governments.

IAC: Inter-agency Committee for Outdoor Recreation

**Interfund Services/Revenue**: The term "interfund" refers to transactions between individual Funds of the City rather than transactions between the City and private companies, other governments or vendors. From a budgeting and accounting perspective, the service provider (e.g., Purchasing) will budget for both the cost of providing service and the revenue received from the service receiver (e.g., Utilities) for the service. In other words, one fund would be the customer of another and both budgets must reflect this provider-customer relationship. As can be seen from this description, interfund activities inflate both expenditures and revenues; this causes what we refer to as "double budgeting."

Interfund Transfers: Amounts transferred from one City fund to another.

**Intergovernmental Revenue**: Grants, entitlements, shared revenues and payment for goods and services by one government to another.

**Internal Service Funds**: A type of proprietary fund which accounts for the goods and services which are provided to other units of the City and payment by the benefiting unit is intended to fund the costs of providing such services.

**Levy**: To impose a tax, special assessment or service charge for the support of government activities. The term most commonly refers to the real and personal property tax levy.

**Levy Rate**: The rate at which taxes, special assessments or service charges are imposed. For example, the real and personal property tax levy is the rate at which property is taxed per \$1,000 of assessed valuation. The rate is determined by calculating the ratio of the maximum amount of property tax revenue allowable under state law and the total assessed valuation within the taxing district.

**LEOFF**: A state retirement system for law enforcement and the fire fighter personnel of the City.

**Liability**: Debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed or refunded at some future date.

**Licenses and Permits**: Charges for the issuance of licenses and permits. Licenses are required by municipalities for selected trades, occupations and other activities for regulatory purposes. Permits are issued to aid regulation of new business activities.

**L.I.D.**: Stands for Local Improvement District. A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Mandate: A requirement imposed by one unit of government on another unit of government.

**Modified Accrual Accounting**: A basis of accounting in which expenditures are accrued but revenues are accounted for on a cash basis. This accounting technique is a combination of cash and accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are "measurable" and "available for expenditure". Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

**Non-departmental Expenditures**: Expenditures that are not directly related to the operations of a single City department.

**Object of Expenditure**: Expenditure classifications based upon the types or categories of goods and services purchased. Typical objects of expenditure include personnel services (wages and salaries), contracted services (utilities, maintenance contracts, etc.) supplies and materials, and capital outlays.

**Operating Budget**: The annual appropriation to maintain the provision of City services to the public.

**Operating Transfer In**: Transfer from other funds which are not related to rendering of service.

**Other Services and Charges**: A basic classification for services other than personnel services which are needed by the City. This budget item includes professional services, communication, travel, advertising, rentals and leases, insurance, public utility services, repairs and maintenance, and miscellaneous.

**Performance Objectives**: A statement that describes in specific and measurable terms the results that the program is expected to achieve within a certain time-frame.

**Preantepenultimate:** Fourth from the last.

**Program**: A broad function or area of responsibility of government services. It is a basic organizational unit of government that is composed of a group of specific activities and operations directed at attaining a common purpose or goal.

Proprietary Fund: See Enterprise Fund.

**Proposed Budget**: The recommended and unapproved City budget submitted to the City Council and public in October/November of each year.

**PERS**: Stands for Public Employees Retirement System provided for all City employees, other than law enforcement and fire fighter personnel, by the State of Washington.

**Reappropriation**: A legal authorization granted by the City Council to reappropriate expenditures to the current budget year for a specific purpose or program that was budgeted but unexpended at the end of the prior year.

**Reserve**: A segregation of assets to provide for future use toward a specified purpose.

**Resources**: Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

**Revenue**: Income received by the City to support programs or services to the community. It includes such items as taxes, fees, user charges, grants, fines, forfeits, interest income and miscellaneous revenue.

**Revenue Estimate**: A formal estimate of how much revenue will be earned from a specific source for some future period; typically, a year.

**Salaries and Wages**: Amounts paid for services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in employment contracts. This category also includes overtime and seasonal help.

**Service Measures**: Specific quantitative measures of work performed within an activity or program (i.e., total miles of streets cleaned). Also a quantitative measure of results obtained through a program or activity (e.g., reduced incidence of vandalism due to new street lighting program).

**Special Assessment Debt**: Principal and interest on bonds related to Local Improvement Districts. This type of debt is callable when money is available to make payments which occurs when prepayments are received from property owners. The City budgets as if the entire debt will be paid in the current year, although this is highly unlikely.

**Special Revenue Funds**: General government funds where the source of revenue is dedicated to a specific purpose.

**Strategic Outlook**: Document created and used by the City of Everett for long-range budget planning.

**Supplemental Appropriation**: An appropriation approved by the Council after the initial budget appropriation.

**Taxes**: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments, or charges for services rendered only to those who pay, for example, sewer service charges.

**Transfers**: Internal movements of revenue and expenses among funds in the budget to provide needed sources of funding for expenses incurred on behalf of another fund.

**Trust Fund**: Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

Working Capital: The year-end balance of current assets less current liabilities.

**Workload Measure**: A unit of measure to identify the amount of work or product generated from specific activities. They form the basis for determining the unit's success at reaching its performance objectives.

